

Annual Report 2018-19



Adelaide.
Designed for Life.



CITY OF
ADELAIDE

Acknowledgement of Country

City of Adelaide acknowledges the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations.

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Welcome to the City of Adelaide 2018–19 Annual Report

The City of Adelaide's aim is to create a vibrant city through the delivery of new projects, programs and infrastructure. Its goal is to achieve Council's vision of making **Adelaide a welcoming and dynamic city full of rich and diverse experiences.**

This Annual Report provides our stakeholders, customers and community with an overview of the projects and programs invested in and implemented across the City of Adelaide throughout the year.

The City of Adelaide 2018–19 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2018 to 30 June 2019). The first section of the two-part report outlines Council's progress against the outcomes and objectives in the City of Adelaide 2016–2020 Strategic Plan and the 2018–19 Integrated Business Plan and is based on the four strategic themes:

- Smart
- Green
- Liveable
- Creative

Part two of the report provides the audited statements for the City of Adelaide and Council's subsidiaries – Adelaide Central Market Authority, Rundle Mall Management Authority and Adelaide Park Lands Authority. The City of Adelaide has an equity interest in Council Solutions Regional Authority and Brown Hill Keswick Creek Regional Subsidiary and both annual reports and audited financial statements are also included.

An online version of the City of Adelaide 2018–19 Annual Report can be viewed and downloaded at cityofadelaide.com.au

To request a copy, please contact:

Customer Service Centre
(Monday – Friday 8.30am – 5.00pm)
25 Pirie Street Adelaide 5000
T 8203 7203
E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide.

yoursay.cityofadelaide.com.au

City Profile

The following facts and figures provide a snapshot of the City of Adelaide in 2018–19:



10th

Most liveable city in the world¹
(2018 and 2019)



11,546

Private dwellings in the city³ (2016),
comparison year is 2011, number is 10,720



24,794

Residents in the city² (24,193 in 2017)



115,250

Workers employed by city businesses⁴
(2016), comparison year is 2014, number is 122,700



6,723

Tertiary students living in the city³
(2016) – comparison year is 2011, number
is 5,607



5,196

Businesses in the city⁴ (2016),
comparison year is 2014, number is 5,055



315,469

Daily visitors to the city⁵ (2018),
comparison year is 2017, number is 311,414

Source: 1. Economist Intelligence Unit, 2. Australian Bureau of Statistics (ABS) ERP at 30 June 2018, 3. ABS Census of Population and Housing 2016 (residents attending TAFE, University or Other), 4. 2016 Adelaide City Census of Land Use and Employment (ACCLUE), 5. City of Adelaide estimate.

Fast Facts

The following facts and figures provide a further snapshot of the City of Adelaide in 2018–19:



\$18.09b

CoA Gross Regional Product (GRP)⁶



301,837

International visitors to the city
(year to March 2019)⁸



17.8%

GRP as a share of Gross State Product 2018⁷



3,614,813

International visitor nights in the city
(year to March 2019)^{8b}

Of the 24,794 residents in the city:¹⁰

Top 3 reasons for being in the city:⁹

Travelling to the city:⁹



35%

20 – 29 years of age



20%

Work
↓ 5% on 2018



34%

Car (driver/passenger)
↓ 2% on 2018



18%

60+ years of age



17%

Shop
↓ 2% on 2018



29%

Bus
↑ 1% on 2018



16%

Study
↑ 4% on 2018



25%

Train/tram
↑ 10% on 2018



15%

Walk/cycle
↓ 6% on 2018

6 (\$18.05b in 2017) Source: 6 NIEIR 2018 as presented on economy.id.com.au/Adelaide (last accessed on 22 October 2019), 7 (same proportion in 2017) Source: UniCurve 2019, 8 Year to March 2018 was 327,800, 8b Year to March 2018 was 4,312,067 Source: Tourism Research Australia, 9 Source: 2019 City User Profile Report (2,005 respondents) 10 (2017 estimate was 24,193, proportions by age unchanged) Source: ABS ERP by Age and Sex.

Lord Mayor's Message



Welcome to the City of Adelaide Annual report for 2018–19

The 2018-2019 financial year was one of continuation and change.

As a result of the South Australian Local Government elections in November 2018, eight new Councillors were elected to represent the City of Adelaide. While we are elected to represent our ratepayers, as the capital city council we are aware that we make decisions that impact on the whole state.

The new Council is focusing on delivering real outcomes for the city. As an organisation, we have already achieved a great deal in addition to the continuation of projects.

This Council is not afraid of making bold, city shaping decisions that will set up Adelaide for the future.

We have a number of major projects underway – the development of the 88 O'Connell Street site in North Adelaide, the Central Market Arcade development, and the roll out of Ten Gigabit Adelaide, as well as being part of the Lot Fourteen City Deal.

These are generational projects which will have a major impact on our city.

We are not afraid to address the challenges of the twenty first century – homelessness, disability access and inclusion, reconciliation, and climate change, which present new opportunities.

Following extensive consultation with the Federal and State governments, the Adelaide City Deal was finalised and signed-off. As part of the deal the City of Adelaide will invest over \$12 million in smart city initiatives that will boost productivity in our city, particularly within Lot Fourteen, which includes connecting the Ten Gigabit Adelaide network to buildings and businesses in the precinct.

We have continued at-pace to progress the realisation of the once-in-a-generation redevelopment of the Adelaide Central Market Arcade and 88 O'Connell Street sites, with Stage 2 Expression of Interest evaluations undertaken and progress being made towards selecting and announcing our preferred development partner for each project.

The roll out of Council's Ten Gigabit Adelaide in partnership with TPG Telecom continues with 400 buildings connected so far. We are on track to have 700 buildings connected by December this year, with the full 1000 planned connections across the CBD and North Adelaide to be finalised by August 2020. The network has already been credited with a number of businesses moving into the city and attracting investment in commercial property.

Building upon our Smart City agenda, Council has successfully delivered our Smart Parking technology which allows for city visitors to identify, find, pay for and extend the parking in the city with the use of a real-time app. We have also continued to roll out LED lighting around the city; improving light quality and reducing on-going energy costs and emissions.

In supporting our local businesses, Council joined the Small Business Friendly Council initiative, ran 52 information and support sessions, and delivered the Entrepreneur Support Program and Start-up support sessions in partnership with the Office of the South Australian Chief Entrepreneur.

To make information about our city more accessible, we have completely rebuilt the City of Adelaide website with integrated smart search features and an expanded events directory to make it easier to discover and explore what's on in the CBD and North Adelaide.

Designed for Life was launched, a new communication platform to tell our unique story as a city where lifestyle is the historical foundation of our city and at the core of our everyday. Developed in-house, the platform is available for businesses and organisations to leverage in a way that enhances Adelaide's national and global reputation.

Public art is a celebration of our cultural richness and creativity which reflects who we are as a community, and Council has launched a new 4-year Public Art Action Plan. We also rolled out Cultural Markers around the city to highlight unique Adelaide stories.

We want our city to be enjoyed by everyone. To ensure this is possible, Council has a new Disability Access and Inclusion Plan with actions to be delivered over the next three years as well as a new Safer City Policy & Action Plan. The City of Adelaide was the first local government organisation nationally to deliver a Stretch Reconciliation Action Plan, and the Lord Mayor's NAIDOC Award was introduced for the 2019 NAIDOC Week Awards.

Homelessness is a key challenge that many cities are facing across the world. The Adelaide to Zero project is an extensive collaboration effort between service providers, NGOs, the State Government and Council, and is having a real impact. In its first 12 months, the Zero Project made a record 161 housing placements to support people into secure housing. However, there is much more to do and this is only the beginning of the journey.

Council continues to build on our reputation for action on changing climate adaptation and mitigation. This includes the Sustainable Event Guidelines for events held in the Adelaide Park Lands, with our New Year's Eve event on the banks of the Torrens River being the city's first major event to implement them, with all waste diverted from landfill. A growing number of events and their vendors are embracing the guidelines.

Energy is a significant cost to Council and to reduce these impacts, we approved the installation of an additional 1 megawatt of solar PV panels on Council owned buildings. We have also re-aligned the popular Sustainable Incentives Scheme to include new technologies and energy reduction measures.

Additionally, more than 42 new electric vehicle charging bays were installed both on-street and in our off-street carparks.

The redesigned bikeway on Frome Street has been launched and has facilitated almost 200,000 bike trips between opening in August 2018 and June 2019. The path will be connected to North Terrace once building construction on the street is completed and Council is currently investigating a preferred East-West Bikeway.

Additionally, as part of our efforts to ensure the city is welcoming of people of all ages and interests, Council has secured funding from the State Government to build a replacement skate park and community space in the western park lands, BMX pump track, and welcomed Tree Climb.

Partnerships are key to growing our city and Council continues to successfully collaborate with businesses, industry, community groups and all tiers of government for the mutual benefit of the City of Adelaide.

Thank you for supporting the City of Adelaide and for working with us to create a city where we are all proud to live, work, study, invest or visit.

Enjoy the City of Adelaide!



Sandy Verschoor,
Lord Mayor

Elected Members of Council



From left to right: Alexander Hyde, South Ward Councillor; Mary Couros, North Ward Councillor; Houssam Abiad, Deputy Lord Mayor, Central Ward Councillor; Jessy Khera, Central Ward Councillor; Phillip Martin, North Ward Councillor; Robert Simms, Area Councillor; Sandy Verschoor, Lord Mayor; Anne Moran, Area Councillor; Franz Knoll, Area Councillor; Arman Abrahamzadeh OAM, Area Councillor; Simon Hou, Central Ward Councillor; Dr Helen Donovan, South Ward Councillor.

Our Vision

The City of Adelaide 2016–2020 Strategic Plan sets out the vision for the city: ***Adelaide is a welcoming and dynamic city full of rich and diverse experiences.***

This vision is based on City of Adelaide's *Picture Adelaide 2040* consultation, which captured the views of a wide cross-section of our community, helping Council to understand what participants love about Adelaide, as well as the challenges we face, and opportunities for the future.

The actions and objectives which Council has either committed to, is developing or has commenced under the Strategic Plan are designed to realise this vision. The resulting projects include partnerships with the State Government and private enterprise, Council initiatives, and those funded by the State and Federal governments. They contribute to the State's economic development and job creation; in the short and longer-term, with each project stimulating further projects, new businesses, residential population and visitor growth and wealth creation.

In November of 2018, the residents and businesses based in the City of Adelaide elected a new Council, with membership demonstrating Adelaide's diversity in terms of culture, skills and experience.

The new Council Members have since approved the city's new brand platform: *Adelaide. Designed for Life*. A summation of our proud past, a reflection of our experiences and pride and a bold statement of intent for our future, the brand is Adelaide's story and our compass. Guiding us to grow while maintaining what we love about Adelaide – the world's only city in a park with a pioneering spirit, thoughtfully and purposefully designed with its people's wellbeing in mind.

This well-chosen site of the city, is the geographic heart of Kurna Country, perfectly positioned between the hills and the sea, and parted north and south by the Torrens River/Karrawirra Pari. Adelaide is not only the first place in Australia to be planned but it

is also the only place to be established as a colony of free settlers, promising civil liberties and freedom from religious persecutions. The ideals of freedom, diversity and inclusion have enabled the city to advance, nurturing a place with a pioneering spirit, championing social reforms.

Coupled with its unique history, heritage and character make Adelaide a wonderful place to live in and visit, consistently ranked one of the world's most liveable cities. Adelaide's record of creativity, innovation and social transformation sees our city well-placed to lead the state in meeting today's fast-paced global, national and local change. This is exemplified by our plan to be the world's first carbon neutral city, our Cultural Strategy which facilitates connection and collaboration with people across the city, and the implementation of Ten Gigabit Adelaide which positions us well to be a globally-connected and opportunity-rich economy.

As the State's capital, Adelaide's vital role in shaping the future of the State is recognised by the *City of Adelaide Act 1988*, which establishes the Capital City Committee as a forum for Council and State Government to work in close partnership on projects of strategic benefit for Adelaide and the State, towards the wellbeing of the community we serve.

Since the election of the new Council, Council is required under the *Local Government Act 1999 (SA)* to review its existing Strategic Management Plans and develop a new Strategic Management Plan by November 2020, which will also mark the end of the 2016–2020 Strategic Plan.

Council Members, engaging with and involving the community, have started to envisage their new Strategic Plan, which will build on sound foundations laid by Councils before them. This will provide Council with the opportunity to re-align our efforts to support delivery over the next four years of the new vision for future Adelaide as we head into 2020–2024.

Our Priorities

2018–19 was year three of Council's four-year Strategic Plan; delivering Council's vision of **Adelaide as a welcoming and dynamic city full of rich and diverse experiences** through the four themes: Smart, Green, Liveable and Creative.

The Annual Report outlines the progress made by Council throughout 2018–19 towards achieving the objectives of these four themes and reports on the key actions and objectives that were included in the City of Adelaide 2018–19 Integrated Business Plan.

Highlights included:

- Leveraging growth from new development activity in the city to relieve cost of living and cost pressures on city residents and businesses by **freezing the rate in the dollar** for the fifth consecutive year.
- Planning for the **redevelopment of the 88 O'Connell Street site** through stakeholder engagement activities, site activation and project planning to achieve a mixed-use development that enhances the vitality of the O'Connell Street precinct.
- Ensuring access to 21st century big data and communications, enabling services for local businesses through **Ten Gigabit Adelaide**, furthering our reputation as a connected, smart, entrepreneurial and intelligent city.
- A strong commitment to significant and sustained **investment in the city's Infrastructure with \$39.4 million** allocated for the next financial year.
- Progressing climate change initiatives to deliver our strategic goal for the City of Adelaide to be the one of the **world's first carbon neutral cities**.
- Implementation of initiatives from the **Adelaide Park Lands Management Strategy** with significant focus on opportunities and increased use of the open green space in our city Squares.
- **Working with our Strategic Partners** (such as Adelaide Convention Bureau, State Government, Renew Adelaide, Study Adelaide, Festivals Adelaide and Music SA) to promote Adelaide as a destination to do business, study, visit and perform.
- Delivering **community celebrations**, such as Christmas, New Year's Eve and Australia Day, that are open and inclusive and provide a safe and family friendly environment in the city.
- Providing **sponsorship/grant funding** support to assist art, cultural and community groups and organisations in delivering inspiring art, cultural and multicultural activities, events, programs and services.
- Supporting owners in the **conservation, upgrade and use of their heritage places** through the Heritage Incentives Scheme and Façade Improvement Incentive Scheme.
- **Attracting new financial investment** and businesses to establish in the city, and **support existing businesses** to grow their presence in the city and expand into overseas markets.
- Installation of **solar photovoltaic systems** on City of Adelaide owned buildings to reinforce Council's commitment in environmental change.
- Master planning of the **Central Market Arcade Redevelopment** into a thriving, mixed-use location to grow the market offer with expanded and complementary retail and market activities.
- Facilitating connection and collaboration with stakeholders across the city, through the **Cultural Strategy** (and **Live Music Action Plan**), leading to activities that add cultural value to our Smart, Green, Liveable and Creative objectives and supporting Adelaide's reputation as a city of creative culture.
- Implementing a new approach to **business waste and recycling services** as well as delivery of best-practice approach for **waste reduction**.

Key Achievements

Property/Maintenance



- Over 1 million square metres of road and footpath assets maintained
- 97km of roads and 87km of footpaths cleaned daily
- 776ha of squares and park lands maintained (twice the size of New York's Central Park)
- 197 buildings maintained and managed

Sustainable/Green



- Australia's first 100% recycled road laid on Chatham Street
- 600m³ green waste recycled per fortnight
- 190,000 bike trips on Frome Street between August 2018 and June 2019
- 127 sustainable incentive schemes granted, providing \$295,337 of rebates
- 2,534 solar panels installed across four sites, equivalent to powering 207 homes
- 5.3 tonnes diverted from landfill at the 2018 New Year's Eve event

Developments



- 1130 Development Applications decisions issued with an estimated value of \$1.44 billion
- 26 Major Developments currently under construction with a combined estimated value of \$2.56 billion

Community



- 49,598 City of Adelaide Facebook followers
- 1.2 million annual users for the City of Adelaide website
- 10,627 customers who have downloaded the Park Adelaide app

Businesses



- 64,000 rounds of golf played at North Adelaide Golf Course
- 714,035 visits to the Adelaide Aquatic Centre
- 2.89 million casual parking transactions through UParks
- 473 events held at Adelaide Town Hall

Adelaide Central Market



- 150 years of retailing fresh produce to South Australia
- Over 9 million visitors to wAdelaide Central Market
- 1 million kilograms of fresh produce delivered and sold every month

Rundle Mall



- 24 million visitors to Rundle Mall
- 470 events and pop up activations on Rundle Mall

Libraries



- 1.17 million online visitors to Adelaide City Libraries
- 494,525 people visited Adelaide City Libraries

Events



- Over 55,000 people attended Adelaide's New Year's Eve 2018
- Over 750 events held in the Adelaide Park Lands
- 948,692 attendees at City of Adelaide culture, live music and lifelong learning programs and events

Community Development



- \$247,000 distributed in Arts & Cultural Grants to support 60 projects
- \$475,579 funded in Community Development Grants
- \$173,369 funded in Recreation & Sport Grants across 54 submissions



Smart

A smart city with a globally connected
and opportunity rich economy

Adelaide City Deal

In March 2019 the inaugural Adelaide City Deal was signed by the Prime Minister of Australia, Premier of South Australia and Lord Mayor of Adelaide. The \$551 million deal marks the beginning of a new era of collaboration between the three levels of government, the private sector and local universities.

The City Deal will focus on growing the city's innovation economy, supporting population growth in the city, and boosting Adelaide's world renowned cultural and tourism sectors.

The City Deal paves the way for the transformation of Lot Fourteen in the north-eastern corner of Adelaide's CBD into an integrated innovation and arts precinct, home to the Australian Space Agency, its mission control facility and the Australian Space Discovery Centre, as well as national cultural attractions, international high-tech businesses and world-class education facilities.

The Australian Government's \$10 million direct investment into City of Adelaide projects will enable Council to fast track Smart City projects such as the upgrade of the CCTV Digital Network.

A governance structure has been established for the ten-year duration of the Adelaide City Deal consisting of:

- Leadership Group
- Implementation Board
- Advisory Group
- Working Groups

The Adelaide City Deal governance structure will provide ongoing oversight and ensure accountability in delivering the City Deal targets and objectives.

The Adelaide City Deal can be found at citydeals.infrastructure.gov.au/adelaide

Ten Gigabit Adelaide

The City of Adelaide partnered with TPG Telecom as the Official Network Provider to implement the first and most visible element of Ten Gigabit Adelaide – the delivery and installation of a fibre optic network across the City of Adelaide, 10Gbps data transfer capability and a range of high-performance services for the business community.

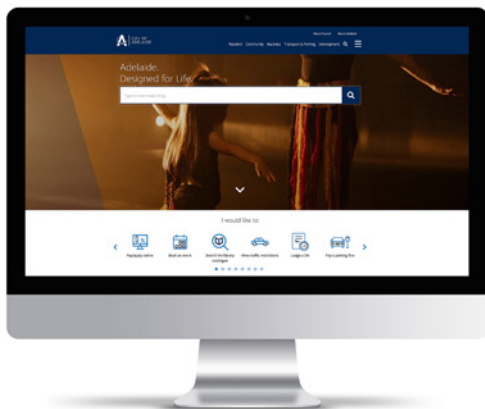
As at 30 June 2019, the rollout of Ten Gigabit Adelaide was well and truly underway with 400 buildings on track for completion by the end of July. This will grow to 700 connected buildings by January 2020 with all 1000 selected buildings to be connected by August 2020 (refer to image below).

Being the first city in Australia to offer a city-wide network of this kind, Ten Gigabit Adelaide provides key infrastructure, positioning Adelaide as a destination of choice, supporting innovation, attracting investment and future-proofing Adelaide in the digital age. The property industry is also using it to reposition their properties and have found Ten Gigabit Adelaide to be a contributing factor to a number of multi million dollar sales and new developments.



New City of Adelaide Website

The City of Adelaide website is the organisation's most important customer interface with over one million users visiting the site every year. After a ten-month project, the new City of Adelaide website was launched on 27 June 2019 – rationalising a previous portfolio of 18 sites down to seven. The new site has a customer-centric architecture and 'mobile first' design and is 'accessible' for all members of our community. Powered by a new content management system and search function, the site makes use of digital innovations including User Generated Content (UGC), an Artificial Intelligence (AI) chatbot, 360-degree drone photography and a 3D virtual tour. Importantly, through engaging new content and beautifully-produced video and photography – the site champions the city's new place brand, Adelaide. Designed for Life. The new website can be accessed at cityofadelaide.com.au



Adelaide. Designed for Life. Brand Platform

In 2019, the City of Adelaide launched its first ever place brand, Adelaide. Designed for Life. The new brand platform articulates our proud history as a city thoughtfully and purposefully designed from the start, with its people in mind. It reflects our present experiences; and it is a statement of intent for the future of our city and its people. The brand articulates our shared purpose and identity, provides a compass to guide us towards focus on the wellbeing of our community. Adelaide. Designed for Life. was officially launched to an audience of hundreds of influencers and changemakers in the public, private and non-government sectors – at a thought-provoking event at the Adelaide Town Hall on 12 June 2019.

Attendees were led through an immersive discovery of the city's story and inspired to collaborate with the City of Adelaide, to shape and position Adelaide as one of the most liveable cities in the world. Building a place brand, promoting Adelaide on the world stage, changing perceptions and creating positive emotional associations with our city is ongoing. Embedding Adelaide. Designed for Life. as our shared identity and purpose remains a City of Adelaide priority. More information about Adelaide. Designed for Life. can be found at cityofadelaide.com.au/designedforlife





Smart Parking Technology – Park Adelaide App

The City of Adelaide is committed to providing a welcoming experience to all people coming to the city whether it be for work, shopping or entertainment. With over 200,000 vehicles visiting the Adelaide central business district every day, parking can often be a concern for people. Our smart parking technology including the Park Adelaide app, was launched on 27 March 2019 and empowers visitors to the city by providing reliable and timely information to support customer decision making by focusing on providing clear choices and flexible payment options. This on-street parking technology puts people first and positions Adelaide as a leading smart city.

The technology includes in-ground sensors and the Park Adelaide app that:

- Provides accurate real-time information about parking availability and its controls (time limits).
- Allows users to pay for their parking session.
- Enables drivers to remotely top-up their payment to the maximum time limit.
- Provides a reminder alert when time is about to expire.
- Offers the option of a one-off 15 minute 'Extend Stay' beyond the maximum time limit for a fee of \$5.50.

Smart parking technology benefits the community through an enhanced parking experience by making it easier for customers to plan ahead and locate available bays, understand the relevant parking control, pay for parking on the phone or a device and save time. Council will have greater insight into customer parking behaviour patterns, which will inform evidence-based decision making to support the most appropriate parking controls, resulting in increased turnover and utilisation of bays. Less vehicle circling to find an available park leads to reduced traffic congestion and reduced carbon emissions, also supporting Council's strategic aim for future sustainability.

Laneways Projects

Gawler Place Redevelopment Project (2019–20)

Gawler Place is one of the city's busiest pedestrian streets, with thousands of workers, tourists, delivery and private vehicles, taxis, people accessing car parks and accessible parking, using it to transfer from public transport, access Rundle Mall or shop at its many retailers each day, with this number set to grow.

Gawler Place has the most direct link to the heart of Rundle Mall. This project will build upon the character, cultural experience and amenity of Rundle Mall to further activate the economic prosperity of the precinct with a high quality, appealing and inviting pedestrian focused connection between the Riverbank, North Terrace, Rundle Mall and the wider city as considered in the Rundle Mall Master Plan 2011.

Following extensive stakeholder consultation to inform both the project outcomes and staging considerations, the City of Adelaide commenced works early 2019. Through a carefully planned and staged approach to the construction, there has been minimal impact on the local businesses and traders. The works remain on track for completion by the end of 2019.

Once complete, the upgraded Gawler Place will increase city activation and provide a beautiful, high-quality space with widened footpaths, new paving, greening, lighting and public art. These planned works are a long-term investment in future-proofing Gawler Place as a destination for people to shop, visit and spend time for generations to come.

Market to Riverbank

Building upon the growing laneway and entrepreneurial culture in the city, the Market to Riverbank laneways redevelopment (Adelaide Central Market link to the Riverbank) commenced construction. The project, a \$14.7m investment between the City of Adelaide and Renewal SA, includes the now completed redevelopment of Bank Street and Topham Mall North.

During 2018–19 planning continued on the upgrades of Bentham Street and Pitt Street, recognising the important need to collaborate and coordinate works with adjacent private developments in both areas. Commencement of works is anticipated in the 2019–20 financial year but will be influenced by the requirements of these developments.

The project aims to provide a high-quality, upgraded walking and cycling experience, integrating street trees, upgraded paving, lighting and furniture.

Other key laneway projects

There are a number of other projects that commenced in 2018–19 and as multi-year investments, will continue to build our laneway culture. They include:

- Chesser Street
- Moonta Street
- Union Street and
- Gresham Street



International Relations

The City of Adelaide's international relations activities focus on economic, cultural and social exchange opportunities that are mutually beneficial to all cities involved and work towards delivering the strategic objectives of City of Adelaide.

Inbound activity

In 2018–19, the City of Adelaide hosted 16 diplomatic visits, demonstrating Adelaide as a location of choice for international collaboration.

In addition, City of Adelaide hosted an international delegation from our friendly city, Dalian, China. A group of primary school students and teachers from Dalian Children's Palace, a government-funded multidisciplinary, educational and training establishment for school age children in China, visited to learn about studying in Adelaide.

Outbound

In July 2018, City of Adelaide participated in the World Cities Summit in Singapore which provided a platform for government leaders and industry experts to address liveable and sustainable city challenges, share integrated urban solutions and forge new partnerships. Following the visit, City of Adelaide representatives travelled to Penang to commemorate the 45th anniversary of the Sister City relationship.

The City of Adelaide joined the State Government Business Mission to Shandong, China to further strengthen relationships with the cities of Qingdao and Dalian and support South Australian businesses in the China market.

Other international activity included:

- Organised and hosted 6 StudyAdelaide Student Ambassadors from China.
- Hosted a pre-departure Briefing Session prior to the outbound Shandong Business Mission to provide delegates with important information relating to the mission.
- Hosted 10 high school students from Himeji as part of a student exchange.

- Hosted a welcome event for the Consul General of India in Australia who visited Adelaide in August 2018.
- Supported a welcome event for Indian international students to meet and greet the Lord Mayor and Consul General.
- Hosted the Global Head of Partnerships, FIA Formula E, to explore future opportunities for racing in the City of Adelaide.
- Met with representatives from Penang Global Tourism to discuss collaboration opportunities.
- In partnership with the South Australian Tourism Commission, hosted the Founder of 'Fashion X Austin' during the Adelaide Fashion Festival to explore a fashion festival collaboration with our Sister City, Austin.
- Hosted the Head of Culture and Sport at the City of Edinburgh Council during our festival period as part of a staff exchange to discuss cooperation between Adelaide and Edinburgh in the arts and culture space.
- Supported five South Australian local designers to showcase their collections at 'Fashion X Austin' during the 'Moda X Australia' runway show.
- Hosted 10 StudyAdelaide Student Ambassadors from Malaysia.
- In partnership with the Government of South Australia, coordinated a candlelight vigil at Elder Park to pay tribute to the victims of the Christchurch terrorist attack with approximately 1000 people in attendance.
- Organised a Chinese International Student Information Session which provided students the opportunity to learn more about living and studying in Adelaide. Guest speakers included Councillor Hou, Vice Consul General of the People's Republic of China to Adelaide and StudyAdelaide representatives.

StudyAdelaide

The City of Adelaide continued to provide funding for StudyAdelaide to promote Adelaide abroad as Australia's premier study destination. In 2018 there were 37,990 international student enrolments in South Australia, contributing \$1.8 billion to the State economy. The second largest export sector behind the alcoholic beverage sector. The City of Adelaide economy is a primary beneficiary of the economic inflows generated by International students and their visiting friends and relatives.

Business Engagement & Support

Council continued to support businesses in the city and attract those considering establishing in the city. This was done through a range of events, training workshops, networking programs and business advice.

Across 2018–19 there was an increase in business engagement on the previous year to support small and medium-sized enterprises in the current challenging environment. A total of 1,948 people attended 52 events held by City of Adelaide, or in partnership with service providers – this is a 37% increase on last year's activity. The events varied in content, delivery and audience, to meet a broad range of needs. A strong emphasis of the program was increasing awareness and assisting city businesses prepare for the emerging opportunities arising in the digital economy, emerging technologies and capitalising on the visitor economy. Partnerships with agencies such as the Future Industries Exchange based at Lot Fourteen, Small Business Commissioner and Business SA leveraged expert industry insights and resulted in a strong level of local business engagement. Feedback received was consistently positive and is informing future program delivery and policy development.

The recently created Business Centre function continued to evolve to provide a consistent and smooth experience for businesses wishing to obtain a range of permits and approvals to activate public space. This included developing a range of digital application forms, reducing the effort required to apply for permits and improving our ability to obtain and act on feedback from business customers.

The City of Adelaide's Business Advisors assisted 580 existing or potential city businesses with tailored advice, information and referrals to various professional service providers.

To promote the support and services available, social media and the electronic monthly newsletter were used and regularly distributed to over 6,800 businesses and stakeholders. The response to this initiative has been consistently positive with a 36% increase in subscriptions in the last year.

Enterprise Adelaide has been rebranded to be consistent with the city's new brand Adelaide. Designed for Life. Part of building a strong presence involves consolidating brands where possible. This new branding strategy aims to ensure all customers are clear that the service they are utilising is being provided by the City of Adelaide, no matter what type of customer they are.

Retail Strategy

Attracting luxury retail brands to Adelaide through a range of activities has included building relationships with decision makers. This has been achieved through regular contact to inform them of relevant data and news to the sector, meeting brands when they visit Adelaide to view properties, visits to Sydney to meet with interested brands, land owners, investors and leasing agents as well as updating the luxury brand investment brochure.

City Business Awards

City of Adelaide partnered with NewsCorp and Business SA to deliver the 2019 City Awards. The Business Excellence prize included \$20,000 towards marketing and advisory services provided by Business SA and The Messenger publications. Partnering achieved an estimated \$180,000 in marketing value due to print, publicity and social media activity.

A total of 173 businesses were nominated for the awards receiving 22,341 votes in total with 91 businesses being nominated for the Business Excellence categories in 2019.

Renew Adelaide

City of Adelaide continues to support Renew Adelaide to fill shopfront vacancies. Whilst the remit is across the entire city there was a strong focus to address challenges and activate vacancies in Hutt Street and North Adelaide. In Hutt Street, four new ventures were launched. In total, 20 projects were supported across the Adelaide CBD and North Adelaide, with 10 graduations into commercial leases either on the property they occupied or an alternative venue. Renew Adelaide is continuing to promote building owners and start-up businesses in all areas of the city.

Entrepreneur support programs and engagement with Lot Fourteen

During the year, the State Government made innovation and entrepreneurship a key pillar of its economic development strategy, in particular activation of the former Royal Adelaide Hospital site, now known as Lot Fourteen, as an innovation neighbourhood. The Office of the South Australian Chief Entrepreneur was established and the Future Industries eXchange for Entrepreneurship Strategy was developed to grow the culture of entrepreneurship in South Australia. A 600-seat startup innovation hub, run by Stone & Chalk, is due to open at Lot Fourteen in 2019–20. The City of Adelaide has played a significant role in connecting these entities to the local business community to support the development of the innovation neighbourhood in the north-east corner of the Adelaide CBD.

Two entrepreneur community services have been created by the City of Adelaide to support the Lot Fourteen ecosystem. Firstly, a monthly event series Intro to the Startup Scene in Adelaide has attracted more than 500 participants and been hosted by 12 different startup enablers from various industries. Secondly, the establishment and curation of a fortnightly email and startup events calendar called Startup Digest Adelaide, which has attracted more than 390 subscribers and connected thousands of people to startup events during 2018–19.

Investment Attraction

2018–19 saw continued investor interest in Adelaide across a range of upcoming and existing development projects. Confidence in the Adelaide market from local, national and offshore investors remains strong. This is reflected in the City of Adelaide's investment case management process which manages high levels of inquiry either directly or through strong collaborative relationships with Government agencies.

There were 40 new investment cases managed, ranging from high value construction projects to niche business activities in future-focussed, knowledge-intensive and creative industries. Of note is the continuing inbound investment into the Purpose-Built Student Accommodation sector in response to growth in international student enrolments in the city-based universities.

Several factors influenced positive inbound investment and positioned Adelaide as an attractive investment location. These included favourable economic conditions and initiatives such as Ten Gigabit Adelaide, Lot Fourteen and Adelaide City Deal. Other influences included increased international student enrolments, changed migration policy settings and university growth plans, as well as growth in the biomedical, defence and space and knowledge based industries.

To continue to strongly position Adelaide as an ideal investment location, the Invest Adelaide website has been updated and enhanced. This includes the Economic Insights Dashboard which continues to be acknowledged as a highly valuable tool informing investment decisions. The City of Adelaide's Investment Prospectus, which promotes Adelaide to international and national investors, was updated and promoted globally.

Residential Growth Update

The Free Rates for Five Years initiative received over 100 applications with more than 81 being approved and a further 20 still under consideration.

A City Living Prospectus was created to promote the benefits of living in the city to attract new residents. The prospectus has been delivered, both digitally and in hard copy, to over 500 recruitment companies, key industry sectors, migration agents, property developers and sales agents with positive feedback received. The online version of the prospectus attracted high interest and an additional 100 hard copies were requested from industry groups including Naval, CMAX and UniSA to assist them attract international talent.

Mainstreets Development

The Hutt Street Traders Association reformed in May 2018 and has since been working towards uniting the local business community by developing a new logo, establishing a social media presence and running business networking events as well as delivering a successful Christmas activation.

2018 Mainstreet Advancement Grants

The 2018 Mainstreet Advancement Grants were awarded to the following Precinct groups:

- East End Coordination Group for their comprehensive marketing campaign, Discover Small Wonders in the East End.
- North Adelaide Precinct Association (NAPA) to deliver Classic Cars in North Adelaide, a display of unique and classic cars along Tynte Street, attracting visitors to North Adelaide and O'Connell Street businesses. NAPA partnered with local business to set up food and beverage stalls along Tynte Street.
- The Adelaide West End Association (AWEA) received financial support for their project 'Bloominghindley'. Six catalyst businesses were chosen to demonstrate the practical outcomes of the vision and a communication strategy that reconfigured the

AWEA website to better highlight the key sub precincts and to showcase East Hindley as a case study for other areas such as Waymouth East and West Hindley.

- The City South Association (CSA) ran the Zig Zag event as part of the Umbrella Festival. The CSA produced and promoted a cluster of free entry night time music events in established hotels, clubs and bar venues in the city south area, increasing clientele and spend in a traditionally slow time of year. Organisers capitalised on marketing exposure through a larger established city-wide event (Umbrella).

The City-Wide Business Model

A feasibility study was scoped, and an expert consultancy was engaged to inform the project.

The aim of the study is to inform alternative governance and funding models for delivering economic outcomes to the city, including mainstreet management. The project involved researching existing models both nationally and internationally, and leading stakeholder engagement. The intended outcomes include increased levels of marketing, attracting new business and investment, increased visitation, informing public realm priorities and assisting future economic development strategies. The preferred model will demonstrate a contemporary 'fit for purpose' approach to achieve improved efficiencies by removing duplication and to demonstrate specific benefits for the community.

SALA in the Precincts

The Pawsome Art Trail was designed, developed and rolled out across Adelaide and North Adelaide. The initiative saw 100 Bespoke Dog Bowls painted by 100 local and community artists, displayed in 100 businesses across the CBD which formed the Pawsome Art Trail. In addition to the trail, nine Mega bowls were painted by high profile artists and displayed in each precinct. This SALA art trail partnered with Guide Dogs for the Blind and their Pawgust walk 30 minutes a day campaign.



Christmas in the City 2018

Christmas in the City 2018 was successfully coordinated and delivered across Adelaide and North Adelaide.

The decorations and infrastructure were scoped and mapped for smooth delivery. City streets and laneways were brightened by over 1,100 red bows and 130 colourfully wrapped poles, with over 250 festive banners and flags flying along the major thoroughfares. Around Adelaide Town Hall and along Melbourne Street in North Adelaide, there was also a series of 12 large potted petunia 'Christmas Trees'. As the sun went down, Adelaide Town Hall lit up in a merry red and green colour and the balcony dressed with colourful baubles and garlands strung with fairy lights.

Christmas Lights, Festive Nights was a nine-day family activation in Victoria Square/Tarntanyangga. Free to enter daily, the community heart of the city transformed into a festive playground bursting with colour, live music, food trucks, Christmas movie screenings and a sleigh-load of merry-making activities. A key element of the Christmas Lights, Festive Nights event was a life-size display of Rudolph the Reindeer and Santa's Sleigh made out of LEGO® bricks. Visitors were able to get in the sleigh for an instagram photo, plus enjoy a range of family-friendly

activities free of charge. This element was very well received within the community. Over the nine days, approximately 11,500 people visited Victoria Square.

A visual merchandising team activated vacant shopfronts on Hutt Street, O'Connell Street and Hindley Street to good use, making the premises pop with festive-themed window installations.

The City of Adelaide also worked with 50 local retailers to help them create eye-catching frontages with a professional visual merchandiser. 100% of traders said they would participate again if City of Adelaide was to provide another opportunity to have their window dressed for Christmas. 71% gained transferable skills and knowledge from participating. 32% of respondents said their sales were positively impacted by having their window dressed for Christmas.

The seven Precinct Groups applied for and received grants to design, develop and deliver their own curated Christmas activations in their precinct areas.

An extensive media and marketing campaign was also rolled out including outdoor, radio and social media influencers to attract as many visitors to the city as possible. Adelaide Living magazine had 100,000 copies distributed throughout Adelaide promoting what was on in the city and included a range of city-wide gift ideas for the season.



Green

Adelaide will become one of the world's first carbon neutral cities and an international leader in environmental change

Carbon Neutral Adelaide

Carbon Neutral Adelaide Partners Program – CitySwitch Green Office Awards

The CitySwitch Green Office Program supports businesses to improve the sustainability of their office tenancies. The program now represents 271,000 square metres of South Australian office space and 15% of office space nationally.

The 2018 SA CitySwitch Awards were held in November 2018 at the Adelaide Convention Centre. The winners included:

- dsquared
- Commonwealth Bank of Australia
- Knight Frank
- Oxygen

The calculated net CO₂e- savings from the award participants in 2018–19 was 2,851 tonnes.

Information about the winners and video showcasing sustainable office fit-outs and behaviours that have delivered high performing, low energy workspaces for Adelaide businesses and their staff can be found at cityofadelaide.com.au

Sustainability Incentives Scheme

The Sustainability Incentives Scheme (SIS) provides financial rebates to the community to support adoption of sustainable technologies and actions that improve environmental performance and support growth in the low carbon economy.

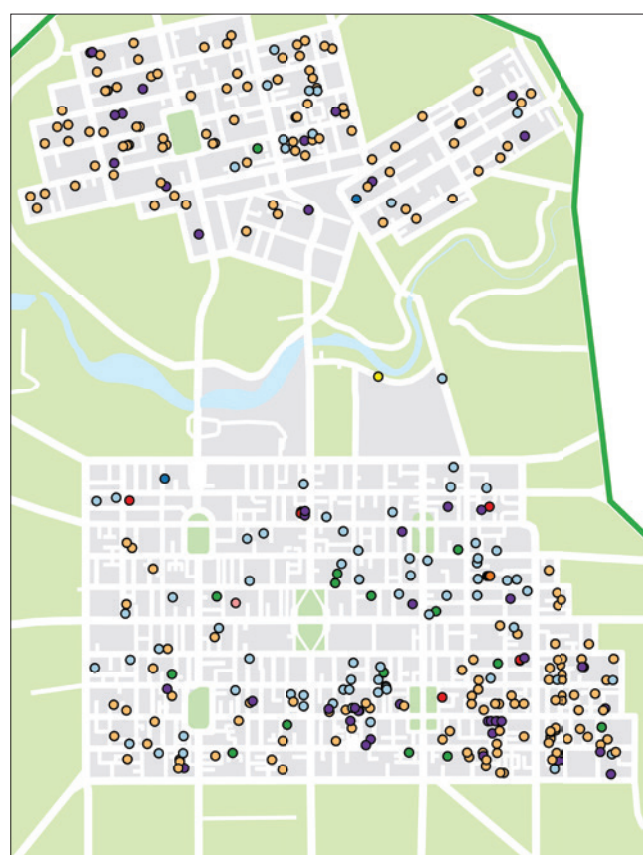
Between 1 July 2015 and 30 June 2019:

- 505 approved applications
- \$1,034,906 of rebates provided (jointly funded by City of Adelaide and State Government)
- Catalysed over \$8.4 million of community investment in the City of Adelaide
- Leveraged \$8.15 for every \$1 spent

For the period 1 July 2015 and 12 February 2019, the geographic distribution of all rebates provided was evenly distributed across the City of Adelaide Council area as shown in Figure 1 (below).

From July, the SIS will support our community to be national and international leaders in shared solar for multi-unit developments, vehicle to grid electric vehicle charging stations and utilisation of software to enable electric vehicles to form virtual power plants.

Figure 1



- | | |
|---------------------------------|------------------------|
| • Business | • Residential - house |
| • Education Institution | • Residential - social |
| • Not for Profit | • Residential - strata |
| • Other - Council property | • Sports Club |
| • Residential - common property | |



Electric Vehicle Charging Stations

The City of Adelaide now has 42 on-street and off-street electric vehicle charging points in prominent and convenient locations.

Since September 2017, EV chargers have provided 24.1 megawatt hours of electricity which is enough energy to drive 164,000 kilometres, which equates to more than four times around the equator.

With on-site solar PV on Council buildings and 100% renewable electricity procurement for Council operations in progress, we are contributing to improved local air quality and supporting community greenhouse gas emissions reductions.

Reducing Community and Corporate Greenhouse Gas Emissions

The CoA prepares community and corporate GHG emission inventories to allow for the measurement and reporting of performance against the carbon neutrality targets. There has been a reduction of 15% in City of Adelaide community emissions between 2007 and 2018 and a reduction of 4% in the City of Adelaide corporate emissions between 2016 and 2018.

To fulfil our longstanding commitment, the City of Adelaide is seeking to become a certified carbon neutral organisation by 31 December 2020.

We have also commenced implementation of the Carbon Neutral Council Roadmap 2019–2025 with ten key projects to reduce our emissions, including:

- | | | | |
|---|---|---|--------------------------------|
|  | Utility management
business improvement |  | Waste and recycling
at work |
|  | Improving buildings
—sustainable building
management and
development |  | Solar power
on buildings |
|  | LED
streetlights |  | 100% renewable
electricity |
|  | Sustainable
procurement |  | Zero emissions
transport |
|  | Sustainable
events |  | Certification |

Solar PV (photovoltaic) on City of Adelaide buildings

The City of Adelaide Solar Project has installed 844kW of solar PV capacity at four sites – Adelaide Aquatic Centre, Topham UPark, Pirie/Flinders UPark and the Adelaide Town Hall. The four sites will generate a total of 1246MWh of electricity per annum and save around \$220,000 per annum in electricity costs. The new systems add to four existing City of Adelaide solar systems, taking total installed solar capacity to 1,174kW, generating 1730MWh per annum and saving \$300,000 and 1,073 tonnes CO₂. This is enough to power around 280 typical Adelaide households per year.

Greenhouse Gas Emissions International Disclosure

CDP is a voluntary climate change reporting platform for city governments. The program provides the world's first global platform for municipal governments to disclose greenhouse gas emissions, climate change risks, and mitigation and adaptation strategies. Every year, over 600 cities report their climate data through CDP's environmental disclosure platform and for the first time, CDP scored cities from A to D – based on their disclosure, and for how effectively they are managing, measuring and tackling GHG and adapting to climate risks.

The City of Adelaide was recognised as a global leader on climate action by receiving an 'A' score for the 2018 CDP reporting period (just 7% of cities that reported their climate data to CDP scored an 'A').

Sustainable events and reducing waste

Sustainable Event Guidelines

In November 2018, the City of Adelaide published Sustainable Event Guidelines to assist event organisers to apply tangible actions to deliver environmentally sustainable events in the city.

In June 2019, event organisers and vendors confirmed the following areas of shared focus:

- Implementing clear and consistent waste management systems
- Implementing sustainable procurement
- National and international differentiation – utilising reusable rather than recyclable products by embracing a collaborative economy and exploring business entrepreneurship, development and innovation

A Sustainable Event Rating Tool, which is based on the Guidelines, is being developed with industry to support enhanced community awareness.





New Year's Eve 2018 (NYE 2018)

To support the target for NYE 2020 to minimise waste to landfill NYE 2018 adopted key Sustainable Event Guideline elements and provided further leadership including:

- Avoiding single use plastics, including plastic straws
- Requiring food vendors to use compostable packaging
- Encouraging greater use of sustainable transport
- Engaging 17 volunteers who assisted patrons on the night with recycling and event information
- Showcasing two recycled art displays to encourage the community to reconsider the meaning of waste
- Offering five free water refill stations to reduce single-use plastic bottles

Significant sustainability outcomes of the event included:

- 60% of waste materials recycled or composted and 40% used for local energy
- 100% of volunteers enjoyed participating in the event and indicated that they would participate again
- 96% of event patrons surveyed thought that Sustainable Events are important (100% of vendors agree)

- 97% of event patrons surveyed agreed that only compostable packaging should be used at events
- 95% of event patrons surveyed agreed with a ban on single-use plastics and 95% of surveyed vendors supported a reduction of single-use plastics

Reducing waste to landfill

Waste and Recycling Management Strategy

In 2019, City of Adelaide commenced the development of a new Waste and Recycling Management Strategy. This involved conducting an extensive review of our current waste service offering and the supporting programs to identify opportunities for sustainable improvement. It also included investigating case studies and other research to help identify exemplary best practices. The draft strategy for consultation is planned for early 2020.

Waste Evaluations

The City of Adelaide has engaged a consultant to conduct several evaluations to establish a baseline for the waste generated within the city. The audits will occur over 2019–20 and will include kerbside collected waste from residents and businesses, multi-unit dwellings and public place bins. The data captured throughout this process will evaluate the amount of contamination in each waste stream and provide direction for the new Waste and Recycling Management Strategy.

Kitchen Caddy

The City of Adelaide continues to support residents in diverting food waste from landfill by offering a free kitchen caddy to collect food scraps. City residents can pick up free bin liners at the Customer Service Centre or at City of Adelaide community centres.

Input into to State Government Discussion Papers

In 2019, the City of Adelaide welcomed the opportunity to provide input into two State Government discussion papers: Turning the Tide on Single-Use Plastics Products and Improving South Australia's Recycling Makes Cents. Council supported the regulation of single-use plastics and the expansion of the Container Deposit Legislation (CDL) in South Australia and suggested that the South Australian Government should consider a holistic and world-leading shift to a compostable carry bag and takeaway food container system.

Water sensitive city

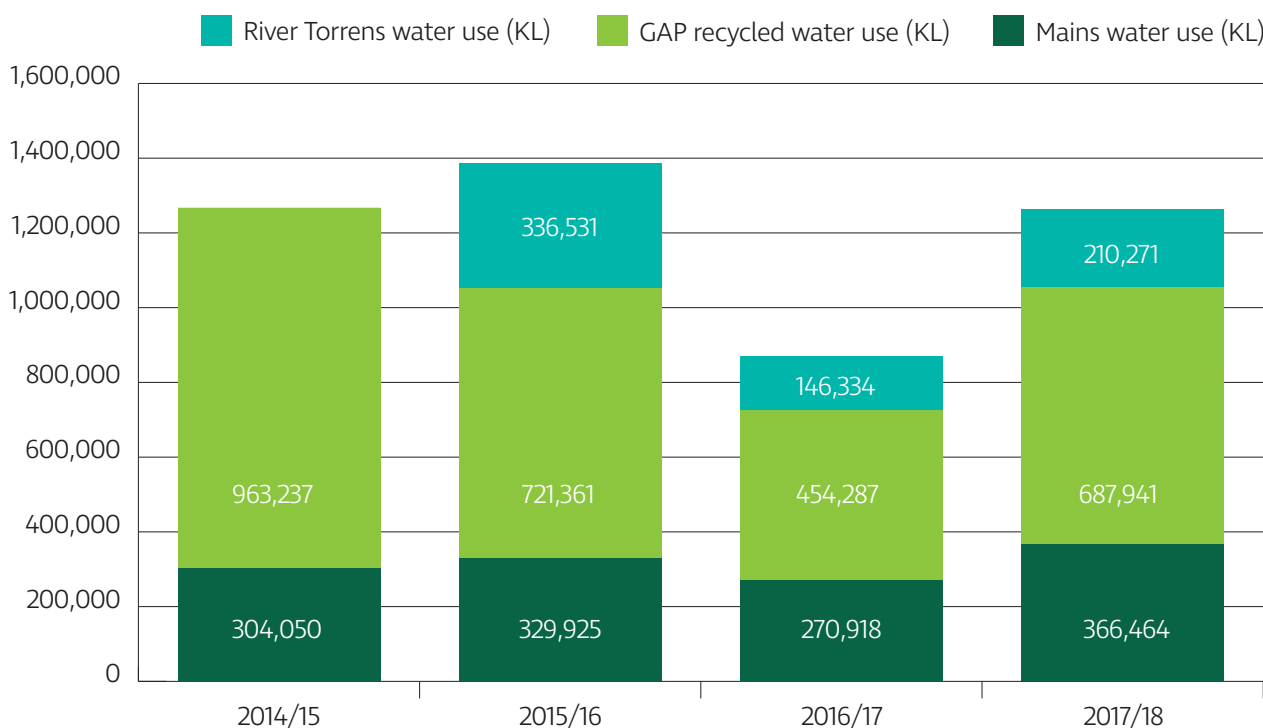
Water Profile and Smart Water Meters

The City of Adelaide increased its use of recycled water from the Glenelg to Adelaide Recycled Wastewater Scheme (GARWS) by 50 per cent compared to 2017–18. However, the total volume of GARWS consumed by City of Adelaide was 18 mega litres less than the average over the last four years (707 mega litres). Mains potable water consumption remained relatively stable.

The installation of Smart Water Meters at eight City of Adelaide sites during 2018–19 will enable opportunities to be identified to reduce potable water use, identify leaks and diversify supplies for non-drinking purposes.

The City of Adelaide continues to increase the use of recycled water for streetscapes and community facilities such as public toilets.

Volume of water sources



Turning Gray Street Green

A Water Sustainability Grant from the Adelaide and Mount Lofty Ranges NRM Board is helping deliver the Turning Gray Street Green project. This includes two new raingardens on Waymouth Street, seven street trees and up to three vertical green screens along Gray Street in the north-west district of the CBD.

Heat mapping, canopy cover studies and water profiling have identified Gray Street as being within a hot, dry and exposed area with an increasing population. Turning Gray Street Green will help to mitigate climate impacts of extreme heat and establish a corridor of natural shade for local amenity and passive transport along the City West Quiet Way.

The community will be able to engage with the raingardens and greening features of Gray Street via augmented reality technology. This creates an interactive digital view of the streetscape where users can see inside the raingarden structure and learn how it is engineered to remove pollutants from stormwater or watch as young street trees grow to full maturity creating a canopy of shade.

Climate Ready City

Feeling Hot, Hot, Hot! Event

The City of Adelaide, on behalf of Resilient East councils, hosted the Feeling Hot, Hot, Hot! heatwave hypothetical event with an expert panel on 6 February 2019 at the Adelaide Town Hall. The aim of the event was to better prepare our community for the challenges posed by extreme weather and heat waves in Adelaide and to provide advice on practical actions that the community can take to manage risks and be climate ready.

The event was a resounding success in terms of interest from the community (with 860 registered participants and positive feedback) but also as an example of councils, government and non-government agencies working collaboratively to help our communities to be more resilient to climate change.

The event was combined with the launch of an on-line Heatmapping Tool and an online education and engagement campaign to support the community in preparing for heatwaves.

The event and campaign received an award (the Newsy Award) as part of the Carbon Neutral Cities Alliance (CNCA) annual communications award. The CNCA is a collaboration of over 20 leading global cities working to cut greenhouse gas emissions by 80-100% by 2050 or sooner – the City of Adelaide became a member in 2016.

Online Heat Mapping Tool

Resilient East councils and the City of Salisbury also launched an online Heatmapping Tool at the Feeling Hot, Hot, Hot! event, enabling councils and the community to make more informed decisions regarding urban planning, tree planting, and use of materials and surfaces to minimise urban heat and heat islands. The heat maps are now publicly available to view at:

<http://spatialwebapps.environment.sa.gov.au/urbanheat/?viewer=urbanheat&runWorkflow=StartupResilientEast>

LED lighting

The City of Adelaide owns the majority of its 5,000 light poles. Street and public lighting contributes approximately 13% of the City of Adelaide's carbon emissions and represents approximately 28% of our electricity consumption.

During 2018–19, operational management of our street lighting continued, and we made investment in conversions and new LED lighting through some of our capital projects, including Jeffcott Street, Bonython Park shared path and Whitmore Square. We also investigated the feasibility of using LED conversion technology for our bespoke lighting at key streets within the city such as Hutt, Melbourne and O'Connell streets to no avail. We are continuing with the development of an approach to market for a whole of city approach. Investment in the planned renewal of these lights continues annually with \$558,000 allocated through the City of Adelaide 2019–20 Integrated Business Plan.



Liveable

A beautiful, diverse city with an enviable lifestyle that is welcoming to people at all stages of life

Built Heritage Management

2018–19 marked the 31st year of free advice and funding support via the City of Adelaide's award-winning Heritage Incentives Scheme (HIS). A total of \$1.13 million was allocated to 104 conservation projects across various locations including the conservation of the façade and shingle roof at Sparkke at the Whitmore, roof conservation works and reinstatement of the ornate chimneys at St Margaret's and repairs to the transept roof at St Peter's Cathedral. This equates to over \$20 million investment into our heritage listed places since the inception of HIS.

Operating in conjunction with the HIS was the Heritage Promotions Program. Key projects included conservation case studies (such as adaptive reuse sites), social media stories, online articles to understand our more modern heritage listed places, the continued installation of heritage plaques and sponsorship of South Australia's History Festival.

In May 2019 the City of Adelaide and National Trust South Australia co-hosted the inaugural Australian Heritage Tourism Conference at the Adelaide Town Hall. The conference explored future directions for heritage tourism in Australia and brought together both brilliant ideas from around the world and some of the best heritage tourism operators from across the country, including Dr Ang Ming Chee, Director, George Town World Heritage Inc and Dr Caroline Butler-Bowdon, Director, Strategy and Engagement, Sydney Living Museums.

This ongoing commitment to the City of Adelaide's built heritage demonstrates the importance placed on protecting, preserving and promoting Adelaide's unique heritage and character.

Participation and Inclusion

In collaboration with our Reconciliation Committee, the City of Adelaide completed delivery of the first year of our Stretch Reconciliation Action Plan 2018–2021, working towards meaningful outcomes alongside Aboriginal communities through employment, economic development, active citizenship, leadership and celebrations of culture. The Lord Mayor's NAIDOC Morning Tea and Flag Raising Ceremony once again brought communities together with more than 400 guests in attendance. NAIDOC in the Mall invited Aboriginal and Torres Strait Islander families and friends and the wider community to celebrate the achievements of Aboriginal and Torres Strait Islander peoples with interactive activities in the Gawler Place Canopy in Rundle Mall. In North Adelaide, a Panel of Aboriginal Elders shared perspectives on the national NAIDOC theme Voice. Treaty. Truth. Across the year, Reconciliation activities delivered in community centres, libraries and local neighbourhoods provided opportunities to learn new skills and enhance cultural understanding.

In February 2019, Council endorsed a new Disability Access and Inclusion Plan 2019–2022 following nine months of community engagement. The plan includes strategies to support people with disability through access to the built environs, events and facilities, access to information and communications, addressing the specific needs of people with disability in its programs and services, and employment.

Through the Volunteer Program, 290 volunteers supported a range of activities in the libraries, community centres, visitor information services, public realm, healthy ageing, culture and sport and recreation. Volunteer training focussed on developing Aboriginal cultural knowledge and providing critical skills in first aid, workplace health and safety and child safe environments.

The City of Adelaide's Community Centres are neighbourhood hubs where locals from all walks of life create activities that enable them to connect, share and grow together. Welcoming indoor and outdoor spaces nurture a range of activities that encourage belonging, build community capacity, promote active citizenship and reflect the diversity and unique character of each local neighbourhood. In 2018–19, the Adelaide South West Community Centre hosted a Harmony Day Welcome Dinner, the Box Factory Community Centre created the Pandora's Box mural with locals and the North Adelaide Community Centre celebrated 20 years with a community-led expo.

Neighbourhood Development Projects are supported throughout the year in a variety of locations to enable additional opportunities for our community to connect and share. Youth Week, Mental Health Week, Neighbour Day and Adelaide Community Leaders in Sustainability were delivered in 2018–19.

There were 58 prospective applicants who sought Community Development Grants information with a total of \$475,579 in grants funded across three categories – Major Grants, Minor Grants and Quick Response Grants. Activities included a resident driven community centre film event, a variety of free classes run by Housing Choices SA including beekeeping, film making and poetry writing, as well as a program run by the Aboriginal Sobriety Group Indigenous Corporation which provided a mobile assistance patrol unit addressing vulnerable and at risk intoxicated persons frequenting the Park Lands and the CBD.

The City of Adelaide continued to play a critical role in ensuring effective responses for people at risk or experiencing homelessness in the city through a strategic partnership with the Don Dunstan Foundation to deliver the Adelaide Zero Project which aims to create 'functional zero' homelessness by 2020. A range of collaborations were delivered by the Adelaide Zero Project partnership in 2018–19 including the second Connections Week coordinated by the Hutt Street Centre. The names and vulnerability status of rough sleepers in the city were collected and enabled immediate triaging and tailored support of those vulnerable individuals. In its first year, the Adelaide Zero Project made a record 161 housing placements to support people living on our streets into secure housing.

Wellbeing and Resilience

The Wellbeing of Adelaide Youth (WAY)

This important project continued to work alongside young people, local stakeholders, universities, businesses, service providers and Government throughout the year with the aspiration that 'all people aged 18 to 24 living in the city have great wellbeing'.

Three working parties were established in December 2018 to collaborate and co-create opportunities in the priority areas of:

- ensuring 18 to 24 year-olds build positive connections with others via participation in local activities;
- building the health literacy of 18 to 24 year-olds and encouraging healthy choices;
- ensuring that the mental health needs of 18 to 24 year-olds are met.

In May 2019 the WAY Executive Committee was convened with representatives from key sectors including international education, student accommodation, universities, health, mental health, business, youth representatives and the City of Adelaide. The Executive Committee will provide strategic direction for the initiative and ensure systemic, sustainable outcomes under the guidance of inaugural Chair Person Denise Von Wald.

Nutrition

A focus area for 2018–19 was supporting residents to make healthier food choices. Key initiatives have included partnering with Flinders University School of Nutrition and Dietetics to host a series of events. These included nutrition consultations and cooking demonstrations in libraries and community centres for National Nutrition Week, reaching over 400 residents and visitors and having a Nutritionist in Residence at the City Library. The Barriers to Healthy Eating and Exercise research study surveyed over 680 young adults and over 55 year-olds to better understand how these age groups can be supported to make healthier lifestyle choices. Flinders University Bachelor of Nutrition and Dietetics students were supported to undertake a review of the Aquatic Centre Fusion Café and provide recommendations on opportunities to offer healthier options to customers.



Physical Activity

The City of Adelaide received 54 grant submissions seeking funding support to the value of \$632,000 through its Recreation and Sport Grants Program in 2018–19. Over \$173,000 was granted to successful applicants, supporting over 7,500 people to participate in recreation and sport events and activities across the City and Park Lands.

The Wild Imagination School Holiday Program was a highlight of the grants program. In its third and final year of funding, the initiative which engages children through nature-based craft, play and potion making, attracted 2,822 participants across two school holiday programs.

Another highlight was the Activate Adelaide program delivered by Pushing Performance Pty Ltd. The Activate Adelaide program aims to provide free community-based sessions utilising outdoor spaces. The program delivers seven separate sessions per week including sessions in partnership with the Adelaide South West Community Centre, stretching for over 50 year-olds in Wellington Square, boot camps in Victoria Square and Elder Park, targeted sessions with International Students in partnership with Adelaide University and the creation of a gym for homeless and vulnerable people in partnership with Baptist Care. The program which has been funded for two years is currently attracting over 100 participants per week.

Council supported the establishment of a tree top adventure park in the south east corner of Blue Gum Park/Kurangga (Park 20) which opened in late 2018. In the first six months of operation, Tree Climb attracted over 50,000 new visitations to the Park Lands and has become a top tourist attraction in the city.

Healthy Ageing

During 2018–19, there were 170 city residents who received services through the Commonwealth Home Support Programme, facilitated by the City of Adelaide. These services included domestic assistance, personal care, transport, home maintenance, and modifications and social support. Results show 97% of customers were satisfied with the support they received from the City of Adelaide's Healthy Ageing team.

Other highlights this year included working alongside residents to support them to deliver community initiatives such as 'Buxton of Buxton Street' which celebrated the heritage of Buxton Street North Adelaide, whilst also enabling local businesses and participants to connect and a SALA exhibition at the Adelaide South West Community Centre which was planned, curated and managed by a group of local women.

An Age Friendly Business project was also undertaken in Melbourne Street with strong support from both businesses and residents. Businesses were provided recommendations for their consideration, in order to become more age friendly, following a mystery shopper exercise undertaken by local community members. Participating businesses were also provided with small incentives to make physical changes to their shops or to test new ideas.

Community Safety

The Safer City Policy and Strategy which identify the City of Adelaide's role in relation to community safety were both due for review this year. In consultation with Council, community groups, key stakeholders (such as SA Police, Encounter Youth, YWCA, Commissioner for Children and Young People) and residents, the Safer City Policy has been updated. Alongside the Policy, a new Action Plan was also developed.

The Safer City Policy 2019–2023 will guide decision making, whilst the Safer City Action Plan identifies the City of Adelaide's role in the delivery of a series of safety works, projects and programs. Key inclusions in the new Action Plan include working with young people on projects that will enhance their perceptions of safety, continuing to deliver safety lighting projects and partnering with key stakeholders to explore harm minimisation strategies for people attending dance music festivals in the City.

88 O'Connell Street

88 O'Connell Street was purchased by the City of Adelaide in early 2018 as a strategic development project. Having undertaken an extensive community consultation process and developed guiding principles for the site, the City of Adelaide progressed a multi-staged expression of interest process for the site. Selection of a preferred development partner is anticipated by the end of 2019, subject to Council consideration, with commercial negotiations to follow.

Over the past 12 months, we have continued to run an event and activation program to support vibrancy in the O'Connell Street precinct. The Wild Goblin Garden was enjoyed by over 2,000 families during the April school holidays. The City of Adelaide also supported the North Adelaide Rare and Classic Show in April by creating a fun and exciting kids activation zone on the site. Other activations and events have included installation of history mural cubes which showed photos and stories of the area, a pop-up nature maze, nature play and bubble soccer, twilight Christmas markets and more. A combined total of approximately 22,000 people attended these events.





Central Market Arcade Redevelopment

A multi-stage expression of interest process was progressed for the Central Market Arcade Redevelopment supporting a thriving, mixed-use place with expanded and complementary retail and market activities.

Council took care and control of the Central Market Arcade shopping centre on 27 September 2018 and has been successful in negotiating lease terms with the majority of the existing tenants as well as securing new tenants for a number of vacancies.

The City of Adelaide continues to work through detailed proposals for the site with a view of realising a flagship mixed-use development project. Selection of a preferred development partner is anticipated during late 2019 subject to Council consideration.

Transport

The City of Adelaide continues to partner with the State Government to improve public transport services in the city.

With the opening of the City Tram Extension on North Terrace and King William Road in October 2018, changes to tram and bus services were implemented

across the city. New tram routes were implemented and free tram services were expanded to provide high frequency services on North Terrace and King William Street.

The Free City Connector bus continues to provide a service around the city as well as North Adelaide and transport approximately 19,000 passengers per week.

The City of Adelaide and State Government commenced design works for the City South Tramline Replacement project to upgrade the King William Street tram corridor between Victoria Square and South Terrace. The project will provide a new accessible tram stop with shelters and a dedicated tram corridor to improve reliability and reduce travel time for tram passengers.

A new shared mobility service, dockless electric scooters (e-scooters), was introduced in the city to align with the busy festival season in February 2019. The new micro-mobility transport option was initially trialled for a four-week period but subsequently continued as a second trial. More than 210,000 trips have been taken since their introduction highlighting the popularity of this new mode of transport.



Capital Works Major Projects

Park Lands Projects (delivered through partnering with State Government)

- **Denise Norton Park/Pardipardinyilla (Park 2)**
The partnership between the City of Adelaide, City of Prospect and State Government has delivered the final draft design for the Denise Norton Park/Pardipardinyilla landscape upgrade. This project recognises the important role the Park Lands play in supporting city and near city population growth and quality of life for all South Australians. Features include an upgrade to the community court facility and amenity of the Prospect Road boulevard.
- **Rymill Park/Murlawirrapurka (Park 14)** received funding from the State Government for the design and construction of an inclusive playspace in honour of Quentin Kenihan's achievements. He was a disability advocate, actor, film maker and writer. Design and construction will be coordinated commencing 2019–20.

- **Gladys Elphick Park/Narnungga (Park 25)** received funding from the State Government for the design and construction of a new City Skate Park. Design and construction will be coordinated commencing 2019–20.

City Bikeways

The City of Adelaide and the State Government have co-funded \$12m to build two separated bikeways through the city, one north to south and the other east to west. This project enables greater liveability, environmental and health benefits and better connection between neighbourhoods and streets. In 2017–18 construction was completed on six stages of the North-South route along Frome Street. Works have continued through North Adelaide during 2018–19.

Brown Hill and Keswick Creek Catchment

An agreement was reached with the State Government and partner councils to fund flood proofing works in the catchment. The State Government will contribute half of the \$140m cost. The City of Adelaide will contribute 8% as its proportional share of the project. The Brown Hill and Keswick Creek subsidiary carried out public consultation on planned investments in Victoria Park/Pakapakanthi (Park 16) and Blue Gum Park/Kurangga (Park 20) during 2018–19 with design and procurement activities planned for 2019–20.

Changing Places

Following community engagement during 2017–18, a commitment to deliver a Changing Places accessible toilet in James Place was made. This toilet has been designed to ensure fuller participation by people living with disability in the life of the community and the upgrade was carried out during 2018–19.

Jeffcott Street Upgrade

2017–18 saw the commencement of planning and design of an upgraded streetscape to address stormwater drainage and flooding, managing existing tree health while conserving and enhancing the street's character. During 2018–19 the undergrounding of powerlines commenced (partly funded by Power Line Environment Committee) while design investigations on planned renewals progressed.

Street Upgrades

Significant upgrades and improvements to city transport infrastructure included Gray Street, Molesworth and Tynte Streets, Boulton Street, St Helena Place and Archer Street. Ongoing renewal programs are in place for bridges, buildings, street furniture, community facilities and greening in the Park Lands.

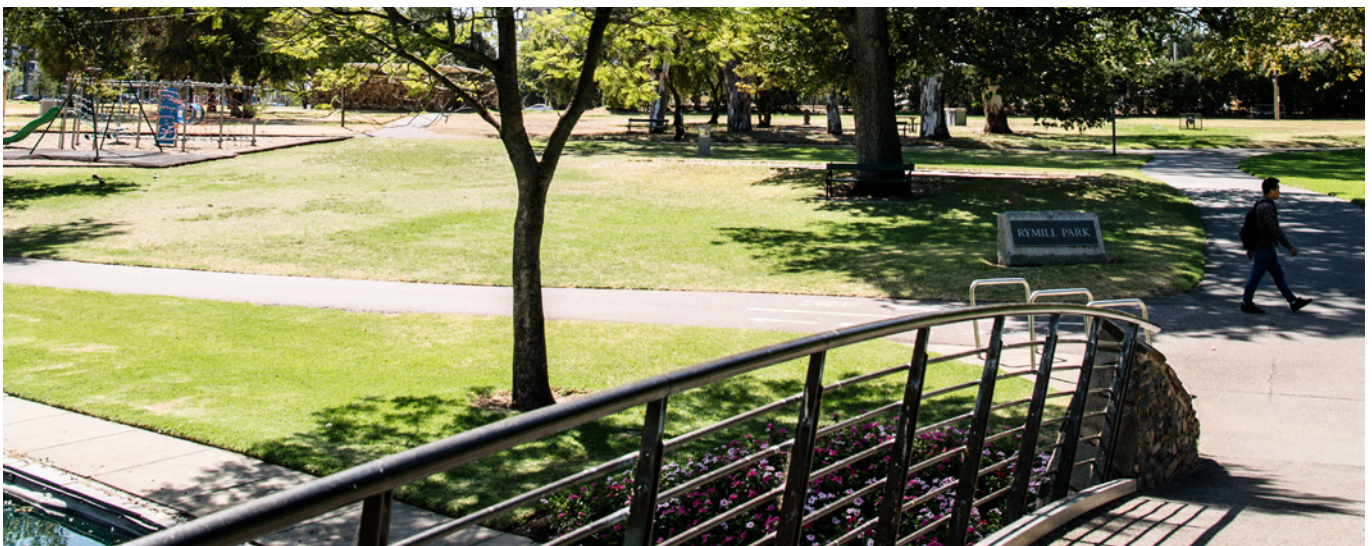
Rymill Park/Murlawirrapurka (Park 14) Master Plan

The reimagining of Rymill Park/Murlawirrapurka (Park 14) is identified as one of the Big Moves in the Adelaide Park Lands Management Strategy 2015–2025.

The Rymill Park/Murlawirrapurka (Park 14) Draft Master Plan has been co-funded and developed in partnership between the State Government and the City of Adelaide.

The draft Master Plan proposes a vision and principles, supported by key actions and an overall plan that responds to the themes from the Shape the Park Lands 2015 public engagement. These themes are to inform the evolution and future investment in the Park, to achieve a quality, highly engaging destination and continue to increase visitation to the Park Lands.

Subject to Council approval of the draft Master Plan, engagement will be conducted with key stakeholders and the broader community to seek specific feedback on the draft Master Plan in late 2019. The final draft Master Plan is intended to be completed for endorsement in early 2020.





Creative

A multicultural city with a passion to create authentic and internationally renowned experiences



Culture & Lifelong Learning

Live Music

Adelaide is an active participant in the global UNESCO Creative City network. Our city's local music industry is thriving, with 2018 figures indicating that there are 117 venues hosting live music on at least one night a week across the city and North Adelaide. Musicians are using the City of Music loading zones to support activity. The second year of the three-year partnership with Music SA enabled the prestigious SA Music Awards to be held in the Adelaide Town Hall for the first time; amplified the Winter Umbrella Festival 2018 with total attendance of 45,000; and facilitated the planning towards expansion of the 2019 Festival into North Adelaide. Internet radio station play/pause/play was supported to hold the first Heaps Good 50 countdown of the best South Australian bands on Boxing Day, showcasing homegrown talent and building new audiences. Local Buzz enabled five small businesses to trial live music for the first time including a new jazz lounge bar in the East End as well as Spanish guitar, big bands and dancing on a Saturday in the Market District, and contemporary music for after work crowds in the Central CBD.

Cultural Strategy

The Cultural Strategy enables the City of Adelaide's active engagement in the cultural life of the city in a way that is collaborative and adds value. There were 75 strategic cultural partnerships and residencies developed across artforms and creative practice that amplified lifelong creativity and learning. ART WORKS, delivered in partnership with Guildhouse to provide creative activation of the Minor Works building, was a program inspired by community engagement, including artists in residence, writers in residence and a series of creative workshops, exhibitions and community courses. The Business of Being Creative program expanded to connect and build on the strengths of programs delivered by partners The Helpmann Academy, Carclew, Flinders University New Venture Institute and Guildhouse, to support and incubate sustainable creative enterprise. The program provided over 370 participating culture makers across the creative, entrepreneurial, education and philanthropic sectors access to the program, supporting participants with the expertise, experience and connections they need for their creative ventures to thrive, and in turn maximising the creative activity in the city.

Public Art

Public art continues to make a positive contribution to major projects in the public realm, enlivening spaces and providing dynamic experiences for people to stop, connect and discover. Development of artworks has advanced for the Market to Riverbank and Gawler Place upgrades. Public art was creatively integrated into the functional AED (Automated External Defibrillator) units across city spaces to aid wayfinding and identification of these essential pieces of infrastructure. The opportunity provided local designers DANIEL EMMA to extend their practice into the public realm. Artist Dave Court created the UNESCO City of Music Mural, the largest mural in the CBD, celebrating 40 years of contemporary music in Adelaide, also captured for perpetuity by documentary filmmaker Lewis Brideson in his short film City of Music. The project raised awareness of the value of live music to the community and was made possible by a strategic partnership with Music SA. An emerging curator, Adele Sliuzus was provided the inaugural opportunity to curate a South Australian Living Artist (SALA) exhibition We Did the Soft Wind across the community spaces of the City Library, inviting a wide and diverse audience to engage with and be inspired by art in unconventional places.

Arts and Cultural Grants

The Arts and Cultural Grants program provides support to eligible groups, organisations and individuals to deliver creative arts and cultural projects that grow the cultural vitality of the city and contribute to Adelaide as a welcoming and dynamic city full of rich and diverse experiences. A total of \$247,000 was distributed to support 60 projects that facilitated year-round creative activity, community programs and events, public art showcases, live music enterprise, artistic development and cultural promotion. The quick response grants have been especially valued and commended for their ability to enable and make possible the testing and trialling of new and experimental creative projects that might not have otherwise come to fruition.

Adelaide City Libraries

Adelaide City Libraries are inclusive, welcoming and creative places designed to inspire, connect and spur the imagination.

During 2018–19 the Libraries attracted 1,172,286 online visits with 494,525 people visiting the libraries to participate in lifelong learning opportunities ranging from art, music and culture, to digital literacy and wellbeing.



Highlights included:

- Francis Street Forest: transformed into a place of discovery with plants, trees, lights, sounds and activities for all to enjoy. Stories were shared in Family Storytime and Read Aloud programs, robots roamed, and music brought the space to life. Forest Flicks saw the community brave the winter weather to enjoy the cosy atmosphere in the laneway.
- History Festival of South Australia: Adelaide City Libraries celebrated our collective history and heritage throughout May 2019 with over 200 people enjoying a fascinating series of presentations on Crime in the Archives, A Museum's Memories of a Nation and A History of South Australia. History professionals from our partnering organisations, the National Museum of Australia, National Archives of Australia and for the first time, State Records of South Australia, shared their expertise and insights with the community.
- The World Tea Gathering: presented as part of OzAsia Festival, in partnership with the Art Gallery of South Australia, brought a wonderful energy to library spaces. Around 150 community members were surprised and delighted as they engaged with tea artists from around the world through 12 unique pop-up performances in Francis Street and the City Library.
- The Docile Manifesto: As part of 2019 Adelaide Fringe, the City Library featured the World Premiere of this light-hearted satire of the modern workplace and buzzword-driven training programs. Listed as one of Broadsheet's Adelaide Fringe Festival 10 Shows Not to Miss! Audiences were treated to free, fun and very funny tongue-in-cheek Nano- and Micro-Certification events hosted by seasoned performer and IT guru Luke Toop.
- Hutt Street Library: 3,104 people participated in 640 programs including experimental learning opportunities and training designed to bridge the digital divide.
- North Adelaide Community Centre and Library: introduced the History Hub Discussion Group providing community members, volunteers and staff the opportunity to engage in discussion and share interesting facts and stories about Adelaide.

- Awards Collection: Celebrating reading and writing, this great collection showcased shortlisted and award-winning books. The Aboriginal and Indie Book Awards were recently added to the collection, joining the highly-esteemed Pulitzer Prize, Miles Franklin Award and Man Booker Prize.

Events

Event Infrastructure Upgrades

Reviewing infrastructure requirements for all event spaces is a project contained within the Adelaide Park Lands Events Management Plan 2016–2020. The desired outcome of this project is to provide suitable forms of infrastructure to support the delivery of high quality events in the city. The provision of additional event infrastructure in the Park Lands also supports actions from the City of Adelaide's Sustainable Event Guidelines and our ambitions for a carbon neutral city. During 2018–19, project scoping and initial design work commenced on the upgrading of utility infrastructure to facilitate events in Rundle Park/Kadlipina (Park 13) and Rymill Park/Murlawirrapurka (Park 14). Priority event infrastructure for upgrading was identified to be power, potable and recycled water and waste water disposal.

Consultation and on-site inspections have occurred with key event users of these two parks to understand their challenges and opportunities to inform design. Through its adoption of the 2019–20 Integrated Business Plan, Council has confirmed the allocation of \$935,000 to the construction of the upgrade. Subject to a successful budget bid, event infrastructure upgrades would then occur in Rymill Park/Murlawirrapurka (Park 14). We are ensuring that infrastructure aligns to the City of Adelaide's strategic objectives, using smart and environmentally sustainable technology and considers the current status of other initiatives that are in progress in these parks.



New Year's Eve 2018

Adelaide's New Year's Eve (NYE) attracted its largest audience to date, with over 55,000 people enjoying South Australia's largest community NYE celebration. It was also the platform for introducing several green initiatives from the new Sustainable Event Guidelines.

The event showcased over 40 South Australian based musicians and performance artists on the Rotunda Stage, Street Theatre Stage and roving performers.

A successful marketing and digital engagement campaign achieved record results; web sessions increased 167% compared to 2017, page views increased by 101% and 32,148 organic Google page views were recorded. Paid and organic posts on the City of Adelaide's Facebook page reached 850,577 people (an increase of 167% from 2017). More than 380,000 impressions resulted from paid advertising (an increase of 148% from 2017).

Adelaide's New Year's Eve continues to grow its event footprint, artistic program and its sustainability credentials. The audience attending is culturally diverse and the programming continues to reflect the richness of the audience. The event is well placed to continue to nurture future growth in footprint and programming, all supported by increased event sponsorships and partners.

Party on Vardon

The aim of the Party on Vardon event was to extend the atmosphere from the Vogue Fashion Festival's central base in Rundle Mall, to the east of the city along Rundle Street, and Ebenezer Place, culminating at Vardon Avenue with an evening street party.

Rundle Street and Vardon Avenue were mutually themed and decorated in floral and balloon installations at designated pillars that matched those in Rundle Mall. The retailers on Rundle Street, Ebenezer Place and Vardon Avenue embraced the festival, with many decorating their stores and windows and running their own food stalls. The event was attended by 350 people.

Denise Norton Park Naming Ceremony

This event was the official naming ceremony for Denise Norton Park/Pardipardinyilla (Park 2) and was held in April 2019. The new name honours Denise Wangel (nee Norton) who was the first South Australian woman to represent Australia at the Olympic games, achieving great results in swimming. Pardipardinyilla is a Kaurna word which means 'swimming place'. The event was officiated by Councillor Robert Simms and featured the unveiling of a new sign in front of the Adelaide Aquatic Centre.

East End Unleashed

East End Unleashed was a unique activation that transformed a busy shopping strip into an alfresco summer fiesta that attracted more than half a million visitors over five consecutive weekends from 15 February – 16 March 2019. It aimed to boost economic activity in the precinct through a significant increase of foot traffic around the time of the Adelaide Fringe Festival.

The event brought together restaurants, cafes, wine bars, pubs, retailers and the arts into one communal space for attendees to revel in during the balmy summer months. Food and wine hotspots created a buzzing multicultural atmosphere in the streets which was complimented by the Ebenezer Night Markets.

Approximately 500,000 people attended East End Unleashed, creating significant foot traffic through the precinct and generating positive cash flow for businesses.

Adelaide Town Hall

Adelaide Town Hall had another dynamic year of events in 2018–19. With upgrades to the internal furnishings of the building, it is fresh, modern and welcoming for a broad range of events. The Adelaide Town Hall Community Activation Fund was developed and implemented and has increased community utilisation of the venue and overall visitation. The new Organ Concert Series program was popular and is intended to continue.

An upgrade to the Adelaide Town Hall's lighting and staging facilities took place as well as the implementation of new event software that will improve event planning and administrative efficiencies. There were 473 events held at the Adelaide Town Hall in 2018–19, a 5% growth in the number of events from last year. Events included live music, community events, weddings, fundraisers, school formals, gala dinners, awards nights, festivals, graduations, conferences, receptions and art exhibitions.

Event Highlights:

- International Jazz Day Concert and UNESCO Friendship Concert
- Watu Festival – Young Adelaide voices
- Lord Mayor's Christmas Gala Concert
- Lord Mayor's NAIDOC celebrations & Flag Raising Ceremony
- Adelaide Town Hall Open Day
- Joint Dance Congress – Panpapanpalya
- Concert seasons by Adelaide Symphony Orchestra, Australian String Quartet, Musica Viva & Australian Chamber Orchestra
- 2019 Adelaide Festival Season
- Australian Girls Choir Annual Concerts
- Band of the SA Police – Neighbourhood Watch Concert
- Adelaide Youth Orchestra Concert
- Adelaide University Medical Orchestra
- Free Organ Concerts.



Events in the Park Lands

Events in the Adelaide Park Lands created an exciting and culturally enriching Adelaide experience while contributing significantly to the state. In 2018–19, over 750 events were held in the Park Lands.

An example of a new externally run event in the city, was Jurassic Creatures. This event was held in Bonython Park/Tulya Wardli (Park 27) over the winter school holidays. The event was an interactive walk through event that captivated young and old alike. Event patrons were able to understand more about dinosaur life on earth and could get up close and personal with a variety of infamous prehistoric animals including the Tyrannosaurus Rex.

APLEMP projects

The Adelaide Park Lands Events Management Plan (APLEMP) sets out a four-year action plan to achieve growth in high quality events. There were several highlights and achievements across a range of APLEMP projects:

- Multi-year event licences – Multi-year event licences provide a greater sense of certainty for event organisers hosting events in the city. They also allow the City of Adelaide to curate events in a way that fosters activation whilst programming appropriate rest periods for the Park Lands. In 2019, ten event organisers applied for a new multi-year event licence of up to five years. Many of the applications were for events with live music components which greatly supports the city's status as a UNESCO City of Music.
- Develop and share the City of Adelaide Managed Annual Event Calendar – It is important that the local community is notified and engaged in all high impact events. To support this, we introduced a new way of sharing event information with members of the public through the use of Power BI Dashboards. This interactive tool allows members of the public to see which events are coming up around the city, via a map and the details behind each event.

- Improve online event management processes and tools – The City of Adelaide's new events booking system (Ungerboeck) went live in mid-2018 and is used by staff to book events and all associated processes. As part of the new booking system, in January 2019, we launched the online enquiry element of the program. This allows members of public to enquire about Park Lands sites for their event.
- Improve remediation processes – The City of Adelaide continued to work closely with event organisers to assist them in caring for the site during event occupation and several new site techniques were put in place over 2019.
- Improve the spatial distribution of events – In 2018–19, the City of Adelaide has worked with event organisers to consider pilot and potential event sites to relieve pressure from other heavily programmed Park Land sites. An international women's cricket match was held in Gladys Elphick Park/Narnungga (Park 25) which attracted 988 patrons. Al Salaam Festival was held in Veale Park/Walyu Yarta (Park 21) which was enjoyed by 5,000 patrons. The Fringe opening night which included a Tindo Utpurndee (Sunset Ceremony) and Fringe Yabarra Gathering of Light was held in Red Gum Park/Karrawirra (Park 12). The Fringe opening night attracted 65,000 patrons and Yabarra Gathering of Light attracted 10,000 patrons each night across six weekends.
- Encourage carbon neutrality and sustainable resource use – There has been great momentum with this project in 2018–19. Highlights include the adoption and implementation of actions from the Sustainable Event Guidelines.

Dynamic & Changing Spaces

Laneways

This project explores design concepts for several laneways (Austin Street, Synagogue Place and the group of Solomon/Burnett/Rosina/Kingston streets) as great opportunities to expand on Adelaide's vibrant laneway culture. These concepts aim to support current developments and businesses in these locations through pedestrian friendly designs with integrated art and creative lighting opportunities that bring the rich local culture and heritage of these lanes to life. Key stakeholder engagement is currently underway.



Lighting Strategy

A Lighting Strategy is currently in progress to guide lighting design outcomes in the public realm for the city, North Adelaide and the Park Lands. Through an overarching vision, guiding principles, objectives and key actions, the Lighting Strategy advocates for an integrated approach to lighting design to include functional lighting of streets and places, accent lighting of key heritage and contemporary landmarks, and creative lighting to enhance the city's identity, character, culture and night-life experiences.

Whitmore Square/Iparrityi Master Plan

Council has endorsed the Master Plan for Whitmore Square/Iparrityi which establishes a high-level vision for the future of the square. The Master Plan is a framework for planning and design that communicates the square's potential and provides a blueprint to inform future improvements.

The Master Plan outlines six key actions that work together to achieve the vision of the square as a green, welcoming and safe heart of the south west community. A place for all ages and walks of life to relax, be active and enjoy the neighbourhood.

The Master Plan was developed through three stages of community engagement. The highlight of the engagement was a family day Campfire in the Square where over 600 community members enjoyed a sunny winter day.

The Master Plan includes an emphasis on fostering inclusiveness through art, interpretation and play and integrating lighting for evening beauty and activity.

In 2018–19 the City of Adelaide invested \$200,000 to address a key community priority for improved lighting. This included a creative lighting approach to celebrating the existing trees and lighting of a popular diagonal path which trials innovative new lights that perform well, are energy efficient and cost effective.

The Master Plan is already progressing, with \$800,000 allocated in the 2019–20 Integrated Business Plan towards the first stage which focusses on safety and improved pedestrian experience at the northern intersections of Morphett Street and Wright Street.

Visitor Economy

In June 2019, Adelaide hosted an incentive group of 500 people from the Perfect China company. City of Adelaide provided welcome letters from the Lord Mayor, pavement decals, an information booth and digital screen in Rundle Mall and the Lord Mayor attended their gala dinner. This group visit was worth \$3.25m to the local economy, a significant boost during a typically quiet month. Support has been provided to the Adelaide Convention Bureau to attract more large groups in the coming 18 month period.

A City of Adelaide WeChat account was set up in late 2017–18 to communicate with Chinese residents, students, businesses and visitors. At the end of 2018–19 the account had 1,400 subscribers.

Visitor Information Services (VIS)

The VIS program assisted a total of 112,145 visitor enquiries, a decrease of 23% on the previous year. This decrease is predominantly due to the change in collection method for the Cruise Ship Meet and Greet service. The Adelaide Visitor Information Centre experienced a 7% decrease on previous year. In early 2018–19, Council committed to investigating a new visitor information centre experience and a detailed feasibility and modelling study was undertaken. The report outlining the proposed model and potential locations will be worked through in 2019–20.

Visitor Information Services delivered across the following eight programs resulted in:

Service	Visitor Numbers 2018/19
Adelaide Visitor Information Centre	92,493
Central Market Information Booth	8,087
City Guides	6,018
Adelaide Greeters	301
Cruise Ship Meet & Greet	1803 (changed collection method)
MVIS	1096
Events Visitor Information Service	262
Adelaide Town Hall Tour	2085
TOTAL	112,145

The Visitor Information Services program registered six events during the 2019 History Festival. There were 31 sessions of the six events and 454 attendees. Two of the tours were conducted in different languages, Russian and Chinese.

The Visitor Information Services team partnered with two external parties, Civic Trust Australia and Dr Jeff Nicholas, to deliver two more events. There were five sessions of the two events with a total of 94 attendees. There was a total of 548 attendees across all events, almost the same numbers as 2017–18.

The activity could not be serviced without the contribution of the 111 volunteers who generously gave up their time to welcome our visitors. They collectively volunteered 13,782 hours, the value of this volunteer contribution is \$378,315 (based on a rate of \$27.45* per hour as used by the Office of Volunteering South Australia to calculate the value of volunteering).

Events and Festivals Sponsorship

Over \$1.6m in sponsorship funding from the City of Adelaide supported 24 festivals and events during 2018–19 including WOMAdelaide, South Australian Living Artists Festival and Mitsubishi Motors Australian International 3 Day Event. These events brought over 5m people into the city and generated an estimated economic benefit in excess of \$450m.

Event	Funding
2018 Adelaide Festival of Ideas	\$25k
2018 AVCon: Anime & Video Game Festival	\$15k
2018 SALA Festival	\$60k
2018 Adelaide Guitar Festival	\$15k
2018 Adelaide Film Festival	\$40k
2018 Adelaide Fashion Festival	\$25k
2018 OzAsia Festival	\$65k
2018 Tarnanthi Festival of Contemporary Aboriginal and Torres Strait Islander Art	\$45k
2018 Credit Union Christmas Pageant	\$75k
2018 Feast Festival	\$40k
2018 Australian International 3 Day Event	\$60k
2018 Adelaide Motorsport Festival	\$50k
2018 Carols by Candlelight	\$50k
2019 Santos Tour Down Under	\$220k
2019 Adelaide French Festival	\$20k
2019 Lunar New Year Street Party	\$15k
2019 Adelaide Fringe	\$270k
2019 Superloop 500	\$55k
2019 Adelaide Festival	\$345k
2019 Womadelaide	\$55k
2019 Tasting Australia	\$30k
2019 INDOfest-Adelaide	\$20k
2019 Dreambig Children's Festival	\$54k
2019 Adelaide Cabaret Festival	\$45k

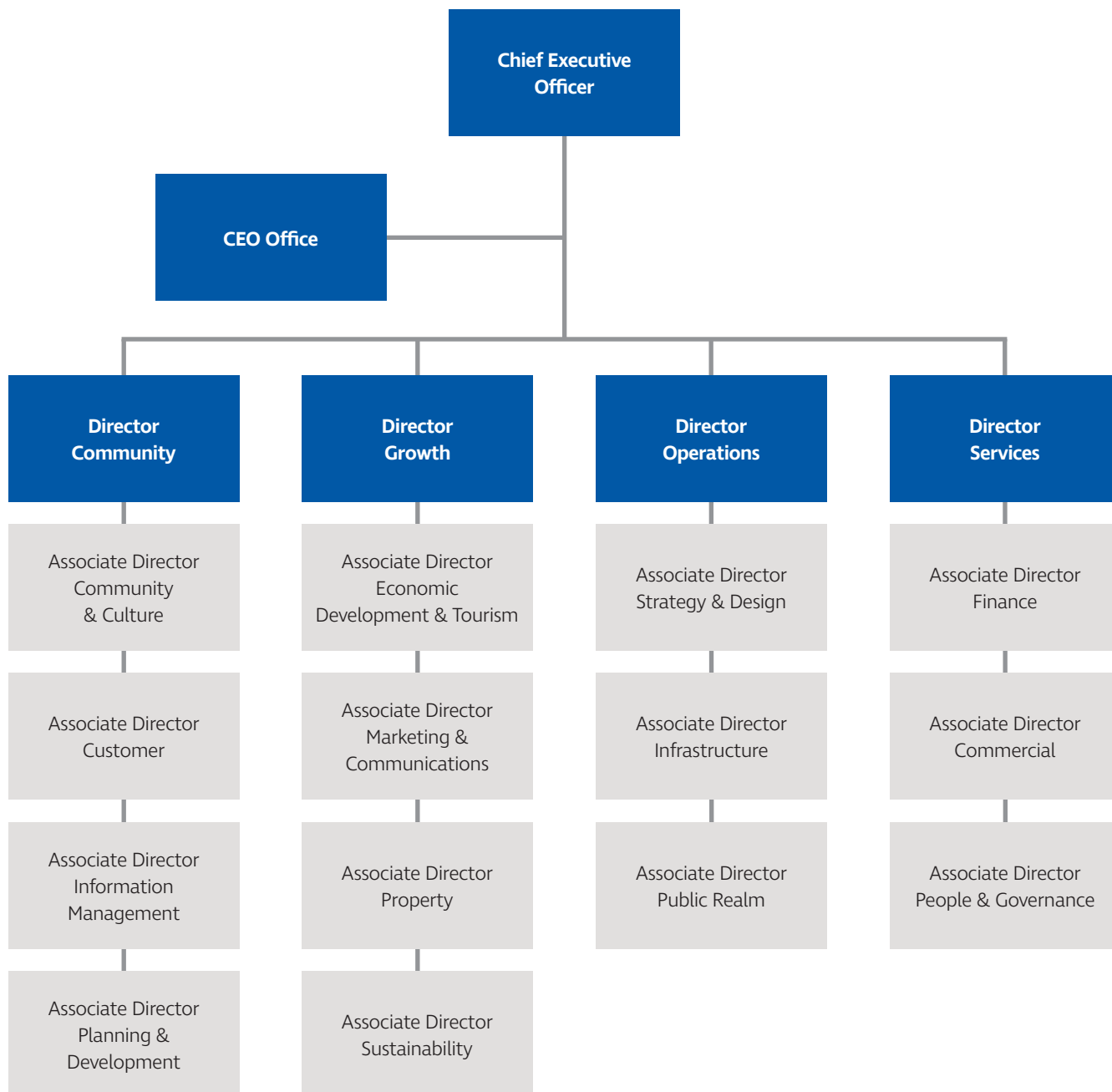
Australia Day in the City

Australia Day in the City is the biggest public event to celebrate Australia Day in South Australia. The event attracted 43,000 visitors to the city in 2019 assisted by the City of Adelaide's \$171,000 funding support.



Our Organisation

Our Organisation Structure for 2018–19



Our People

At the City of Adelaide, we are fortunate to have a unique team of people who work together to create extraordinary experiences across our city. Our people are genuinely passionate about and see themselves as ambassadors for the City and contribute to the community through their part in the delivery of valued outcomes and services.

Our Leadership Group

As at 30 June 2019, there were five Senior Executive Officer positions which made up the City of Adelaide's Executive Leadership Team (ELT). This included the Chief Executive Officer and four Directors. ELT is responsible for leading and developing City of Adelaide programs and the team is passionate about building an environment where City of Adelaide employees can operate at their best to deliver for the city. ELT also recognises that organisational capability, employee capability and culture are integral to creating such an environment.

Remuneration packages for Senior Executive Officers ranged from \$273,700 to \$360,500 per annum and were inclusive of 9.3% to 9.5% compulsory superannuation (where applicable).

These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of \$2,500 allocated per Director and \$5,000 allocated to the CEO for 2018–19. The CEO's package included access to a corporate vehicle.

Our Employees

The table below provides information relating to Full Time Equivalent (FTE) employees, trainees/apprentices and labour hire staff. For further detail, please refer to the Audited Financial Statements.

During 2018–19, there was an average turnover of 10.3%.

City of Adelaide employees	FTE as at 30 June 2019	Number of employees as at 30 June 2019	2018/2019 Cost \$m
Permanent Employees	626	669	45,790
Fixed Term Employees (includes Employee Agreement Contract and Common Law Contract Employees)	167.6	177	17,349
Casual Employees	NA	190	2,759

Temporary labour hire, trainees and apprentices	Number of employees for the month of June 2019	2018/2019 Cost \$m
Trainees/Apprentices	33	1,692
Labour Hire	37	4,929

These figures do not include the Council Solutions Regional Authority.

Our Workplace

Our employees are integral to the successful delivery of the City of Adelaide 2016-2020 Strategic Plan and we are focused on creating the right environment for our people to be the best that they can be. Our organisational values are a key driver and focus on building a high performing, inclusive and sustainable workplace.

Building Employee Capability

To support our people to deliver their best for the city, our people and their leaders are encouraged to have regular conversations about performance & development throughout the year. These conversations provide our people with the opportunity to set and achieve goals, whilst building our culture and capability by aligning our values and leadership capabilities.

We have carried out the first annual cycle of the new Performance & Development Conversations process after its launch in June 2018. During this period, we have also implemented a new platform that allows our people to administer and track their learning and development. This new system also hosts our twelve-month Learning and Development Calendar, which continues to target organisational capability and compliance requirements.

Some of our development offerings over the last 12 months included:

- Professional development focused on presentation and facilitation skills and partnering and collaboration courses
- Leadership development focused on building an effective business case, emotional intelligence, listening and giving great feedback
- Those with a Culture and Diversity focus, including living our values as well as Aboriginal Cultural Awareness and Advanced Aboriginal Cultural Awareness courses
- Safety sessions focused on managing mental health and wellbeing and dealing with challenging client behaviour

Leadership Capability

Lifting the capability of our leaders was a particular focus throughout this period. We have continued the implementation of our Leadership Capability Framework, which provides a clear set of leadership capabilities that reflect the essential requirements and expectations for each level of leadership at the City of Adelaide. Along with forming the basis of our annual performance conversations process for leaders, this framework also provides the basis for our leadership development offerings to ensure that we continue to support our leaders to reach their full potential and create an environment where others can do the same.

Recognising Our People

We have continued to bring to life a performance-based culture focused on accountability and delivery. One way we do this is to reward and recognise our people when they display positive behaviours via our organisational values and deliver great outcomes for our city.

Some of our reward and recognition initiatives include:

- Employee of The Month – a portfolio-based initiative that encourages recognition of employees who are achieving fantastic results and living our Values and behaviours every day.
- Service Awards – which enable us to recognise the loyalty our employees display through their years of service.
- Hey Thanks! Program – an informal way for employees to recognise fellow colleagues who actively display our Values in their daily work activities or provide helpful support.
- Annual City of Adelaide Employee Awards – where we recognise, reward and celebrate our employees and volunteers who consistently bring to life one or all of our Values at work and deliver extraordinary outcomes for our city.

Diversity and Inclusion

At the City of Adelaide, maintaining a diverse and inclusive culture that allows us to understand and meet our customers' needs and facilitate an innovative and creative environment is important to us. Our diversity initiatives are designed to provide an understanding of what diversity is at City of Adelaide and then create awareness and strategies to assist in removing barriers to inclusion.

The City of Adelaide's 2017-2020 Diversity & Inclusion Framework enables us to build a workforce that is culturally diverse and inclusive and will support the achievement of the Liveable, Creative and Smart objectives, as set out in the City of Adelaide 2016-2020 Strategic Plan.

With the City of Adelaide Stretch Reconciliation Action Plan 2018-2021 being adopted, we also continue to show our commitment to Reconciliation and a workplace that supports the employment and inclusivity of our Aboriginal and Torres Strait Islander community. We have continued the offering of cultural awareness training across our organisation and implemented initiatives to further support any barriers to inclusion in our recruitment practices, including the development of an Aboriginal Employment Toolkit for our Leaders.

The following provides a snapshot of City of Adelaide's workforce diversity as at 30 June 2019. This data captures permanent and fixed term employees and excludes casual employees.

Leadership Team

Represents the CEO, Directors, Associate Directors, General Managers and Executive Manager positions.

	Number	Percentage
Female employees	11	50%
Male employees	11	50%
Total employees	22	

Employees

Represents the number of employees up to and including Manager level. Excludes the Council Solutions Regional Authority and casual employees.

	Number	Percentage
Female employees	500	49%
Male employees	514	51%
Total employees	1014	

Length of Service

The average length of service is 9.7 years.

Years	Number of Employees
30+ years	65
20 – 29 years	73
10 – 19 years	203
5 – 9 years	204
1 – 5 years	361
less than 12 months	130

Generation breakdown

Generation	Female	Male
Baby Boomers (1943 – 1966)	104	161
Gen X (1967 – 1980)	181	161
Gen Y & Millennials (Post 1980)	226	203

Diversity and Inclusion

Employees who identify as Aboriginal and/or Torres Strait Islander	10
Employees who have identified English as a second language	79

Our employees speak a diverse range of languages including: Afrikaans, Bahasa Indonesia, Bahasa Malaysia, Bosnian, Croatian, Dutch, French, German, Greek, Gujarati, Hindi, Hokkien, Italian, Kannada, Korean, Mandarin, Marathi, Portuguese, Punjabi, Russian, Serbian, Sindhi, Spanish and Tamli.

Our Workplace Safety

The new three-year strategy (2019–21) takes our already great safety culture and advances it into the area of mental health.

Over the past twelve months mental health awareness has emerged as a nationally important Workplace Health & Safety (WHS) issue and our new and innovative Chill Program addresses biopsychosocial risk factors and explores the appropriate organisational response.

Lost Time Injuries remain at an all-time low. Claims numbers are down 34% on 2018 and days lost are well below the LG and LGA Industry Average. Direct costs related to Workers Compensation have reduced by 82% since 2018. This is the fourth consecutive year that City of Adelaide has received 100% of the available LGRS levy rebate.

The focus on frontline leaders and a 'just' culture continues to pay dividends and validates the 'leader led' vs 'expert led' approach to WHS the organisation has taken across all domains.

LTIFR

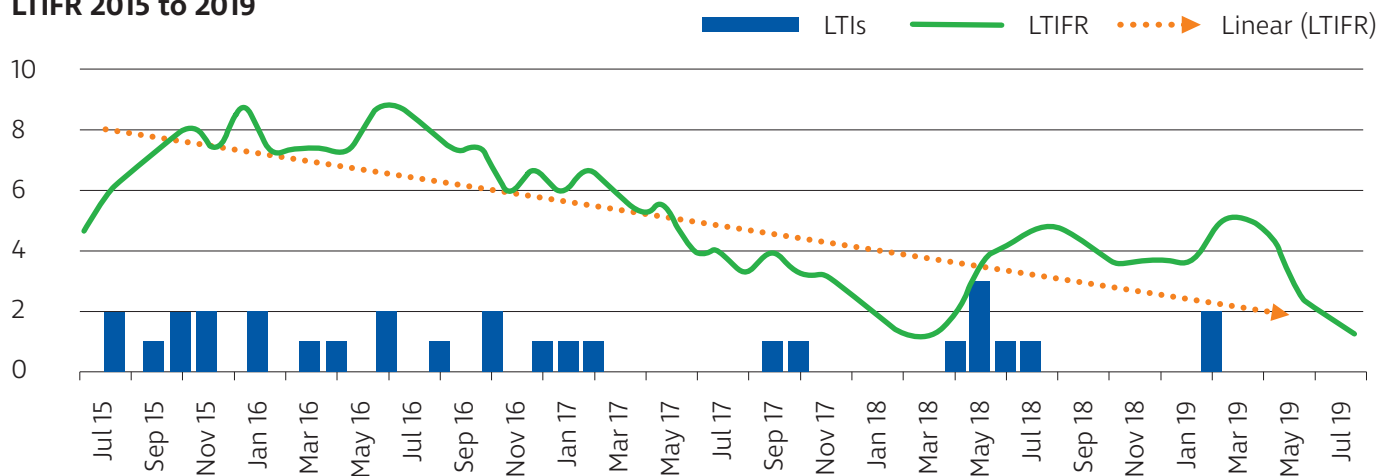
Year	No. of Claims	No. of LTIs	LTI Days	LTIFR	Duration rate	Incident Rate
2015	45	8	307	4.7	38.4	0.9
2016	51	10	136	5.8	13.6	1.2
2017	30	8	85	4.6	10.6	0.9
2018	41	9	260	5.1	28.9	1.0
2019	27	4	72	2.4	18	0.5

Incident Rate = (LTI/Employees) * 100 All numbers updated to reflect IBNR claims

Frequency Rate = LTI/(Hours worked) * 1,000,000 Duration Rate = LTI Days/LTI

The graph below provides a snapshot of our safety performance throughout 2018–19 in relation to previous years. The clear trend demonstrates that the implementation of our Safety Management System and the maturity of our leadership structure continue to be effective.

LTIFR 2015 to 2019



Administration Travel

At its meeting 30 January 2018 Council resolved to 'publish all details of the Lord Mayor, Councillor and Administration travel in the annual report.' A copy of the 2018–19 Employee Corporate Travel Register is below:

Position	Date start	Date end	Destination	Purpose	Total cost
Project & Research Related – travel required for CoA projects and/ or research for upcoming work					
Chief Executive Officer	1/07/2018	2/07/2018	Sydney NSW	Project related TPG Meetings	\$938.23
Associate Director – Information Management	1/07/2018	2/07/2018	Sydney	To attend two meetings: TPG meeting – 10GA project Meeting to discuss City Deal	\$787.32
Director Services	8/07/2018	9/07/2018	Sydney	To progress 10GB Adelaide project	\$340.00
Chief Executive Officer	8/07/2018	9/07/2018	Sydney NSW	To progress 10GB Adelaide project	\$240.30
Leading Hand Field & Plant	3/08/2018	3/08/2018	Melbourne	Travelled to Melbourne to finalise the last inspection to ensure plant met all corporate specifications prior to delivery to Adelaide.	\$1,772.58
Manager City Growth	24/08/2018	24/08/2018	Sydney	Attend meeting with luxury brand representatives to encourage establishing a retail presence in Adelaide.	\$680.09
Information Management Manager – Service Delivery & Operations	27/08/2018	28/08/2018	Sydney	Presenting – Dell-EMC Technologies Forum – Travel Costs & Accommodations are funded externally, remainder of cost was miscellaneous travel expenses	\$90.91
Future Retail Advisor	27/08/2018	27/08/2018	Melbourne	Future retail study tour – to develop logistics and e-commerce	\$449.20
Information Management Manager – Service Delivery & Operations	22/10/2018	25/10/2018	Seattle, USA	Enterprise study tour facilitated by Microsoft Corporate & Telstra for 3 days sessions. Travel costs & Accommodation are funded externally, remainder of cost was miscellaneous travel expenses	\$63.91
Associate Director Strategy & Design	31/10/2018	2/11/2018	Perth	Discuss strategies and initiatives around commercial opportunities with relevant executives from Town of Cambridge, Town of Cockburn and SciTech Perth.	\$1,600.91
Associate Director Commercial	31/10/2018	2/11/2018	Perth	Discuss strategies and initiatives around commercial opportunities with relevant executives from Town of Cambridge, Town of Cockburn and SciTech Perth.	\$2,078.04
Director Services	31/10/2018	2/11/2018	Perth	Discuss strategies and initiatives around commercial opportunities with relevant executives from Town of Cambridge, Town of Cockburn and SciTech Perth.	\$1,394.18
Systems Engineer – Network & Operations – Operate Team – IM	30/11/2018	30/11/2018	Sydney	Preventative maintenance/upgrade work on router located in Equinix Data Centre in Sydney.	\$569.93
Senior Landscape Architect	21/03/2019	22/03/2019	Sydney	Gawler Place Project research	\$994.56
Manager Property Development	25/03/2019	26/03/2019	Melbourne	Meet with proponents for Central Market Arcade Redevelopment	\$654.64
Associate Director Property & Commercial	25/03/2019	26/03/2019	Melbourne	Meet with proponents for Central Market Arcade Redevelopment	\$712.82
Principal, Landscape Architecture	29/03/2019	31/03/2019	Melbourne	Gawler Place Project research	\$377.27

Position	Date start	Date end	Destination	Purpose	Total cost
Manager, Events	10/04/2019	12/04/2019	Sydney	Spend time with the Sydney Council including the Sydney Events Remix which is the largest cultural industries summit.	\$1,587.65
Director Growth	5/05/2019	6/05/2019	Sydney	Meetings with TPG and City of Sydney	\$835.27
Chief Executive Officer	5/05/2019	6/05/2019	Sydney NSW	Meetings with TPG and City of Sydney	\$1,230.02
Chief Executive Officer	22/05/2019	23/05/2019	Sydney NSW	Meetings with TPG and City of Sydney	\$833.63
Representing the Corporation – travel required to represent the City of Adelaide at a meeting or networking event					
Chief of Staff to the Lord Mayor	6/07/2018	13/07/2018	Singapore and Penang	Attend World Cities Summit, participate in the Investor Roundtable and accompany the Lord Mayor on the Sister City visit to Georgetown, Penang	\$4,581.82
Manager City Growth	6/07/2018	12/07/2018	Singapore	Attend the World Cities Summit and participate in the Investor Roundtable	\$3,977.21
Director Growth	6/07/2018	13/07/2018	Singapore and Penang	Attend World Cities Summit, participate in the Investor Roundtable and accompany the Lord Mayor on the Sister City visit to Georgetown, Penang	\$4,071.60
Associate Director Economic Development and Tourism	17/07/2018	23/07/2018	Qingdao and Dalian, China	Support Councillor David Slama and 2 South Australian businesses as part of the Business Mission to China	\$4,240.45
International Relations Facilitator, China	17/07/2018	23/07/2018	Qingdao and Dalian, China	Support Councillor David Slama and 2 South Australian businesses as part of the Business Mission to China – Chloe Xu	\$3,545.03
Chief Executive Officer	25/07/2018	27/07/2018	Sunshine Coast QLD	Local Government Chief Officers Group Meetings	\$1,265.45
Executive Manager, CEO Office	13/09/2018	13/09/2018	Canberra ACT	Committee of Capital City Lord Mayors Meetings	\$526.10
Chief Executive Officer	13/09/2018	14/09/2018	Canberra ACT	Committee of Capital City Lord Mayors Meetings	\$1,044.42
Associate Director – Information Management	26/09/2018	28/09/2018	Jaipur, India	Travel on behalf of City of Adelaide attending Smart City Expo Jaipur India: Panel discussion To promote City of Adelaide 10GA project	\$3,612.24
Chief Executive Officer	11/10/2018	13/10/2018	Melbourne VIC	Meeting with City of Melbourne and Executive	\$760.94
Research Analyst and Special Projects Economic Growth	16/10/2018	19/10/2018	Rockhampton, QLD	To represent Council in the National Economic Development Conference organised by Economic Development Australia. We collected an award on behalf of Council for the Ten Gigabit Adelaide project	\$2,272.73
Project Manager – Ten Gigabit Adelaide – Innovate Adelaide	17/10/2018	18/10/2018	Rockhampton, QLD	To represent Council in the National Economic Development Conference organised by Economic Development Australia. We collected an award on behalf of Council for the Ten Gigabit Adelaide project	\$2,439.44
Chief Executive Officer	1/11/2018	4/11/2018	Melbourne VIC	Meeting with City of Melbourne and Executive	\$417.38
Chief Executive Officer	29/11/2018	1/12/2018	Hobart TAS	Council of Capital City Lord Mayors Chief Executive Officer Meetings	\$917.58

Position	Date start	Date end	Destination	Purpose	Total cost
Manager City Growth	10/12/2018	11/12/2018	Sydney	Participate in the Creative Industries Roundtable, meet with City of Sydney re Christmas Strategy and Visitor Services, meet with representatives from Mapletree and discuss Vogue Codes in Adelaide	\$608.81
Director Growth	10/12/2018	11/12/2018	Sydney	Participate in the Creative Industries Roundtable, meet with City of Sydney re Christmas Strategy and Visitor Services, and meet with representatives from Mapletree	\$721.99
General Manager	10/12/2018	11/12/2018	Sydney	Participate in the Creative Industries Roundtable, meet with City of Sydney re Christmas Strategy and Visitor Services, meet with representatives from Mapletree and discuss Vogue Codes in Adelaide	\$617.27
Associate Director Economic Development and Tourism	10/12/2018	11/12/2018	Sydney	Participate in the Creative Industries Roundtable, meet with City of Sydney re Christmas Strategy and Visitor Services, meet with representatives from Mapletree and discuss Vogue Codes in Adelaide	\$608.81
Chief Executive Officer	31/01/2019	1/02/2019	Perth WA	Meetings with Perth Council and Executive	\$493.91
Director Services	31/01/2019	1/02/2019	Perth	Meetings with Perth Council and Executive	\$1,571.07
Chief Executive Officer	13/02/2019	16/02/2019	Brisbane QLD	Meetings with Brisbane Council and Executive	\$1,036.37
Chief of Staff	21/02/2019	21/02/2019	Canberra	Council of Capital City Lord Mayors Meetings	\$441.95
Chief of Staff	13/03/2019	20/03/2019	Hobart	Council of Capital City Lord Mayors Meetings	\$1,010.01
Executive Assistant to the CEO	13/03/2019	17/03/2019	Hobart TAS	Council of Capital City Lord Mayors Meetings	\$1,187.30
Director Growth	13/03/2019	15/03/2019	Brisbane	Attend Destination Australia and meet with representatives from Brisbane Marketing	\$1,145.11
Chief Executive Officer	13/03/2019	15/03/2019	Hobart TAS	Council of Capital City Lord Mayors Meetings	\$1,197.27
Associate Director Economic Development and Tourism	13/03/2019	15/03/2019	Sydney and Brisbane	Attend Council of Capital City Lord Mayors Meetings Innovation & Connectivity working group meeting in Sydney, and then Destination Australia and meet with representatives from Brisbane Marketing	\$1,358.32
Manager, Participation and Inclusion	29/05/2019	30/05/2019	Melbourne	Council of Capital City Lord Mayors Meetings Homelessness Working Group Meeting	\$714.19
Acting Chief Executive Officer	16/06/2019	18/06/2019	Canberra ACT	Attend and provide support to Councillor Dr Donovan as voting delegate at the Australian Local Government Association 'Future Focussed' National General Assembly 2019	\$1,048.18
Manager, Strategy, Planning and Partnerships	16/06/2019	19/06/2019	Canberra	Attend and provide support to Councillor Dr Donovan as voting delegate at the Australian Local Government Association 'Future Focussed' National General Assembly 2019	\$2,636.36
Senior Coordinator, Arts and Culture	20/06/2019	20/06/2019	Melbourne	Council of Capital City Lord Mayors Meetings Creative Places – Artscape and Capital Cities Art and Cultural Leadership Meeting	\$ 662.85
Speaker at a Conference – travel required to present at a forum or event					
Manager Sustainability	31/07/2018	1/08/2018	Sydney	Speaker at Optimising Building Performance in Local Govt conference	\$864.49

Position	Date start	Date end	Destination	Purpose	Total cost
Executive Assistant to the Director Services	1/08/2018	2/08/2018	Canberra	Speaker at the Public Sector EA Congress, Externally funded \$2,084.50	\$564.22
Technical Specialist Sustainability	18/10/2018	19/10/2018	Kiama, New South Wales	Speaker at Cities Power Partnership Summit 2018	\$866.09
Associate Director – Information Management	29/10/2018	31/10/2018	Sydney	Attended as Panel Speaker on behalf of CEO – Smart Cities Week Australia Conference 2018	\$1,482.17
Associate Director, Planning and Development	30/10/2018	31/10/2018	Sydney	Speaker at Smart Cities Week 'the Future of Planning'	\$562.62
Associate Director – Information Management	19/11/2018	21/11/2018	Rotorua, NZ	Speaker at Association of Local Government Information Management Annual Conference – Travel costs & accommodations funded externally	\$109.09
Entrepreneur Program Advisor	25/03/2019	6/04/2019	Denver, USA	Speaker at the Smart City Connect Conference and Angel Investor Forum to promote Ten Gigabit Adelaide. Costs for flights and accommodation offset by grant from the South Australian Government.	\$5,287.76
Attending a Conference – travel required to attend a conference as part of an approved learning and development plan					
Senior Coordinator, Safety and Ageing	20/07/2018	20/07/2018	Melbourne	Local Government Safe Cities Committee (LGSCC) planning day	\$756.05
Director Operations	20/07/2018	27/07/2018	New York	The Property Council of Aust. International Study Tour. \$12,500 funded from executive development component of employment contract	\$21,136.36
Manager Building Assessment & Compliance	23/07/2018	25/07/2018	Sydney	To attend the Criterion Conference, Local government regulations and compliance conference	\$2,162.64
Team Leader – Golf Business Operations	29/07/2018	31/07/2018	Melbourne	Golf Business Forum 2020	\$1,254.97
Information Management Program Admin Assistant	1/08/2018	2/08/2018	Canberra	Public Sector Executive Assistant Congress Conference	\$2,731.08
Consultant, Social Inclusion	6/08/2018	7/08/2018	Melbourne	Australian Housing and Urban Research Institute (AHURI) National Homelessness Conference	\$1,380.27
Director Growth	18/08/2018	23/08/2018	Canberra	Attend the Australian Local Government Professionals conference	\$656.46
Director Operations	22/08/2018	24/08/2018	Canberra	National Congress and Business Expo 2018 – Canberra. Attending as part of role as President of LG Professionals SA	\$718.98
Director Services	22/08/2018	24/08/2018	Canberra	Attend the Australian Local Government Professionals conference	\$1,484.55
Senior Systems Improvement Specialist	27/08/2018	30/08/2018	Melbourne	Conference for Australian and New Zealand users of Infor local Government products	\$1,331.01
Applications Support Officer – Operate Team	27/08/2018	30/08/2018	Melbourne	Conference for Australian and New Zealand users of Infor local Government products	\$1,442.55
Manager, Procurement and Contract Management	30/08/2018	1/09/2018	Sydney	Procurement Conference	\$552.93
Associate Director Sustainability	9/09/2018	15/09/2018	Denver and San Francisco, USA	Attend Global Climate Summit. Airfares covered by the Carbon Neutral Cities Alliance.	\$3,160.11

Position	Date start	Date end	Destination	Purpose	Total cost
Lighting Designer, Strategy	11/09/2018	12/09/2018	Melbourne	Smart Lighting Conference – Return flights Adelaide to Melbourne and accommodation at Experience Bella apartments	\$694.86
Senior Park Lands Planner and APLA Executive Officer	13/10/2018	17/10/2018	Melbourne	Attending the Parks & Leisure Australia and World Urban Parks Congress, Melbourne. Better understanding of the opportunities and potential for the Adelaide Park Lands	\$2,729.84
Team Leader Horticulture (South)	13/10/2018	17/10/2018	Melbourne	Attending the Parks & Leisure Australia and World Urban Parks Congress, Melbourne. Better understanding of the opportunities and potential for the Adelaide Park Lands	\$3,177.18
Coordinator, Recreation Planning and Capacity Building	14/10/2018	17/10/2018	Melbourne	Attending the Parks & Leisure Australia and World Urban Parks Congress, Melbourne. Better understanding of the opportunities and potential for the Adelaide Park Lands	\$2,592.72
Chief Executive Officer	30/10/2018	31/10/2018	Sydney NSW	Australia Smart Cities Awards	\$810.01
Manager, City Services	31/10/2018	2/11/2018	Gold Coast	Parking Australia Outlook Conference	\$1,442.04
Commercial Manager	31/10/2018	2/11/2018	Gold Coast	Parking Australia Outlook Conference	\$1,442.04
Manager, Events	20/11/2018	21/11/2018	Sunshine Coast	Attend the Symposium Workshops and master classes on the 20th and 21st	\$1,096.27
Associate Director – Information Management	21/11/2018	21/11/2018	Sydney	Nominated & top 3 finalist for 2018 CIO of the Year award – The CEO Magazine Executive of the Year Award.	\$988.74
Project Manager, planning, Transform	27/11/2018	28/11/2018	Melbourne	Transforming Public Sector Asset Management' conference	\$2,619.93
Partnerships and Program Consultant	27/11/2018	28/11/2018	Sydney	Attended the City Switch National Awards and Program Manager Planning Day	\$831.24
Senior Coordinator, Arts and Culture	28/11/2018	29/11/2018	Melbourne	National Local Government Cultural Forum	\$626.35
Reconciliation Officer	5/12/2018	6/12/2018	Melbourne	National Reconciliation Action Plan Conference 2018	\$1,042.66
Archives Collection Officer – Operate Team – IM	18/02/2019	20/02/2019	Melbourne	Managing Risks to Collections Conference	\$1,465.82
Chief Executive Officer	27/02/2019	1/03/2019	Perth WA	Local Government Chief Officers Group Conference	\$2,672.72
Systems Engineer – Network & Operations – Operate Team – IM	5/03/2019	8/03/2019	Melbourne	Attending CISCO Live Conference 2019. Cisco Live presents a unique opportunity to acquire cutting-edge knowledge and skills on the technologies we already use.	\$2,752.94
Senior Consultant Sustainability Policy	25/03/2019	27/03/2019	Brisbane	Attend the 4th Water Cities Conference	\$900.65
Senior Consultant Sustainability	1/04/2019	3/04/2019	Sydney	Attend the Smart Energy Conference and Exhibition	\$762.84
Manager, Participation and Inclusion	2/04/2019	3/04/2019	Brisbane	Welcoming Cities National Symposium 2019	\$883.61
Consultant, Social Inclusion	2/04/2019	3/04/2019	Brisbane	Welcoming Cities National Symposium 2019	\$883.61
Senior Consultant Sustainability Policy	2/04/2019	3/04/2019	Sydney	Attend the Smart Energy Conference and Exhibition	\$494.01
Associate Director Sustainability	7/05/2019	9/05/2019	Melbourne	Attend the 6th Australasian Emissions Reduction Summit	\$641.78

Position	Date start	Date end	Destination	Purpose	Total cost
Waste Project Manager	13/05/2019	17/05/2019	Coffs Harbour	Waste 2019 – Conference	\$3,553.52
Manager Building Assessment and Compliance	13/05/2019	16/05/2019	Melbourne	To attend Fire Protection Conference 2019	\$1,957.25
Manager Strategic Marketing & Brand	14/05/2019	16/05/2019	Canberra	Attend 13th Social Media for Government Summit by Akolade	\$712.25
Associate Director, Planning and Development	15/05/2019	17/05/2019	Gold Coast	Attend Planning Industry Association Congress 2019	\$2,557.95
Associate Director Sustainability	20/05/2019	4/06/2019	Heidelberg, Germany and Helsinki, Finland	Attend the International Conference on Climate Action in Heidelberg and the Carbon Neutral Cities Alliance (CNCA) meeting in Helsinki. Airfares and accommodation for the Helsinki portion of the trip covered by CNCA.	\$1,472.64
Commercial Manager	27/05/2019	29/05/2019	Sydney	World Business Forum	\$3,222.73
Associate Director, Marketing and Communications	3/06/2019	5/06/2019	Sydney	Attend the Place Branding Australia Conference	\$958.87
Systems Accountant	5/06/2019	6/06/2019	Melbourne	Tech 1 Finance software conference	\$573.78
Irrigation Technical Officer	17/06/2019	20/06/2019	Broadbeach, Queensland	To attend the Landscape Irrigation Conference & Exhibition	\$812.27

City Governance

Council's Decision-Making Structure

Council is accountable to the capital city community for city leadership and strategy development that delivers benefits for all South Australians. Council is also responsible for the delivery of efficient and effective local government services that respond to the community's needs.

The Council is established to provide for the government and management of the City of Adelaide area as the capital city of South Australia. Council's role is to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Composition

The Lord Mayor and 11 Councillors (4 Area Councillors, 2 South Ward Councillors, 3 Central Ward Councillors, 2 North Ward Councillors).

Membership to 10 November 2018

Presiding Member – The Lord Mayor, Martin Haese

Deputy Presiding Member – The Deputy Lord Mayor (Councillor Sandy Verschoor)

Area Councillors – Natasha Malani, Anne Moran, Sandy Verschoor, Sandy Wilkinson

North Ward Councillors – Sue Clearihan, Phil Martin

Central Ward Councillors – Houssam Abiad, Megan Hender, David Slama

South Ward Councillors – Alex Antic, Priscilla Corbell-Moore

Membership from 22 November 2018

Presiding Member – The Lord Mayor, Sandy Verschoor

Deputy Presiding Member – The Deputy Lord Mayor (Councillor Houssam Abiad)

Area Councillors – Anne Moran, Robert Simms, Arman Abrahamzadeh, Franz Knoll

North Ward Councillors – Phillip Martin, Mary Couros

Central Ward Councillors – Houssam Abiad (Deputy Lord Mayor), Simon Hou, Jessy Khera

South Ward Councillors – Dr Helen Donovan, Alexander Hyde

Pursuant to section 41 of the *Local Government Act 1999* (SA) (the Act), Council may establish committees to:

- assist it in the performance of its functions
- inquire into, and report on, matters within the ambit of its responsibilities
- provide advice
- exercise, perform or discharge delegated powers, functions or duties

Pursuant to sections 42 and 43 of the Act, Council may establish subsidiaries to;

- provide a specified service or services
- manage or administer property, facilities or activities on behalf of the Council (section 42 only)
- perform a function of the Council under the Act (or another Act)

Council

City Leadership and Legislative Responsibility

Council's Core Committees:

- The Committee
- Strategic Planning & Development Policy Committee (SPDP)

Other Council Committees:

- Audit Committee
- Reconciliation Committee

Panel:

Council Assessment Panel (CAP)

Wholly owned subsidiaries:

- Adelaide Park Lands Authority (APLA)
- Rundle Mall Management Authority (RMMA)
- Adelaide Central Market Authority (ACMA)

Associated entities:

Brownhill Keswick Creek Regional Subsidiary
Council Solutions Regional Authority

The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making.

Meetings

All meetings of the Council, committees and CAP are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions. Council is the main decision-making body.

Documentation for each meeting (agenda with reports/attachments and minutes) can be accessed on the City of Adelaide's website (cityofadelaide.com.au). Hard copies of the agendas (with reports and attachments) are made available to the public at the Customer Centre and in the meeting rooms before the meetings.

Hard copies of the minutes are available from the Customer Centre within five days of the meeting, without charge.

Except for December 2018, Council and The Committee met twice per month. The SPDP met when required and CAPmet every three weeks.

Public involvement at meetings

Public are welcome to attend meetings and meetings of Council and The Committee are live streamed to the City of Adelaide website and Facebook. The meeting live stream is suspended for the duration of the item when the meeting is moved into confidence in accordance with the confidentiality provisions under the Act.

Members of the public can request to speak at a meeting of Council, the SPDP Committee or APLA by way of a deputation. A deputation must be on matters that are the subject of deliberation at the meeting, or over which Council, SPDP or APLA has a direct interest or responsibility. Registration and conditions are available on the website.

Meeting attendance

11 meetings of Council were held between 1 July 2018 and 16 November 2018.

	Meetings	Attended
Lord Mayor Martin Haese (Presiding Member)	11	10
Deputy Lord Mayor Sandy Verschoor (Deputy Presiding Member)	11	10
Councillor Houssam Abiad	11	11
Councillor Alex Antic	11	7
Councillor Sue Clearihan	11	9
Councillor Priscilla Corbell-Moore	11	9
Councillor Megan Hender	11	7
Councillor Natasha Malani	11	8
Councillor Phillip Martin	11	11
Councillor Anne Moran	11	11
Councillor David Slama	11	10
Councillor Sandy Wilkinson	11	10

15 meetings of Council were held between 17 November 2018 and 30 June 2019.

	Meetings	Attended
Lord Mayor Sandy Verschoor (Presiding Member)	15	14
Deputy Lord Mayor Houssam Abiad (Deputy Presiding Member)	15	14
Councillor Arman Abrahamzadeh	15	14
Councillor Mary Couros	15	14
Councillor Helen Donovan	15	14
Councillor Simon Hou	15	14
Councillor Alex Hyde	15	13
Councillor Jessy Khera	15	14
Councillor Franz Knoll	15	14
Councillor Phillip Martin	15	14
Councillor Anne Moran	15	14
Councillor Robert Simms	15	15

The City of Adelaide is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with section 90(1) of the *Local Government Act 1999 (SA)* (the Act), all meetings held by Council and its committees were conducted in a place open to the public. On every occasion that the provision to exclude (within section 90(2) and (3) of the Act was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with section 90(7) of the Act.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting used the provision contained in section 91(7) of the Act to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in section 91(9) of the Act.

Core Committees

The Committee

The Committee was formed under section 41 of the Act as an advisory committee to Council and an informal discussion forum. The Committee receives and considers reports submitted by the Chief Executive Officer on the overall priorities, strategies and policies related to achieving Council's Strategic Plan outcomes to recommend to Council a course of action. It also provides a discussion forum for the presentation of topics by the Chief Executive Officer and topics raised by a Committee member.

The Committee operated in accordance with the provisions of the *Local Government Act 1999 (SA)*, its Terms of Reference and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor and all Councillors

Membership to November 2018

Presiding Member (Chair)

Councillor Sandy Wilkinson
(July 2018 – September 2018)

Councillor Anne Moran
(October 2018 – November 2018)

Deputy Presiding Member (Deputy Chair)

Councillor Megan Hender (July 2018 – September 2018)

Deputy Lord Mayor, Councillor Sandy Verschoor
(October 2018 – November 2018)

Committee Members – The Lord Mayor, Martin Haese, Councillors Houssam Abiad, Alex Antic, Sue Clearihan, Priscilla Corbell-Moore, Megan Hender, Natasha Malani, Phil Martin, Anne Moran, David Slama, Sandy Verschoor (Deputy Lord Mayor) and Sandy Wilkinson

Meeting attendance	Meetings	Attended
Lord Mayor Martin Haese	7	7
Deputy Lord Mayor Sandy Verschoor	7	5
Councillor Houssam Abiad	7	7
Councillor Alex Antic	7	7
Councillor Sue Clearihan	7	6
Councillor Priscilla Corbell-Moore	7	6
Councillor Megan Hender	7	5
Councillor Natasha Malani	7	4
Councillor Phillip Martin	7	7
Councillor Anne Moran	7	7
Councillor David Slama	7	3
Councillor Sandy Wilkinson	7	6

Membership from November 2018

Presiding Member (Chair)

Councillor Anne Moran (January 2019 – March 2019)

Councillor Phillip Martin (April 2019 – June 2019)

Deputy Presiding Member (Deputy Chair)

Councillor Phillip Martin (January 2019 – March 2019)

Councillor Anne Moran (April 2019 – June 2019)

Committee Members – The Lord Mayor, Sandy Verschoor, Councillors Houssam Abiad (Deputy Lord Mayor), Arman Abrahamzadeh, Mary Couros, Dr Helen Donovan, Simon Hou, Alexander Hyde, Jessy Khera, Franz Knoll, Phillip Martin, Anne Moran and Robert Simms

Meeting attendance	Meetings	Attended
Lord Mayor Sandy Verschoor	18	15
Deputy Lord Mayor Houssam Abiad	18	16
Councillor Arman Abrahamzadeh	18	17
Councillor Mary Couros	18	17
Councillor Helen Donovan	18	17
Councillor Simon Hou	18	18
Councillor Alex Hyde	18	14
Councillor Jessy Khera	18	16
Councillor Franz Knoll	18	15
Councillor Phillip Martin	18	18
Councillor Anne Moran	18	18
Councillor Robert Simms	18	18

Strategic Planning & Development Policy Committee

The Strategic Planning & Development Policy Committee (SPDP) is established to assist and provide advice to Council to meet the requirements of Section 101A of the *Development Act 1993 (SA)* and formed pursuant to section 41 of the *Local Government Act 1999 (SA)* (the Act).

The SPDP operates in accordance with the provisions of the Act and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor and all Councillors

Membership to November 2018

Presiding Member (Chair)

Councillor Sue Clearihan (July 2018 – September 2018)

Councillor Sandy Wilkinson
(October 2018 – November 2018)

Deputy Presiding Member (Deputy Chair)

Councillor David Slama (October 2018 – November 2018)

Councillor Anne Moran (October 2018 – November 2018)

Committee Members – The Lord Mayor, Martin Haese; Councillors Houssam Abiad, Alex Antic, Sue Clearihan, Priscilla Corbell-Moore, Megan Hender, Natasha Malani, Phil Martin, Anne Moran, David Slama, Sandy Verschoor (Deputy Lord Mayor) and Sandy Wilkinson

Meeting attendance	Meetings	Attended
Lord Mayor Martin Haese	-	-
Deputy Lord Mayor Sandy Verschoor	-	-
Councillor Houssam Abiad	-	-
Councillor Alex Antic	-	-
Councillor Sue Clearihan	-	-
Councillor Priscilla Corbell	-	-
Councillor Megan Hender	-	-
Councillor Natasha Malani	-	-
Councillor Phillip Martin	-	-
Councillor Anne Moran	-	-
Councillor David Slama	-	-
Councillor Sandy Wilkinson	-	-

Membership from November 2018

Presiding Member (Chair)

Councillor Arman Abrahamzadeh
(January 2019 – March 2019)

Councillor Robert Simms (April 2019 – June 2019)

Deputy Presiding Member (Deputy Chair)

Councillor Robert Simms (January 2019 – March 2019)

Councillor Helen Donovan (April 2019 – June 2019)

Committee Members – The Lord Mayor, Sandy Verschoor; Councillors Houssam Abiad (Deputy Lord Mayor), Arman Abrahamzadeh, Mary Couros, Dr Helen Donovan, Simon Hou, Alexander Hyde, Jessy Khera, Franz Knoll, Phillip Martin, Anne Moran and Robert Simms

Meeting attendance	Meetings	Attended
Lord Mayor Sandy Verschoor	4	3
Deputy Lord Mayor Houssam Abiad	4	3
Councillor Arman Abrahamzadeh	4	4
Councillor Mary Couros	4	4
Councillor Helen Donovan	4	2
Councillor Simon Hou	4	4
Councillor Alex Hyde	4	4
Councillor Jessy Khera	4	3
Councillor Franz Knoll	4	3
Councillor Phillip Martin	4	3
Councillor Anne Moran	4	4
Councillor Robert Simms	4	4

Other Council Committees

Reconciliation Committee

The Reconciliation Committee is formed pursuant to section 41 of the *Local Government Act 1999 (SA)* (the Act) works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events.

The Reconciliation Committee operated in accordance with the provisions of the Act and Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA).

Composition

There are 11 members comprising the Lord Mayor (Ex Officio), 3 Council Members, 3 strategic agency representatives, 3 Aboriginal and/or Torres Strait Islander representatives, 1 Kurna specific representative and 2 proxies.

Membership to November 2018

Presiding Members (Dual Chairs) –
The Lord Mayor, Martin Haese and Ms Yvonne Agius

Deputy Presiding Member (Deputy Chair) –
Mr Ivan-Tiwu Copley

Strategic Agency Representatives: Mr Ribnga Green,
Mr Trevor Lovegrove, Ms Vicky Welgraven

Kurna Nation Cultural Heritage Association
Committee Representative: Mr Jeffrey Newchurch,

Aboriginal and/or Torres Strait Islander community
representatives: Ms Yvonne Agius, Mr Ivan-Tiwu Copley,
Catherine (Mandy) Brown

City of Adelaide Councillors: Councillors Sue Clearihan
and David Slama

Proxies: Ms Lynette Crocker, Ms Deanne Hanchant-Nichols

Meeting attendance	Meetings	Attended
Lord Mayor Martin Haese (Dual Chair)	1	1
Ms Yvonne Agius (Dual Chair) (Aboriginal and/or Torres Strait Islander Community Representative)	1	1
Mr Ivan-Tiwu Copley (Deputy Chair) (Aboriginal and/or Torres Strait Islander Community Representative)	1	1
Councillor Sue Clearihan (City of Adelaide Council Member)	1	1
Councillor David Slama (City of Adelaide Council Member)	1	-
Vacant (City of Adelaide Council Member)	1	n/a
Mr Ribnga Green (Strategic Agency Representative – Aboriginal Affairs and Reconciliation, Department of State Development)	1	1
Mr Trevor Lovegrove (Strategic Agency Representative – Employment Programs Directorate, Department of State Development)	1	-
Ms Vicky Welgraven (Strategic Agency Representative – Reconciliation South Australia)	1	1
Mr Jeffrey Newchurch (Kurna Nation Cultural Heritage Association Committee Representative)	1	1

Ms Catherine Brown (Aboriginal and/or Torres Strait Islander Community Representative)	1	1
Ms Lynette Cocker (Proxy)	1	1
Ms Deanne Hanchant-Nichols (Proxy)	1	1

Membership from November 2018

Presiding Members (Dual Chairs) – The Lord Mayor, Sandy Verschoor and Ms Yvonne Agius

Deputy Presiding Member (Deputy Chair) – Mr Ivan-Tiwu Copley

Strategic Agency Representatives: Mr Ribnga Green, Mr Trevor Lovegrove, Ms Vicky Welgraven (to April 2019), Mr Joel Bayliss (from April 2019)

Kurna Nation Cultural Heritage Association Committee Representative: Mr Jeffrey Newchurch,

Aboriginal and/or Torres Strait Islander community representatives: Ms Yvonne Agius, Mr Ivan-Tiwu Copley, Mr Eddie Peters

City of Adelaide Councillors: Councillors Helen Donovan, Franz Knoll and Robert Simms

Proxies: Ms Lynette Crocker, Ms Deanne Hanchant-Nichols

Meeting attendance	Meetings	Attended
Lord Mayor Sandy Verschoor (Dual Chair)	2	2
Ms Yvonne Agius (Dual Chair) (Aboriginal and/or Torres Strait Islander Community Representative)	2	2
Mr Ivan-Tiwu Copley (Deputy Chair) (Aboriginal and/or Torres Strait Islander Community Representative)	2	2
Councillor Helen Donovan (City of Adelaide Council Member)	2	2

Councillor Franz Knoll (City of Adelaide Council Member)	2	2
Councillor Robert Simms (City of Adelaide Council Member)	2	1
Mr Ribnga Green (Strategic Agency Representative – Aboriginal Affairs and Reconciliation, Department of State Development)	2	1
Mr Trevor Lovegrove (Strategic Agency Representative – Employment Programs Directorate, Department of State Development)	2	1
Ms Vicky Welgraven (Strategic Agency Representative – Reconciliation South Australia) to 30/4/2019	1	1
Mr Joel Bayliss (Strategic Agency Representative – Reconciliation South Australia) from 1/5/2019	1	-
Mr Jeffrey Newchurch (Kurna Nation Cultural Heritage Association Committee Representative)	2	2
Mr Eddie Peters (Aboriginal and/or Torres Strait Islander Community Representative)	2	2
Ms Lynette Cocker (Proxy)	2	2
Ms Deanne Hanchant-Nichols (Proxy)	2	2

Audit Committee

Legislative Role

The Audit Committee is established pursuant to section 41 of the *Local Government Act 1999* (SA) (the Act) in accordance with Section 126 of the Act addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit Committee conducts its business in accordance with the provisions of the Act, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA).

Composition

The Lord Mayor, 1 City of Adelaide Councillor, 3 External Independent Members, 2 Proxy City of Adelaide Members

Membership to November 2018

Presiding Member – Mr David Powell

Deputy Presiding Member – Mr Ross Haslam

Committee Members – Lord Mayor Martin Haese; Mr David Powell, Mr Ross Haslam, Councillor Phillip Martin; Mr Sean Tu

Proxy Committee Members – Councillors Megan Hender and David Slama.

Meeting attendance	Meetings	Attended
Lord Mayor Martin Haese	3	3
Mr David Powell (Presiding Member) (Specialist Member)	3	3
Mr Ross Haslam (Deputy Presiding Member) (Specialist Member)	3	3
Councillor Martin	3	3
Mr Sean Tu (Specialist Member)	3	2
Councillor Hender (Proxy)	-	-
Councillor Slama (Proxy)	-	-

Membership from November 2018

Presiding Member – Mr David Powell

Deputy Presiding Member – Mr Ross Haslam

Committee Members – Lord Mayor Sandy Verschoor; Mr David Powell, Mr Ross Haslam, Councillor Phillip Martin; Mr Sean Tu

Proxy Committee Members – Councillor Alexander Hyde (for the Lord Mayor) and Councillor Franz Knoll (for Councillor Phillip Martin).

Meeting attendance	Meetings	Attended
Lord Mayor Sandy Verschoor	3	3
Mr David Powell (Presiding Member) (Specialist Member)	3	2
Mr Ross Haslam (Deputy Presiding Member (Specialist Member)	3	3
Councillor Phillip Martin	3	3
Mr Sean Tu	3	2
Councillor Hyde (Proxy for the Lord Mayor)	-	-
Councillor Knoll (Proxy for Councillor Martin)	-	-

Panel

Council Assessment Panel (CAP)

The CAP is established in accordance to Section 83 of the *Planning, Development and Infrastructure Act 2016 (SA)* as the relevant authority to exercise or perform its powers and functions.

The role of the CAP is to facilitate the expeditious assessment of development applications made to the Council.

All meetings of the panel are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The CAP operates in accordance with the provisions of the *Development Act 1993 (SA)*, Planning,

Development and Infrastructure Act, 2016 (SA), Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017 (SA), its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

There are 5 Members – 1 City of Adelaide Council Member; 4 independent members having qualifications and experience in one or more of the following disciplines – urban planning; architecture and/or urban design; environmental and/or heritage management; property management and/or development; planning law or environmental law and/or corporate governance and strategic, transport, infrastructure and/or social planning.

Membership

Presiding Member – Mr John Hodgson

Acting Presiding Member – Councillor Anne Moran

Specialist Members – Mr Ross Bateup, Mr Heath Edwards and Professor Mads Gaardboe

CAP attendance	Meetings	Attended
Mr John Hodgson (Presiding Member) (Specialist Member)	15	13
Councillor Anne Moran (Acting Presiding Member)	15	15
Mr Ross Bateup (Specialist Member)	15	15
Mr Heath Edwards (Specialist Member)	15	15
Professor Mads Gaardboe	15	13

Subsidiaries

Adelaide Park Lands Authority

The Adelaide Park Lands Authority (APLA) is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005 (SA)*.

APLA is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy; delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands; guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

APLA operates in accordance with the provisions of its Charter and the Local Government (Procedures at Meetings) Regulations 2013 (SA).

Composition

The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by Council; and 4 other members appointed by Council; and 5 members appointed by the Minister responsible for the *Adelaide Park Lands Act 2005 (SA)*.

Membership to November 2018

Presiding Member – The Lord Mayor, Martin Haese

Deputy Presiding Member – Ms Sally Smith

Board Members – The Lord Mayor, Martin Haese, Ms Anita Allen, Councillor Priscilla Corbell-Moore, Ms Stephanie Johnston, Ms Kirsteen Mackay, Councillor Anne Moran, Councillor David Slama, Ms Sally Smith, Councillor Sandy Wilkinson and Mr Roger Zubrinich

Proxy Board Member – Professor Emeritus Damien Mugavin (for Stephanie Johnston)

Meeting attendance	Meetings	Attended
Lord Mayor Martin Haese (Presiding Member)	4	3
Ms Sally Smith (Deputy Presiding Member)	4	4
Ms Anita Allen	4	3
Councillor Priscilla Corbell-Moore	4	3
Ms Stephanie Johnston	4	3

Ms Kirsteen Mackay	4	3
Councillor Anne Moran	4	4
Councillor David Slama	4	3
Councillor Sandy Wilkinson	4	3
Mr Roger Zubrinich	4	3
Professor Emeritus Damien Mugavin (proxy for Ms Stephanie Johnston)	1	1

Membership to 31 March 2019

Presiding Member – The Lord Mayor, Sandy Verschoor

Deputy Presiding Member – Ms Sally Smith

Board Members – The Lord Mayor, Sandy Verschoor, Ms Anita Allen, Councillor Helen Donovan, Ms Stephanie Johnston, Ms Kirsteen Mackay, Councillor Phillip Martin, Councillor Anne Moran, Councillor Robert Simms, Ms Sally Smith and Mr Roger Zubrinich

Meeting attendance	Meetings	Attended
Lord Mayor Sandy Verschoor (Presiding Member)	3	2
Ms Sally Smith (Deputy Presiding Member)	3	1
Ms Anita Allen	3	1
Councillor Helen Donovan	3	3
Ms Stephanie Johnston	3	3
Ms Kirsteen Mackay	3	3
Councillor Phillip Martin	3	3
Councillor Anne Moran	3	3
Councillor Robert Simms	3	3
Mr Roger Zubrinich	3	3

Membership from March 2019

Presiding Member – The Lord Mayor, Sandy Verschoor

Deputy Presiding Member – Ms Kirsteen Mackay

Board Members – The Lord Mayor, Sandy Verschoor, Ms Allison Bretones, Ms Jessica Davies-Huynh, Mr Matt Davis, Mr Stephen Forbes, Councillor Alexander Hyde, Ms Stephanie Johnston, Mr Craig Wilkins and Mr Ben Willsmore.

Proxy Board Member – Councillor Anne Moran (for Councillor Alexander Hyde) and Professor Emeritus Damien Mugavin (for Ms Stephanie Johnston)

Meeting attendance	Meetings	Attended
Lord Mayor Sandy Verschoor (Presiding Member)	3	2
Ms Kirsteen Mackay (Deputy Presiding Member)	3	1
Ms Alison Bretones	3	3
Ms Jessica Davies-Huynh	3	3
Mr Matt Davis	3	2
Mr Stephen Forbes	3	3
Councillor Alex Hyde	3	3
Ms Stephanie Johnston	3	3
Councillor Anne Moran (proxy)	3	3
Mr Ben Willsmore	3	3
Mr Craig Wilkins	3	3

Adelaide Central Market Authority

The Adelaide Central Market Authority (ACMA) is established pursuant to Section 42 of the *Local Government Act 1999 (SA)* and is a body corporate with the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of ACMA is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter and the Council's Strategic Plan; to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders and to be responsible for the Market becoming internationally recognised as a vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide.

Composition

The Board consists of up to 7 Board Members including the Chairperson appointed by the Council who collectively have a range of knowledge, skills and experience across the following areas – retail; food supply chain (with retail emphasis); retail property management; marketing; board governance; business acumen; people leadership; strategic management and knowledge of the Market. One Board Member must be a Council Member. From 1 July 2018 to 16 November 2018 this was Councillor Megan Hender. From December 2018 it has been Councillor Houssam Abiad (Deputy Lord Mayor).

Rundle Mall Management Authority

The Rundle Mall Management Authority (RMMA) is established pursuant to Section 42 of the *Local Government Act 1999 (SA)* and is a body corporate under the Act and in all things acts through the Board which has the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of RMMA is to position the Rundle Mall precinct in a way that sustains retail, business and economic growth and maintains economic viability; to enhance and sustain Rundle Mall as the State's premier retail and commercial shopping precinct; to promote the Rundle Mall precinct and to encourage its use by residents, visitors and the community in general; to maintain a strategic role and focus in relation to positioning the Rundle Mall precinct, investment attraction and retail mix; to champion the delivery of the vision for the Rundle Mall precinct as expressed in the Council's Master Plan; to ensure that the Authority operates within the terms of its Charter and the Council's Strategic Plan.

Composition

The Board consists of a maximum seven Board Members. Prior to November 2018 the charter provided that two Board Members must be a member of the Council. From 1 July 2018 to 16 November 2018 these two members were Councillors David Slama and Natasha Malani.

The new charter provision came into effect from November 2018 which states that one Board Member must be a member of the Council. Councillor Franz Knoll was subsequently appointed to the Board from 11 December 2018.

Procurement Policies and Procedures

The City of Adelaide's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers;
- Obtaining value for money;
- Negotiated outcomes;
- Ensuring probity, accountability and transparency;
- Effective management of the end to end procurement lifecycle;
- Identification and management of risks;
- Consideration of community impact, including social, environmental and economic sustainability considerations and the use of local goods and services; and
- Delegated signing authority.

The City of Adelaide reserves the right to undertake open or select tenders whenever it considers appropriate. In circumstances where we enter into purchasing contracts other than those resulting from a tender process, we will record the reasons for entering into those contracts and retain the records as appropriate. When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$100,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$100,000 we will usually call for formal tenders.

We are committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to our tendering practices. The principles of the policy are consistent with national codes and standards.

The policy adopts the Principles of the State Government's Industry Participation Policy. An employment contribution test is applied to all formal procurement activities up to \$4million, testing the number of labour hours of South Australian residents associated with the primary contract. For activities over \$4million, an Industry Participation Policy Plan is evaluated and implemented within the successful tenderer's contract. The Plan provides a clear statement of their commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender, with a minimum weighting of 15% assigned.

Contract Management

A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally and a software system allows us to administer contract data and provides additional tools to improve process rigour.

The City of Adelaide is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.

National Competition Policy

Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million:

Business Activity	Type	CRP/COR/COM*	Comments
UPark	Council	COM	Providing 5,130 car parking spaces at eight multi-story car parks (exc. Central Market). In addition, the eight UParks have 86 accessibility spaces and 45 motorcycle spaces.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 74 stalls and ancillary car parking.

Category 2 applies to all other significant business activities:

Business Activity	Type	CRP/COR/COM*	Comments
Council Solutions	Regional Authority	COM	Joint subsidiary of six councils to manage collaborative procurement activities

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

City of Adelaide has a complaints mechanism in place and in 2018–19 no complaints were received with regard to competitive neutrality.

Significant Business Activities

There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply.

All of the City of Adelaide's business activities include checks for competitive neutrality. In setting fees and charges, we take into account relevant Government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies and our policies.

Council completed a review of its By-Laws in 2018, with a new suite of By-laws coming into effect on 23 December 2018. As part of this process, all By-Laws, were reviewed in light of the National Competition Policy.

Risk Management Operating Guideline

The Audit Committee was established pursuant to Section 126 of the Local Government Act 1999, to assist the Council to discharge its responsibilities. Reporting to City of Adelaide, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, whistle-blowing, internal audit and external audit.

City of Adelaide maintains an Internal Audit function which reports to management and the Audit Committee. The role of the Internal Auditor is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer to meet their assurance obligations. The Internal Audit function is contracted to KPMG, expiring at the conclusion of 2019. The Internal Audit plan is reviewed and endorsed by the Audit Committee and completed audits are presented to the committee quarterly.

Pursuant to Section 128 of the *Local Government Act 1999*, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise Risk Management

City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Risk Management Operating Guideline which has been developed in accordance with International Standard ISO 31000:2018.

The framework ensures risks are identified, assessed, properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and provides a level of assurance to the administration and Council Members.

The success of the Risk Management Operating Guideline is a result of a strong executive involvement through monthly reporting of risk and internal audit matters to the Executive Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit Committee.

Internal Control Framework

Pursuant to Section 125 of the *Local Government Act 1999*, Council must ensure that appropriate policies and procedures of internal controls are implemented and reviewed to assist Council to carry out its activities. Council's Internal Controls are processes for assuring operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies; such as approvals, delegations, security of assets and segregation of duties.

Registers and Codes Required to be Kept

List of Registers

List of registers required to be kept under the *Local Government Act 1999 (SA)*, *Local Government (Elections) Act 1999 (SA)* and the *City of Adelaide Act 1998 (SA)* are:

- Members Register of Interests;
- Members Register of Allowances and Benefits;
- Members Register of Gifts and Benefits;
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries);
- Officers Register of Interests;
- Officers Register of Gifts and Benefits;
- Campaign Donations and Expenses Returns;
- Register of Community Land;
- Register of Public Roads; and
- By-Laws and Certified Copies.

Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept under the *Local Government Act 1999 (SA)*, *Local Government (Elections) Act 1999 (SA)*, and the *City of Adelaide Act 1998 (SA)* are:

- Code of Conduct for Council Members;
- Code of Practice for Access to Meetings and Documents;
- Code of Practice for the Conduct of Council/Committee meetings when the Local Government (Procedures at Meetings) Regulations 2013 (SA) are varied; and
- Code of Conduct for Employees.

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide 2016–2020 Strategic Plan and annual reports are available from the City of Adelaide website cityofadelaide.com.au or at the Customer Centre.

Freedom of Information Applications

There were 29 active requests for information from 1 July 2018 to 30 June 2019 made under the *Freedom of Information Act 1991 (SA)*. In summary:

New applications	29
Applications brought forward from previous year	0
Access granted in full	7
Access granted in part	12
Access refused (includes records which do not exist)	5
Transferred	3
Closed/withdrawn	0
Undetermined at 30 June	2
Internal review – decision confirmed	0
Internal review – decision varied	0

Section 270 Internal Reviews of Council Decisions

During 2018–19, the City of Adelaide dealt with 13 applications under Section 270 of the *Local Government Act 1999* (SA), for the review of decisions made by the Council, its employees, and persons acting on Council's behalf.

The details of these reviews are as follows:

Date	Matter	Outcome
6/08/2018	Review of expiation issued based on compassionate grounds.	Decision supported in accordance with legislation and governing policy.
10/08/2018	Review of investigation and decisions relating to a personal injury claim.	Investigation and decisions appropriate, reasonable, and in accordance with claims management principles.
3/09/2018	Review of Council decision from 24 July 2018 to remove and replace two Desert Ash Trees from Hurtle Square.	Following the Committee meeting on Tuesday 22 January 2019 and Council meeting on Tuesday 29 January 2019, Council moved a resolution that rescinds the original decision from the 24 July 2018 meeting.
10/09/2018	Review of issue of expiation reminder notice – paid two expiations online at the same time and thought both payments had gone through.	Decisions supported. No system issue which would have prevented the second payment being submitted or finalised.
27/11/2018	Review of decision to issue a temporary ban from the Adelaide Aquatic Centre.	Decision supported in accordance with Adelaide Aquatic Centre Conditions of Entry, banning criteria and Employee Code of Conduct.
6/12/2018	Review of planning decision and associated conduct of staff related to neighbour's subdivision.	Application withdrawn.
7/01/2019	Applicant did not consent to the use of Council's generic email address being used to send emails to respond to applicants' email correspondence.	Application refused – frivolous and vexatious.
11/03/2019	Review of parking expiation due to the offence being unintentional and trifling.	Decision to issue expiation supported, in accordance with legislation and governing policy.
12/03/2019	Review of parking expiation due to extenuating circumstances being trifling.	Decision to issue expiation supported, not determined trifling, in accordance with legislation and governing policy.
19/03/2019	Review of parking expiation.	Decision to issue expiation and reminder fee supported, in accordance with legislation and governing policy.
10/04/2019	Review of Heritage Incentive Scheme payment.	Decision supported. Council guidelines applied correctly.
1/05/2019	Review decision of staff to complete street cleansing/emptying of footpath rubbish bins earlier than 9am on Sundays and Public Holidays.	Decision supported. Team are applying the EPA exemption correctly.
31/05/2019	Review of parking expiation related to event parking restrictions.	Decision not supported. Refund provided to applicant.

Council's Representation Quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2019, the total representation quota for the City of Adelaide was 1:2,223 and the total number of electors was 26,679 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table below.

Council	Number of Electors	Representation Quota
Adelaide	26,679	1:2,223
Charles Sturt	84,425	1:4,966
Marion	64,219	1:4,939
Port Adelaide Enfield	83,240	1:4,624
Salisbury	94,017	1:6,267
Tea Tree Gully	72,663	1:5,589

The representative structure is as follows.

The Lord Mayor is elected at large, and 11 Councillors elected as representative of three wards and the area as a whole. The North and South Wards are represented by two Ward Councillors, the Central Ward is represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

The timing of reviews of Council's representation structure is determined by regulation. City of Adelaide will next complete a Representation Review between June 2020 and June 2021. The community will be invited to participate in this process and make submissions in accordance with the *Local Government Act 1999 (SA)*.

Allowances for Council Members

Council Member allowances were set by the Remuneration Tribunal in its Determination 7 of 2018 and adjusted in accordance with provisions set out in the *City of Adelaide Act 1998 (SA)*.

These allowances are set as an annual allowance and are paid to Council Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and higher allowances for Councillors appointed to the roles of Deputy Lord Mayor and Chair of a Prescribed Committee where an allowance is applicable *.

Re Council Members 2018– 19	Allowance 2018–19
Lord Mayor Sandy Verschoor • Deputy Lord Mayor continuing from 1 July 2017 to end of term 2018	\$ 124,611.92
Deputy Lord Mayor Houssam Abiad • Appointed 27 November 2018 to 30 November 2019	\$ 33,349.71
Councillor Anne Moran • Chair of The Committee from 1 October 2018 to end of term 2018 • Chair of The Committee from 1 January 2019 to 31 March 2019 • Member of the Council Assessment Panel • Adelaide Park Lands Authority Board Member from 1 July 2018 to end of term 2018	\$ 35,276.78
Councillor Phillip Martin • Chair of the Committee from 1 April 2019 to 30 June 2019	\$ 27,664.78

New Council Members November 2018 – July 2019	Allowance 2018–19
Councillor Arman Abrahamzadeh	\$17,754.60
<ul style="list-style-type: none"> Chair of the Strategic Planning and Policy Development Committee from 1 January 2019 to 31 March 2019 	
Councillor Simon Hou	\$16,134.09
Councillor Jessy Khera	\$16,134.09
Councillor Alexander Hyde	\$16,134.09
Councillor Helen Donovan	\$16,391.59
Councillor Mary Couros	\$16,134.09
Councillor Franz Knoll	\$18,794.09
Councillor Robert Simms	\$18,012.10
<ul style="list-style-type: none"> Chair of the Strategic Planning and Policy Development Committee from 1 April 2019 to 30 June 2019 	
Council Members July 2018 – November 2018 not re elected	Allowance 2018–19
Lord Mayor Martin Haese	\$66,360.88
Councillor Susan Clearihan	\$10,186.27
<ul style="list-style-type: none"> Chair of the Strategic Planning & Policy Development Committee from 1 July 2018 to 30 September 2018 	
Councillor Megan Hender	\$9,652.68
<ul style="list-style-type: none"> Adelaide Central Market Authority Board Member from 1 July 2018 to end of term 2018 	
Councillor Natasha Malani	\$12,312.68
<ul style="list-style-type: none"> Rundle Mall Management Authority Board Member from 1 July 2018 to end of term 2018 	
Councillor Alexander Wilkinson	\$12,682.01
<ul style="list-style-type: none"> Chair of The Committee from 1 July 2018 to 30 September 2018 Chair of the Strategic Planning & Policy Development Committee from 1 October 2018 to end of term 2018 Adelaide Park Lands Authority Board Member from 1 July 2018 to end of term 2018 	
Councillor Priscilla Corbell-Moore	\$10,193.43
<ul style="list-style-type: none"> Adelaide Park Lands Authority Board Member from 1 July 2018 to end of term 2018 	
Councillor Alex Antic	\$9,652.68
Councillor David Slama	\$ 12,698.93
<ul style="list-style-type: none"> Rundle Mall Management Authority Board Member from 1 July 2018 to end of term 2018 	

Remuneration amounts per Council Committee or subsidiary

Committee/Subsidiary	Role	Allowance 1/7/18 to end of term 2018	Allowance from start of term to 30 June 2019	
The Committee	Chair	\$2,661.00	\$2,701.00	per month
Strategic Planning & Development Policy Committee	Chair	\$2,661.00	\$2,701.00	per month
Audit Committee	Chair	\$600.00	\$600.00	per meeting
		\$100.00	\$100.00	per meeting where requested by Council or Committee to attend any Council or Committee meeting
	Independent Members	\$500.00	\$500.00	per meeting
	Council Member	\$ –	\$ –	
Reconciliation	Dual Chair	\$ –	\$650.00	per meeting
	Aboriginal & Torres Strait Islander Member	\$ –	\$550.00	per meeting
	Council Member	\$ –	\$ –	
Adelaide Park Lands Authority	All (except Lord Mayor)	\$51.50 to 31 May 2019		per hour
	All including Lord Mayor		\$76.80 + 3 hour preparation fee (per meeting)	per hour
Adelaide Central Market Authority	Chair	\$25,750.00	\$ 25,750.00	per year
	Board Member	\$15,540.00	\$15,540.00	
Rundle Mall Management Authority	Chair	\$998.00	\$998.00	per meeting
	Deputy Chair	\$798.00	\$798.00	per meeting
	Board Member	\$665.00	\$665.00	per meeting
Council Assessment Panel	Chair	\$600.00	\$600.00	per meeting
		\$150.00	\$150.00	per briefing/ workshop
	Ordinary Member	\$500.00	\$500.00	per meeting
		\$150.00	\$150.00	per briefing/ workshop

Training and Development Activities for Council Members

Attended by Council Members
for 1 July 2018 – 16 November 2018

Councillor Natasha Malani

Property Council – Bernard Salt

Attended by Council Members for
17 November 2018 – 30 June 2019

Lord Mayor Sandy Verschoor

Council Member Onboarding and Induction Program –
LGA Mandatory Training

Council Member Onboarding and Induction Program:
Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program –
Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program
– Governance Structure and Standing Orders
Information Session

Council Member Onboarding and Induction Program
– Integrated Business Planning and Long-Term
Financial Planning

Council Member Onboarding and Induction Program –
Reconciliation Overview

Council Member Onboarding and Induction Program –
Networking Session with Leadership Group

Annual Register of Interest update and refresher
training on Conflicts of Interest

Councillor Development – Code of Conduct for
Council Members and Meeting Procedures

Deputy Lord Mayor Houssam Abiad

Council Member Onboarding and Induction Program –
LGA Mandatory Training

Council Member Onboarding and Induction Program:
Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program –
Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program
– Governance Structure and Standing Orders
Information Session

Council Member Onboarding and Induction Program
– Integrated Business Planning and Long-Term
Financial Planning

Council Member Onboarding and Induction Program –
Reconciliation Overview

Council Member Onboarding and Induction Program –
Networking Session with Leadership Group

Annual Register of Interest update and refresher
training on Conflicts of Interest

Councillor Development – Code of Conduct for
Council Members and Meeting Procedures

Councillor Arman Abrahamzadeh

Council Member Onboarding and Induction Program –
LGA Mandatory Training

Council Member Onboarding and Induction Program:
Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program –
Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program
– Governance Structure and Standing Orders
Information Session

Council Member Onboarding and Induction Program
– Integrated Business Planning and Long-Term
Financial Planning

Council Member Onboarding and Induction Program –
Reconciliation Overview

Council Member Onboarding and Induction Program –
Networking Session with Leadership Group

The ICAC Council Members Forum

Council Member Induction Program – City Heritage
Sites Bus Tour

Annual Register of Interest update and refresher
training on Conflicts of Interest

Councillor Development – Code of Conduct for
Council Members and Meeting Procedures

Councillor Mary Couros

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

Council Member Induction Program – City Heritage Sites Bus Tour

Annual Register of Interest update and refresher training on Conflicts of Interest

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Helen Donovan

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

Council Member Induction Program – City Heritage Sites Bus Tour

Council Member Induction Program – City Sites Walking Tour

Council Member Induction Program – City Bus Tour

Annual Register of Interest update and refresher training on Conflicts of Interest

Media training

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Simon Hou

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

The ICAC Council Members Forum

Council Member Induction Program – City Sites Walking Tour

Council Member Induction Program – City Bus Tour

Annual Register of Interest update and refresher training on Conflicts of Interest

CEDA – International Education Driving Economic Growth for SA

Media training

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Alex Hyde

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Elected Member Onboarding and Induction Program – Reconciliation Overview

Elected Member Onboarding and Induction Program – Networking Session with Leadership Group

Annual Register of Interest update and refresher training on Conflicts of Interest

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Jessy Khara

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

Council Member Induction Program – City Heritage Sites Bus Tour

Annual Register of Interest update and refresher training on Conflicts of Interest

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Franz Knoll

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

The ICAC Council Members Forum

Council Member Induction Program – City Bus Tour

Annual Register of Interest update and refresher training on Conflicts of Interest

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Phillip Martin

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

The ICAC Council Members Forum

Council Member Induction Program – City Sites Walking Tour

Council Member Induction Program – City Bus Tour

Annual Register of Interest update and refresher training on Conflicts of Interest

CEDA – Mental Health and Wellbeing

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Anne Moran

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

Annual Register of Interest update and refresher training on Conflicts of Interest

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Councillor Robert Simms

Council Member Onboarding and Induction Program – LGA Mandatory Training

Council Member Onboarding and Induction Program: Our City, Our Council, Our Leadership Session

Council Member Onboarding & Induction Program – Pre-Council Meeting Procedural Orientation

Council Member Onboarding and Induction Program – Governance Structure and Standing Orders Information Session

Council Member Onboarding and Induction Program – Integrated Business Planning and Long-Term Financial Planning

Council Member Onboarding and Induction Program – Reconciliation Overview

Council Member Onboarding and Induction Program – Networking Session with Leadership Group

The ICAC Council Members Forum

Council Member Induction Program – City Heritage Sites Bus Tour

Council Member Induction Program – City Sites Walking Tour

Annual Register of Interest update and refresher training on Conflicts of Interest

Councillor Development – Code of Conduct for Council Members and Meeting Procedures

Lord Mayor and Councillor travel

Register of Overseas and Interstate Travel – Council Members

A register of overseas and interstate travel undertaken in an official capacity by a Council member in the previous 12 months.

Council Decision Date	Councillor	Travel Dates	Destination	Purpose	Total Cost
8 May 2018	Lord Mayor Martin Haese	5-12 July 2018	Singapore and Penang	Attendance at World Cities Summit	\$4,191.00
8 May 2018	Lord Mayor Martin Haese	8-12 July 2018	Singapore	Accommodation at Marina Bay Sands, Singapore to attend World Cities Summit (Cost was covered by World Cities Summit)	\$3,329.43
12 June 2018	Councillor David Slama	17-21 July 2018	Qingdao and Dalian China	Participation in the Business Mission to China	\$4,254.25
24 July 2018	Councillor Sandy Verschoor	24-25 October 2018	Melbourne VIC	Attendance at the Annual Smart Cities and Urban Transformation Forum – speaking commitment (Cost reimbursed by Conference organisers)	\$389.44
	Lord Mayor Sandy Verschoor	21 February 2019	Canberra ACT	Attendance for Council of Capital City Lord Mayors business	\$1,091.00
	Lord Mayor Sandy Verschoor	13-17 March 2019	Hobart TAS	Attendance at the Council of Capital City Lord Mayors meeting	\$1,450.68
26 March 2019	Councillor Helen Donovan	16-19 June 2019	Canberra ACT	Attendance at the National General Assembly of Local Government 2019	\$2,880.90

Notes:

- Total cost includes the cost of transport, accommodation and incidentals.
- The dates of travel include the dates of departure and return.

Local Nuisance and Litter Control Act and Regulations

During 2018–19 Council investigated 203 reports of Local Nuisance and 59 reports of Littering under Local Nuisance and Litter Control Act (the Act).

One expiation notice was issued for Noise pursuant to Section 18(2) – (Person who carries on an activity resulting in a local nuisance) and one expiation notice was issued for Litter pursuant to Section 22(1) – (provides that a person must not dispose of litter onto any land or into any waters).

One Nuisance Abatement Notice pursuant to Section 30 of the Act was issued relating to noise, which was later withdrawn.

Three Local Nuisance Exemptions were issued under section 19 of the Act.

There were no civil penalties negotiated under Section 34 of the Act.

Community Land and Council Facilities

Infrastructure and Property Management

Council is required under the Local Government Act 1999 (SA) to appropriately manage its property and infrastructure assets.

Council has endorsed Asset Management Plans for its infrastructure and property assets and continues to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future. During 2018–19, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community and commercial leases and licences.

Adelaide Park Lands Leasing and Licensing Policy

The Adelaide Park Lands Leasing and Licensing Policy purpose is to provide a consistent framework for the establishment and management of leasing and licensing arrangements over the Adelaide Park Lands. The Policy provides a clear and consistent approach which guides decision making on community land occupancy arrangements in terms of rental assessment and responsibility for repairs, maintenance and capital replacement. The Policy makes practical and effective use of an Expression of Interest (EOI) process so that Council remains transparent and equitable in its dealings over community land incorporating criteria for the assessment of long-term leasing arrangements in the Park Lands. The Policy also supports and assist lessees and licensees to maximise and increase use and activation through measures to encourage the sharing of properties by sub-letting or licensing arrangements.

Community Land Management Plans (CLMP)

Council is required under the Local Government Act 1999 (SA) to prepare and implement Community Land Management Plans (CLMP's) for land owned or under its care control and management. CLMP's provide a framework to ensure the consistent and coherent management and development of community land. They identify appropriate land uses, provide clear guidance on maintenance and management for the wellbeing, recreational and leisure activities of all people and ensure that the future needs of the community are adequately considered.

CLMP's reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. Council has CLMP's in place for all the City of Adelaide's Park Lands, Squares and other community land.

Council will be undertaking a full review of CLMPs in the 2019–2020 year.

Confidentiality Provisions – Use of Sections 90(2) and 91(7) of the Local Government Act 1999 (SA) by Council and its Council Committees

Section 90(2) of the Local Government Act 1999 (SA) (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the Act.

Section 91(7) of the Local Government Act 1999 (SA) (the Act) enables a meeting of Council or a committee having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of the Act made at each meeting during the 2018/19 financial year.

Number of times confidentiality provisions used during the 2018/19 financial year:

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
Council	59	67
The Committee	37	37
Audit Committee	8	8
Total	104	112

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of the Act and Section 91(7) of the Act orders in the 2018/19 financial year is enclosed.

The date and subject of each Section 91(7) of the Act confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the 2018/19 financial year is enclosed.

Confidentiality Provisions – Use of Section 90(3) of the Local Government Act 1999 (SA)

The table below identifies the number of times a provision under Section 90(3) of the Local Government Act 1999 (SA) was utilised to exclude the public:

(a) Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	6
(b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	8
(c) Information, the disclosure of which would reveal a trade secret	-
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	22
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	10
(h) Legal advice	2
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	6
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest	2
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	-
(m) Information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	-
(n) Information relevant to the review of a determination of a Council under the Freedom of Information Act 1991	-

Confidentiality Provisions – Use of Section 90(3) of the Local Government Act 1999 (SA) continued

The table below identifies the number of times a provision under Section 90(3) of the Local Government Act 1999 (SA) was utilised to exclude the public:

(b) & (d) Combination of provisions above	31
(i) & (b) Combination of provisions above	1
(b) & (h) Combination of provisions above	2
(b) & (g) Combination of provisions above	2
(d) & (e) Combination of provisions above	1
(j) & (d) Combination of provisions above	1
(a) & (b) Combination of provisions above	4
(i), (d) & (e) Combination of provisions above	1
(b), (d) & (h) Combination of provisions above	1
(b), (d) & (g) Combination of provisions above	3
(a), (b), (d) Combination of provisions above	1

Reports enclosed – two –

- Report on the Use of 90 (2) & (7) and 91(7) with subject matters for 2018–19 financial year and
- Report on operative confidentiality orders with subject matters Nov 2010 to June 2019 as at end of financial year

Report on the Use of 90(2) & (7) and 91(7) By Council and its Council Committees 90 (2) & (7) Order to Exclude 91 (7) Confidentiality Order Subject Matter & Basis within the ambit of 90 (3)

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
1	3/7/2018	Council	Gawler Place Redevelopment Project Update [Item 5.1.1] [s 90(3) (b)]	1	Gawler Place Redevelopment Project Update [Item 5.1.1] [s 90(3) (b)]	Resolution was made public [Revoked by CEO under delegation 20/7/2018]
2	10/7/2018	Council	Open Space Development Opportunity [Item 14.1.1] [s 90(3) (b) & (d)]	2	Open Space Development Opportunity [Item 14.1.1] [s 90(3) (b) & (d)]	
3	17/7/2018	The Committee	Strategic Property Matter [Item 9.1] [s 90 (3) (b) & (d)]	3	Strategic Property Matter [Item 9.1] [s 90 (3) (b) & (d)]	
4	19/7/2018	The Committee	Strategic Property Matter [Item 5.1] [s 90 (3) (b) & (d)]	4	Strategic Property Matter [Item 5.1] [s 90 (3) (b) & (d)]	
5	24/7/2018	Council	Councillor Martin – Question without Notice – Property Matter [s 90(3) (b) & (d)]	5	Councillor Martin – Question without Notice – Property Matter [s 90(3) (b) & (d)]	
6	24/7/2018	Council	APLA Advice – 19/7/2018 [Item 18.1.1] [s 90(3) (b) & (d)]	6	APLA – Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s 90(3) (d)]	
	24/7/2018	Council		7	APLA – Advice 2 – North Adelaide Golf Course Master Plan [Item 18.1.1] [s 90(3) (b) & (d)]	
7	24/7/2018	Council	Brown Hill and Keswick Creek Stormwater Board [Item 18.2.1] [s 90(3) (a)]	8	Brown Hill and Keswick Creek Stormwater Board [Item 18.2.1] [s 90(3) (a)]	
8	24/7/2018	Council	Bonython Park EOI Results [Item 18.2.2] [s 90(3) (d)]	9	Bonython Park EOI Results [Item 18.2.2] [s 90(3) (d)]	
9	24/7/2018	Council	Strategic Property Investigation [Item 18.2.3] [s 90(3) (b) & (d)]	10	Strategic Property Investigation [Item 18.2.3] [s 90(3) (b) & (d)]	
10	24/7/2018	Council	Appointment of Board Member to Rundle Mall Management Authority [Item 18.2.4] [s 90(3) (a)]	11	Appointment of Board Member to Rundle Mall Management Authority [Item 18.2.4] [s 90(3) (a)]	Resolution released in Minutes 24/7/2018
11	24/7/2018	Council	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s 90(3) (b)]	12	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s 90(3) (b)]	
12	24/7/2018	Council	Capital City Committee Update [Item 18.2.6] [s 90(3) (g)]	13	Capital City Committee Update [Item 18.2.6] [s 90(3) (g)]	
13	24/7/2018	Council	Key Emerging Risk – Major Event [Item 18.2.7] [s 90(3) (d)]	14	Key Emerging Risk – Major Event [Item 18.2.7] [s 90(3) (d)]	Resolution released in Minutes 24/7/2018

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
14	24/7/2018	Council	Key Emerging Risk – Liquor Licensing Matter [Item 18.2.8] [s 90(3) (g)]	15	Key Emerging Risk – Liquor Licensing Matter [Item 18.2.8] [s 90(3) (g)]	Resolution released in Minutes 27/7/2018
15	27/7/2018	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	16	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	
16	27/7/2018	Audit Committee	Confidential Discussion with the Internal Auditor [Item 9.2] [s 90(3) (b)]	17	Confidential Discussion with the Internal Auditor [Item 9.2] [s 90(3) (b)]	Resolution released in Minutes 14/8/2018
17	7/8/2018	The Committee	CEO Update – Central Market Arcade Redevelopment [Item 8.1] [s 90(3) (b) & (d)]	18	CEO Update – Central Market Arcade Redevelopment [Item 8.1] [s 90(3) (b) & (d)]	
18	7/8/2018	The Committee	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]	19	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]	
19	14/8/2018	Council	Adelaide City Council Audit Committee – 27 July 2018 [Item 14.1.1] [s 90(3) (i) & (b)]	20	Audit Committee Report – 27/7/2018 Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor [Item 14.1.1] [s 90(3) (i) & (b)]	
20	14/8/2018	Council	Strategic Property Matter [Item 14.2.1] [s 90(3) (b) & (d)]	21	Strategic Property Matter [Item 14.2.1] [s 90(3) (b) & (d)]	
21	21/8/2018	The Committee	Presentation – Adelaide Fringe 2019 [Item 9.1] [s 90(3) (d)]	22	Presentation – Adelaide Fringe 2019 [Item 9.1] [s 90(3) (d)]	
22	21/8/2018	The Committee	Strategic Property Matter [Item 9.2] [s 90(3) (d)]	23	Strategic Property Matter [Item 9.2] [s 90(3) (d)]	Resolution, Report in Part & Minute in Part made public [Revoked by CEO under delegation 20/9/2018]
23	21/8/2018	The Committee	Strategic Procurement Matter [Item 9.3] [s 90(3) (b)]	24	Strategic Procurement Matter – Procuring 100% Renewable Electricity for Council's Operations [Item 9.3] [s 90(3) (b)]	
24	28/8/2018	Council	APLA Advice – 23/8/2018 [Item 18.1.1] [s 90(3) (d)]	25	APLA Advice – 23/8/2018 Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s 90(3) (d)]	
	28/8/2018	Council		26	APLA Advice – 23/8/2018 Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s 90(3) (d)]	
25	28/8/2018	Council	Quarter 4 Commercial and Business Operations Report 2017–18 [Item 18.2.1] [s 90(3) (b) & (d)]	27	Quarter 4 Commercial and Business Operations Report 2017–18 [Item 18.2.1] [s 90(3) (b) & (d)]	
26	28/8/2018	Council	Torrens Water Licence EOI Results [Item 18.2.2] [s 90(3) (d)]	28	Torrens Water Licence EOI Results [Item 18.2.2] [s 90(3) (d)]	
27	28/8/2018	Council	Confidential Property EOI Results [Item 18.2.3] [s 90(3) (b) & (d)]	29	Confidential Property EOI Results [Item 18.2.3] [s 90(3) (b) & (d)]	

28	28/8/2018	Council	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s 90(3) (g)]	30	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s 90(3) (g)]	
29	4/9/2018	The Committee	CEO Update – Telstra Smart Phone Booths [Item 8.2] [s 90(3) (b) & (h)]	31	CEO Update – Telstra Smart Phone Booths [Item 8.2] [s 90(3) (b) & (h)]	
(90)(2)	Date	Meeting	Order to Exclude – Section 90(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section 91(7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
30	4/9/2018	The Committee	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]	32	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]	
31	11/9/2018	Council	Strategic Property Matter [Item 14.1.1] [s 90(3) (b) & (h)]	33	Strategic Property Matter [Item 14.1.1] [s 90(3) (b) & (h)]	
32	11/9/2018	Council	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s 90(3) (d)]	34	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s 90(3) (d)]	Resolution released in Minutes 11/9/2018
33	11/9/2018	Council	Open Space Development Opportunity [Item 14.1.3] [s 90(3) (b) & (d)]	35	Open Space Development Opportunity [Item 14.1.3] [s 90(3) (b) & (d)]	
34	11/9/2018	Council	Gawler Place Redevelopment Project Update [Item 14.1.4] [s 90(3) (b) & (g)]	36	Gawler Place Redevelopment Project Update [Item 14.1.4] [s 90(3) (b) & (g)]	
35	11/9/2018	Council	Leasing Matter [Item 14.1.5] [s 90(3) (d)]	37	Leasing Matter [Item 14.1.5] [s 90(3) (d)]	
36	11/9/2018	Council	CEO Performance Review [Item 14.1.6] [s 90(3) (a)]	38	CEO Performance Review [Item 14.1.6] [s 90(3) (a)]	Resolution released in Minutes 11/9/2018
37	15/9/2018	Council	Gawler Place Redevelopment Project [Item 5.1.1] [s 90(3) (b) & (g)]	39	Gawler Place Redevelopment Project [Item 5.1.1] [s 90(3) (b) & (g)]	Part 1 of Resolution released in Minutes 15/9/2018 Resolution & Attachments A-D made public [Revoked by CEO under delegation 15/10/2018]
38	25/9/2018	Council	APLA Advice – 20/9/2018 EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s 90(3) (d)]	40	APLA Advice – 20/9/2018 EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s 90(3) (d)]	
39	25/9/2018	Council	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s 90(3) (d)]	41	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s 90(3) (d)]	
40	5/10/2018	Audit Committee	Confidential Discussion with External Auditors [Item 10.4] [s 90(3) (i)]	42	Confidential Discussion with External Auditors [Item 10.4] [s 90(3) (i)]	
41	9/10/2018	Council	Capital City Committee Update [Item 14.2.1] [s 90(3) (g)]	43	Capital City Committee Update [Item 14.2.1] [s 90(3) (g)]	Resolution released in Minutes 9/10/2018
42	23/10/2018	Council	APLA Advice – 18/10/2018 Advice 1 – Strategic Licence Request [Item 5.1.1] [s 90(3) (d)]	44	APLA Advice – 18/10/2018 Advice 1 – Strategic Licence Request [Item 5.1.1] [s 90(3) (d)]	
43	23/10/2018	Council	Strategic Licence Request [Item 5.2.1] [s 90(3) (d)]	45	Strategic Licence Matter [Item 5.2.1] [s 90(3) (d)]	

44	26/10/2018	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s 90(3) (i)]	46	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s 90(3) (i)]	Resolution released in Minutes 26/10/2018
45	26/10/2018	Audit Committee	Audit Committee – Internal Audit Progress Update [Item 4.2] [s 90(3) (d)]	47	Audit Committee – Internal Audit Progress Update [Item 4.2] [s 90(3) (d)]	Resolution released in Minutes 26/10/2018 Report & Minute made public [Revoked by CEO under delegation 5/3/2019]
(90)(2)	Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
46	26/10/2018	Audit Committee	Compliance Review [Item 4.3] [s 90(3) (d) & (e)]	48	Compliance Review [Item 4.3] [s 90(3) (d) & (e)]	
47	27/11/2018	Council	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s 90(3) (i), (d) & (e)]	49	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s 90(3) (i), (d) & (e)]	Resolution released in Minutes 27/11/2018
48	27/11/2018	Council	Adelaide South West Community Centre Lease [Item 18.2.1] [s 90(3) (d)]	50	Adelaide South West Community Centre Lease [Item 18.2.1] [s 90(3) (d)]	Resolution made public [Revoked by CEO under delegation 29/11/2018]
49	27/11/2018	Council	Strategic Lease Matter [Item 18.2.2] [s 90(3) (d)]	51	Strategic Lease Matter [Item 18.2.2] [s 90(3) (d)]	
50	27/11/2018	Council	Capital City Committee Annual Report 2017/18 [Item 18.2.3] [s 90(3) (g)]	52	Capital City Committee Annual Report 2017/18 [Item 18.2.3] [s 90(3) (g)]	
51	11/12/2018	Council	UPark Refurbishment and Façade Remediation Gawler Place – Prudential and Award of Contract Report [Item 18.2.1] [s 90(3) (b), (d) & (h)]	53	UPark Refurbishment and Façade Remediation Gawler Place – Prudential and Award of Contract Report [Item 18.2.1] [s 90(3) (b), (d) & (h)]	
52	11/12/2018	Council	2018–19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s 90(3) (b) & (d)]	54	2018–19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s 90(3) (b) & (d)]	
53	11/12/2018	Council	CEO Update [Item 18.2.3] [s 90(3) (g)]	55	CEO Update [Item 18.2.3] [s 90(3) (g)]	
54	15/1/2019	The Committee	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]	56	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]	
55	15/1/2019	Council	2019 Citizen of the Year Awards [Item 6.1.1] [s 90(3) (a)]	57	2019 Citizen of the Year Awards [Item 6.1.1] [s 90(3) (a)]	
56	15/1/2019	Council	Strategic Property Matter [Item 6.1.2] [s 90(3) (b) & (d)]	58	Strategic Property Matter [Item 6.1.2] [s 90(3) (b) & (d)]	
57	15/1/2019	Council	City Deal [Item 6.1.3] [s 90(3) (b), (d) & (g)]	59	City Deal [Item 6.1.3] [s 90(3) (b), (d) & (g)]	
58	22/1/2019	The Committee	New Activation Proposal – Garden of Unearthly Delights [Item 9.1] [s 90(3) (d)]	60	New Activation Proposal – Garden of Unearthly Delights [Item 9.1] [s 90(3) (d)]	
59	22/1/2019	The Committee	Transport Matter [Item 10.1] [s 90(3) (i) & (d)]	61	Transport Matter [Item 10.1] [s 90(3) (i) & (d)]	

60	29/1/2019	Council	Recommendation of The Committee in Confidence – 22/1/2019 Recommendation 1 New Activation Proposal – Garden of Unearthly Delights [Item 18.1.1] [s90 (3) (d)]	62	Recommendation of The Committee in Confidence – 22/1/2019 Recommendation 1 New Activation Proposal – Garden of Unearthly Delights [Item 18.1.1] [s90 (3) (d)]
61	29/1/2019	Council	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]	63	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]
(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
62	29/1/2019	Council	Strategic Lease Matter [Item 18.2.1] [s 90(3) (d)]	64	Strategic Lease Matter [Item 18.2.1] [s 90(3) (d)]
63	4/2/2019	The Committee	Strategic Property Development [Item 4.1] [s 90(3) (b) & (d)]	65	Strategic Property Development [Item 4.1] [s 90(3) (b) & (d)]
64	4/2/2019	The Committee	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]	66	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
65	4/2/2019	The Committee	CEO Update – SMA – Legal Update [Item 5.1] [s 90(3) (h)]	67	CEO Update – SMA – Legal Update [Item 5.1] [s 90(3) (h)]
66	5/2/2019	The Committee	2018–19 Quarter 2 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]	68	2018–19 Quarter 2 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
67	12/2/2019	Council	Recommendation of The Committee in Confidence – 5/2/2019 Recommendation 1 2018–19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]	69	Recommendation of The Committee in Confidence – 5/2/2019 Recommendation 1 2018–19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
68	12/2/2019	Council	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]	70	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
69	19/2/2019	The Committee	Strategic Property Matter [Item 9.2] [s 90(3) (b)]	71	Strategic Property Matter – A New Skate Park [Item 9.2] [s 90(3) (b)]
70	19/2/2019	The Committee	Strategic Property Matter [Item 8.1] [s 90(3) (d)]	72	Strategic Property Matter [Item 8.1] [s 90(3) (d)]
71	19/2/2019	The Committee	Strategic Property Development [Item 9.1] [s 90(3) (b) & (d)]	73	Strategic Property Development [Item 9.1] [s 90(3) (b) & (d)]
72	22/2/2019	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	74	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
73	23/2/2019	The Committee	Strategic Property Matter [Item 4.1] [s 90(3) (b) & (d)]	75	Strategic Property Matter [Item 4.1] [s 90(3) (b) & (d)]
74	23/2/2019	The Committee	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]	76	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]

75	26/2/2019	Council	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] Recommendation 1 Strategic Property Matter [s90 (3) (d)]	77	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] Recommendation 1 – Strategic Property Matter [s90 (3) (d)]	Resolution of Council 26/2/2019, The Committee resolution, The Committee report Item 8.1[excluding Attachment A] and The Committee Minute of the meeting dated 19 February 2019 and Minutes of this Council meeting released in Minutes 26/2/2019
(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA) (91)(7) Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA) Information available for inspection			
76	26/2/2019	Council	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]	78	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]	Resolution released in Minutes 26/2/2019
77	26/2/2019	Council	Lord Mayor's Confidential Verbal Report [Item 18.1.3] [s90 (3) (j)]	79	Lord Mayor's Confidential Verbal Report [Item 18.1.3] [s90 (3) (j)]	
78	5/3/2019	The Committee	New Recreation Space [Item 8.1] [s 90(3) (b)]	80	New Recreation Space Quentin Kenihan Inclusive Playspace [Item 8.1] [s 90(3) (b)]	Resolution, Report & Minute made public [Revoked by CEO under delegation 28/3/2019]
79	5/3/2019	The Committee	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]	81	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]	
80	5/3/2019	The Committee	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]	82	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]	
81	5/3/2019	The Committee	City of Music Laneway Naming [Item 8.4] [s 90(3) (a) & (b)]	83	City of Music Laneway Naming [Item 8.4] [s 90(3) (a) & (b)]	
82	5/3/2019	The Committee	Funding Submissions [Item 8.5] [s 90(3) (b)]	84	Funding Submissions [Item 8.5] [s 90(3) (b)]	
83	5/3/2019	The Committee	Partnership Proposals 2019–20 [Item 8.6] [s 90(3) (b)]	85	Partnership Proposals 2019–20 [Item 8.6] [s 90(3) (b)]	
84	7/3/2019	The Committee	Business Operations for the 2019–20 Integrated Business Plan [Item 5.1] [s 90(3) (b) & (d)]	86	Business Operations for the 2019–20 Integrated Business Plan [Item 5.1] [s 90(3) (b) & (d)]	

88	26/3/2019	Council	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] Recommendation 1 Capital City Committee Update [s90 (3) (g)]	95	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] Recommendation 1 Capital City Committee Update [s90 (3) (g)]	Resolution released in Minutes 26/3/2019
89	16/4/2019	The Committee	2018–19 Quarter 3 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]	96	2018–19 Quarter 3 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]	
90	16/4/2019	The Committee	Adelaide Town Hall [Item 9.1] [s 90(3) (b) & (d)]	97	Adelaide Town Hall [Item 9.1] [s 90(3) (b) & (d)]	
91	30/4/2019	Council	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] Recommendation 1 2018–19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]	98	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] Recommendation 1 2018–19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]	
92	3/5/2019	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]	99	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]	Resolution released in Minutes 3/5/2019
93	7/5/2019	The Committee	City of Music Laneway Naming [Item 8.1] [s 90(3) (a) & (b)]	100	City of Music Laneway Naming [Item 8.1] [s 90(3) (a) & (b)]	
94	14/5/2019	Council	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] Recommendation 1 City of Music Laneway Naming [s 90(3) (a) & (b)]	101	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] Recommendation 1 City of Music Laneway Naming [s 90(3) (a) & (b)]	
(90)(2)	Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
95	14/5/2019	Council	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]	102	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]	Resolution released in Minutes 14/5/2019
96	21/5/2019	The Committee	Rundle Mall Management Authority Update [Item 6] [s 90(3) (a) & (b)]	103	Rundle Mall Management Authority Update [Item 6] [s 90(3) (a) & (b)]	
97	4/6/2019	The Committee	Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]	104	Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]	
98	4/6/2019	The Committee	CEO Verbal Update – Operational Matter [Item 8.2] [s 90(3) (a)]	105	CEO Verbal Update – Operational Matter [Item 8.2] [s 90(3) (a)]	
99	11/6/2019	Council	Capital City Committee update [Item 14.1.1] [s 90(3) (g)]	106	Capital City Committee update [Item 14.1.1] [s 90(3) (g)]	Resolution released in Minutes 11/6/2019
100	11/6/2019	Council	Council's Strategic Procurement Direction [Item 14.1.2] [s 90(3) (d)]	107	Council's Strategic Procurement Direction [Item 14.1.2] [s 90(3) (d)]	
101	18/6/2019	The Committee	Funding Matter [Item 8.1] [s 90(3) (g)]	108	Funding Matter [Item 8.1] [s 90(3) (g)]	

102	18/6/2019	The Committee	2019–20 Integrated Business Plan – Review of Commercial Business Fees & Charges [Item 8.2] [s 90(3) (b) & (d)]	109	2019–20 Integrated Business Plan – Review of Commercial Business Fees & Charges [Item 8.2] [s 90(3) (b) & (d)]
103	25/6/2019	Council	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] Recommendation 1 Funding Matter [s 90(3) (g)] Recommendation 2 2019–20 Integrated Business Plan – Review of Commercial Business Fees & Charges [s 90(3) (b) & (d)]	110	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] Recommendation 1 Funding Matter [s 90(3) (g)]
	25/6/2019	Council		111	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] Recommendation 2 2019–20 Integrated Business Plan – Review of Commercial Business Fees & Charges [s 90(3) (b) & (d)]
104	25/6/2019	Council	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s 90(3) (a)]	112	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s 90(3) (a)]
					Resolution released in Minutes 25/6/2019

Operative Confidentiality Orders

From 15 November 2010 to end 2018–19 financial year as at 30 June 2019

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	6/12/2010	Contractual Arrangements for Physical Security Services [Item 14.1] (b) & (d)
2	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
3	19/1/2011	Workshop – Adelaide Oval Update [Item 10] (b) & (d)
4	31/1/2011	Safety Framework [Item 13.1] (j)
5	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
6	1/2/2011	Sturt Living Project [Item 5] (b) & (d)
7	22/2/2011	City Design & Character Policy Committee Meeting Recommendation – Sturt Living Project [Item 14.1 (b) & (d)
8	22/2/2011	Adelaide Oval Redevelopment [Item 14.3] (b) & (d)
9	1/3/2011	Council Land at 116/122 Waymouth Street, Adelaide [Item 10] (b) & (d)
10	8/3/2011	Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 14] (b) & (d)
11	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
12	22/3/2011	City Development & Sustainability Committee Meeting Recommendation – Council Land at 116-122 Waymouth Street Adelaide [Item 31] (b) & (d)
13	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)
14	3/5/2011	Confidential Item Presentation – Rundle Mall Draft Masterplan: Progress Report [Item 5] (d)
15	17/5/2011	Adelaide Oval Redevelopment [Item 3] (b), (d) & (h)
16	31/5/2011	City Design & Character Policy Committee Meeting Recommendation – Rundle Mall Draft Masterplan: Progress Report [Item 31] (d)
17	31/5/2011	Early Bird Parking at UPark [Item 33] (b)
18	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
19	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
20	7/6/2011	“Drop Top” Housing [Item 8] (b) & (d)
21	14/6/2011	Workshop – Council Submission on the Draft Liquor Licensing (Miscellaneous) Amendment Bill 2011 [Item 4] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	5/7/2011	Rundle Mall Precinct Masterplan [Item No. 12] (d)
2	5/7/2011	Balfours Bus Station Redevelopment Project Progress Report [Item 7] (b) & (d)
3	26/7/2011	City Design & Character Policy Committee Meeting Recommendation – Rundle Mall Precinct Masterplan [Item 34] (d)
4	26/7/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
5	2/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 14] (d)
6	2/8/2011	Sturt Street Affordable Housing Development [Item 9] (b) & (d)
7	9/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 2] (d)
8	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
9	23/8/2011	City Development & Sustainability Committee Meeting Recommendation – Sturt Street Affordable Housing Development [Item 36.1] (b) & (d)
10	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 – Adelaide Central Bus Station [Item 38.1] (i)
11	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.2 – Grote Street Retail Tenancy [Item 38.2] (b) & (d)
12	4/10/2011	Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 8] (b) & (d)
13	11/10/2011	Adelaide Central Market – Independent Entity Operating Model [Item 4] (b) & (d)
14	25/10/2011	City Development & Sustainability Committee Meeting Recommendation – Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 39] (b) & (d)
15	25/10/2011	Award of Contract – Rundle Mall Management Authority Governance Review [Item 41] (b) & (d)
16	8/11/2011	Le Cornu Report [Item 19] (b)
17	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation – LeCornu Report [Item 35] (b)
18	6/12/2011	Balfours Update [Item 15] (b) & (d)
19	20/12/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Update [Item 29] (b) & (d)
20	24/1/2012	Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 9] (b) & (d)
21	24/1/2012	Contract Matter – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 17] (b) & (d)
22	31/1/2012	City Development & Sustainability Committee Meeting Recommendation – Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 26] (b) & (d)
23	31/1/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 27.2] (b) & (d)
24	31/1/2012	Rundle Mall Redevelopment – Procurement Strategy for Design Consultant [Item 28] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
25	14/2/2012	Balfours Update [Item 3] (b) & (d)
26	28/2/2012	Tabled Confidential Lord Mayor Report – Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 35] (b) & (d)
27	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
28	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
29	27/3/2012	Kaurna Native Title Claim (ILUA) [Item 34] (h)
30	24/4/2012	Rundle Mall Redevelopment – Award of Contract to Design Consultant [Item 42] (b) & (d)
31	1/5/2012	Development Policy Considerations [Item 12] (m)
32	8/5/2012	Waste Management Service Obligations [Item] (h)
33	8/5/2012	To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 22] (b) & (d)
34	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation – Waste Management Service Obligations [Item 34.2] (h)
35	22/5/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation – To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 35] (b) & (d)
36	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
37	26/6/2012	“Drop Top” Housing Progress Report [Item 34] (b) & (d)
38	26/6/2012	Balfours/Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	3/7/2012	116-122 Waymouth Street, Adelaide [Item 12] (b) & (d)
2	3/7/2012	Adelaide Wireless Network Feasibility Study [Item 13] (b) & (d)
3	10/7/2012	116-122 Waymouth Street, Adelaide [Item 11.1] (b) & (d)
4	10/7/2012	Adelaide Wireless Network Feasibility Study [Item 11.2] (b) & (d)
5	12/7/2012	Leasing Matters of the Park Lands [Item 14] (b) & (d)
6	17/7/2012	Contractual Property Matters [Item 17] (b) & (d)
7	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
8	24/7/2012	Information Relating to Actual Litigation [Item 28] (h) & (i)
9	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Contractual Matter [Item 25.1] (b) & (d)
10	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Leasing Matters of the Park Lands [Item 25.2] (b) & (d)
11	24/7/2012	Information Relating to Actual Litigation – Cost Enforcement Federal Court – Henderson vs Corporation of the City of Adelaide [Item 29] (h) & (i)
12	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
13	31/7/2012	Central Market Fire Safety Upgrade Stage [Item 3] (k)
14	31/7/2012	Information Relating to Actual Litigation [Item 4] (h) & (i)
15	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation – Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
16	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation – Information Relating to Actual Litigation [Item 5.2] (h) & (i)
17	4/9/2012	116-122 Waymouth Street, Adelaide [Item 17] (b) & (d)
18	11/9/2012	City Planning & Development Committee Meeting – 116-122 Waymouth Street, Adelaide [Item 16] (b) & (d)
19	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
20	25/9/2012	UPark Trial Data [Item 25] (b)
21	2/10/2012	Rundle Mall Redevelopment [Item 2] (b), (d) & (h)
22	2/10/2012	Confidential Presentation – Adelaide Wireless Network [Item 6] (b) & (d)
23	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
24	2/10/2012	Central City Library Business Case [Item 14] (b) & (d)
25	9/10/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)
26	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
27	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
28	30/10/2012	Coglin Street, Adelaide [Item 4] (b) & (d)
29	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
30	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
31	20/11/2012	Central City Library [Item 19] (b)&(d)
32	27/11/2012	Finance & Corporate Governance Committee Meeting Recommendation – Central City Library [Item 24.2] (b) & (d)
33	4/12/2012	Rundle Mall Management Authority – Board Appointment [Item 11] (a)
34	4/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 12] (h)
35	11/12/2012	Head Contract and Catenary Lighting Contract for Rundle Mall Redevelopment [Item 27] (b) and (d)
36	11/12/2012	Building & Construction Works at the Central Market Arcade to Install Fire Services [Item 28] (b) & (d)
37	11/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 29] (h)
38	23/1/2013	Presentation – Central Library Project Briefing Update [Item 6] (b) & (d)
39	23/1/2013	To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 13] (b)
40	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
41	23/1/2013	East End Separate Rate Council Workshop [Item 13] (d)
42	29/1/2013	Victoria Square Budget [Item 2] (d)
43	29/1/2013	Rundle Mall Kiosks [Item 3] (b), (d) & (h)
44	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation – To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 25.1] (b)
45	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation – To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
46	29/1/2013	City Infrastructure & Public Works Committee Special Meeting – Victoria Square Project Budget [Item 26.1] (d)
47	29/1/2013	Councillor Henningsen – Confidential Question on Notice – 248 South Terrace [Item 27] (b) & (d)
48	29/1/2013	Councillor Wilkinson – Confidential Question without Notice – Information relating to Actual Litigation [Item 28] (i)
49	5/2/2013	Presentation – Redevelopment Proposal for Park 25 [Item 6] (j)
50	5/2/2013	Rundle Mall Kiosks [Item 18] (b), (d) & (h)
51	12/2/2013	City Planning & Development Committee Meeting Recommendation – Rundle Mall Kiosks [Item 15.1] (b), (d) & (h)
52	12/2/2013	City Culture & Community Services Committee Meeting Recommendation – Confidential Presentation – Redevelopment Proposal for Park 25 [Item 16.1] (j)
53	12/2/2013	Matter relating to Actual Litigation [Item 19] (i)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
54	15/2/2013	Information Report: Update on the Activities of the Strategic Risk & Internal Audit Group [Item 8] (h) & (i)
55	5/3/2013	Torrens Lake Management [Item 16] (j)
56	5/3/2013	Workshop – Anti Social Behaviour in the South Park Lands [Item 10] (j)
57	12/3/2013	City Planning & Development Committee Meeting Recommendation – Torrens Lake Management [Item 14.1] (j)
58	19/3/2013	Victoria Square/Tarntanyangga Award of Contract [Item 2] (b) & (d)
59	19/3/2013	Leasing of North Adelaide Railway Station [Item 12] (b) & (d)
60	19/3/2013	Park 24 – Tampawardli Major Event Space – Stage 2 Landscaping [Item 13] (b) & (d)
61	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation – Leasing of North Adelaide Railway Station [Item 22.1] (b) & (d)
62	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation – Tampawardli Major Event Space – Stage 2 Landscaping [Item 22.2] (b) & (d)
63	26/3/2013	Report tabled by Lord Mayor – Property Licence Matter [Item 23] (i), (b) & (d)
64	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
65	7/5/2013	Sturt Street Land Transfer [Item 18] (b) & (d)
66	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
67	14/5/2013	City Planning & Development Committee Meeting Recommendation – Sturt Street Land Transfer [Item 11.1] (b) & (d)
68	14/5/2013	City Culture & Community Services Committee Meeting Recommendation – Adelaide Aquatic Centre Work [Item 12] (d)
69	30/5/2013	Leasing Matter – Victoria Park/Pakapakanthi (Park 16) [Item 15] (b) & (d)
70	30/5/2013	Leasing Matter – Adelaide Bowling Club [Item 16] (b) & (d)
71	30/5/2013	Leasing Matter – North Adelaide Railway Station [Item 17] (b) & (d)
72	4/6/2013	Connector Service Development [Item 22] (b) & (d)
73	4/6/2013	Adelaide Aquatic Centre Works [Item 14] (d) & (j)
74	11/6/2013	City Planning & Development Committee Meeting Recommendation – Connector Service Development [Item 14.1] (b) & (d)
75	11/6/2013	City Culture & Community Services Committee Meeting Recommendation – Adelaide Aquatic Centre Works [Item 15.1] (d) & (j)
76	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
77	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)
78	25/6/2013	City Infrastructure & Public Works Committee Meeting Recommendation – Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 20.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	19/7/2013	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
3	23/7/2013	Contractual Matter [Item 22] (b) & (d)
4	6/8/2013	Sturt Street Housing Project Update [Item 22] (b) & (d)
5	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
6	13/8/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 6 August 2013 – Sturt Street Housing Project Update [Item 15] [Rec 15.2] (b) & (d)
7	13/8/2013	Capital City Committee [Item 17] (j)
8	20/8/2013	Determination of the Issues for Resolution – 17–19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
9	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] – Determination of the Issues for Resolution – 17–19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
10	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
11	1/10/2013	International Relations [Item 11] (a) & (j)
12	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] – Connector Service Development [Rec 12.1] (b), (d) & (j)
13	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 – [Item 12] – International Relations [Rec 12.2] (a) & (j)
14	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
16	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
17	22/10/2013	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 15 October 2013 – [Item 25] Property Transaction [Rec 25.1] (a)
18	22/10/2013	Electricity Supply Award of Contract [Item 26] (b) & (d)
19	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
20	12/11/2013	Ergo Update [Item 19] (b) & (d)
21	12/11/2013	Capital City Committee [Item 20] (j)
22	19/11/2013	Wingfield Progress Report [Item 16] (b) & (d)
23	19/11/2013	Rundle Mall Innovation Fund [Item 15] (d)
24	26/11/2013	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 19 November 2013 – [Item 24] Rundle Mall Innovation Fund [Rec 24.2] (d)
25	29/11/2013	Internal Audit Program – Detailed One Year Plan + Two Year Outlook [Item 4] (b) & (d)
26	29/11/2013	Internal Audit Update up to October 2013 [Item 5] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
27	29/11/2013	Internal Audit Update up to October 2013 [Item 5] (b) & (d)
28	29/11/2013	Update on the Activities of the Strategic Risk and Internal Audit Group [Item 6] (h) & (i)
29	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
30	3/12/2013	Rundle Mall Lighting [Item 12] (d)
31	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
32	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
33	10/12/2013	Recommendation of City Infrastructure & Public Works Committee meeting held in confidence on 3 December 2013 [Item 29] Rundle Mall Lighting [Rec 29.1] (d)
34	10/12/2013	Planning Matters [Item 30] (i)
35	10/12/2013	Appointment of Audit Committee Presiding Member [Item 31] (a)
36	21/1/2014	ERGO Update [Item 11] (b) & (d)
37	21/1/2014	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 10] (b) & (d)
38	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
39	28/1/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 21 January 2014 [Item 23] Ergo Update [Rec 23.1] (b) & (d)
40	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
41	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)
42	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
43	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)
44	4/2/2014	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)
45	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
46	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works [Rec 15.1] (d)
47	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d)
48	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)
49	18/2/2014	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)

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50	18/2/2014	Rundle Mall Innovation Fund [Item 15] (b) & (d)
51	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
52	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)
53	11 & 12/3/2014	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 27 February 2014 [Item 19] Tennis SA Lease [Item 19.1] (b) & (d)
54	11 & 12/3/2014	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)
55	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
56	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
57	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
58	18/3/2014	Rundle Mall Redevelopment – March 2014 [Item 18] (b) & (d)
59	18/3/2014	Victoria Square Stage 1 Redevelopment – Southern End Remediation Works [Item 19] (b) & (d)
60	18/3/2014	Childcare Facilities in the City [Item 22] (j)
61	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d)
63	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Tennis SA – Leasing Matters [Rec 21.3] (b) & (d)
63	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)
64	25/3/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 18 March 2014 [Item 22] New Direction for Waste Care SA [Rec 22.1] (d) & (g)
65	1/4/2014	Sturt Street Housing Update [Item 22] (b) & (d)
66	8/4/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 1 April 2014 [Item 13] Sturt Street Housing Update [Rec 13.1] (b) & (d)
67	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
68	15/4/2014	Adelaide Aquatic Centre Works [Item 16] (d)
69	15/4/2014	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)
70	15/4/2014	Capital City Committee Update [Item 20] (j)
71	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a)
72	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
73	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
74	2/5/2014	Internal Audit Progress Report [Item 7] (b) & (d)
75	2/5/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
76	6/5/2014	Velo-City Update [Item 11] (b) & (d)
77	20/5/2014	Rundle Mall Redevelopment Project Update [Item 17] (d)
78	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
79	20/5/2014	Capital City Committee Update [Item 19] (j)
80	20/5/2014	Central Market Governance Issues [Item 20] (a)
81	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
82	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Adelaide Central Market Governance Issues [Rec 22.2] (a)
83	17/6/2014	Workshop – Rundle Mall Redevelopment Project [Item 17] (d)
84	17/6/2014	Rundle Mall Redevelopment Project Update [Item 18] (d)
85	17/6/2014	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)
86	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
87	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice – Planning Matter [Item 23] (h)
88	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Rundle Mall Redevelopment Project Update [Rec 23.1] (d)
89	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)
90	24/6/2014	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	1/7/2014	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)
2	1/7/2014	Property Investigation [Item 16] (b) & (d)
3	8/7/2014	Property Investigation [Rec 14.1] (b) & (d)
4	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
5	15/7/2014	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 17] (b) & (d)
6	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
7	22/7/2014	Franklin Street Site Activation [Rec 23.1] (b) & (d)
8	22/7/2014	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest- Leasing of Buildings [Rec 23.2] (b) & (d)
9	22/7/2014	Tennis SA – Park Lands Lease [Rec 23.3] (b) & (d)
10	22/7/2014	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)
11	22/7/2014	Capital City Committee [Item 25] (j)
13	25/7/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
14	5/8/2014	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)
15	5/8/2014	Balfours Update [Item 25] (b) & (d)
16	5/8/2014	ERGO – Stage 3 Update [Item 26] (b) & (d)
17	5/8/2014	Property Matter – 116-122 Waymouth Street [Item 27] (b) & (d)
18	5/8/2014	Out of Session Information Papers to Note Attachment 1 – Event Information/Attachment 2 – Registration of Interest for Victoria Square/Tarntanyangga during Fringe [Item 20] (b) & (d)
19	12/8/2014	Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d)
20	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
21	12/8/2014	ERGO – Stage 3 Update [Rec 18.3] (b) & (d)
22	12/8/2014	Property Matter – 116-122 Waymouth Street [Rec 18.4] (b) & (d)
23	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
24	19/8/2014	Legal Matter – Development Act [Item 20] (h)
25	26/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)
26	26/8/2014	Capital City Committee Update [Item 22] (j)
27	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
28	2/9/2014	Property Investigation – Dunn Street Car Park Investigations [Item 28] (d)
29	2/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)
30	9/9/2014	Property Investigation – Dunn Street Car Park Investigations [Rec 16.2] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
31	9/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3]) (b) & (d)
32	11/9/2014	Planning – Legal Matter [Item 5] (h) & (i)
33	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
34	16/9/2014	Discussion on Park Lands issues (d)
35	16/9/2014	Wingfield Update [Item 14] (h) & (i)
36	23/9/2014	Wingfield Update [Rec 21.1] (h) & (i)
37	23/9/2014	Capital City Committee [Item 22] (j)
38	2/10/2014	City Wide Dry Area Review [Item 4] (j)
39	14/10/2014	Construction of the Convention Centre – Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
40	21/10/2014	Rundle Mall Redevelopment Project Update [Item 21] (d)
41	21/10/2014	Out of Session Information Papers to Note Lease Proposal [Item 22] (d)
42	21/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary [Item 16] (d)
43	21/10/2014	Rundle Mall Innovation Fund [Item 17] (d)
44	21/10/2014	Out of Session Information Papers to Note Property Matter Item 18 (d)
45	28/10/2014	Rundle Mall Redevelopment Project Update [Rec 22.1] (d)
46	28/10/2014	Rundle Mall Innovation Fund [Rec 23.2] (d)
47	2/12/2014	Rundle Mall Innovation Fund [Item 4] (d)
48	9/12/2014	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)
49	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
50	16/12/2014	Wingfield Update [Item 30] (i)
51	16/12/2014	Tabled Presiding Member's Report Property Purchase Opportunity (b)
52	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
53	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
54	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
55	27/1/2015	Audit Committee Appointment of Independent Members [Rec 29.1] (a)
56	3/2/2015	Confidential Workshop – City Safe CCTV: Future Directions [Item 8] (e)
57	10/2/2015	Temporary Skate Park Opportunity [Item 18] (j)
58	10/2/2015	Capital City Committee [Item 19] (j)
59	17/2/2015	Confidential Workshop – Event Proposal for Adelaide [Item 8] (b) & (d)
60	24/2/2015	International Conference Opportunity [Item 22] (d)
61	27/2/2015	Internal Audit Progress Update [Item 12] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
62	27/2/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)
63	10/3/2015	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)
64	24/3/2015	City Promotion Partnership Opportunity [Item 25] (b)
65	24/3/2015	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)
66	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
67	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
68	21/4/2015	Commercial Property Investigation [Item 14] (d)
99	21/4/2015	Property Matter [Item 15] (d)
70	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
71	28/4/2015	Property Matter [Rec 28.2] (d)
72	28/4/2015	Contract Matters [Item 29] (b) & (d)
73	28/4/2015	Contract Matters [Item 29] (b) & (d)
74	28/4/2015	Rundle Mall Management Authority – Appointment of Chairperson [Item 30] (a)
75	28/4/2015	Out of Session Information Papers to Note Contract Management Item [Item 31] (d)
76	28/4/2015	Lord Mayor's Verbal Report – Disposal of an Asset of the Corporation (a) & (e)
77	5/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 14] (b) & (d)
78	12/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)
79	19/5/2015	Events in the Park Lands – Temporary Activation [Item 19] (j)
80	26/5/2015	Events in the Park Lands – Temporary Activation [Rec 25.1] (j)
81	26/5/2015	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)
82	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
83	12/6/2015	Brown Hill Keswick Creek Audit Information [Item 8] (j)
84	12/6/2015	Appointment of Internal Auditor [Item 9] (k)
85	12/6/2015	Internal Audit Progress Update [Item 10] (b) & (d)
86	12/6/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)
87	23/6/2015	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)
88	23/6/2015	Strategic Property Update [Item 23] (d)
89	30/6/2015	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d)
90	30/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)
91	30/6/2015	Strategic Property Update [Rec 23.3] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	8/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Item 12] (b) & (d)
3	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
4	14/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Rec 15.1] (b) & (d)
5	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
6	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
7	28/7/2016	Lounders Boathouse – Lease Agreements [Advice 1] (b) & (d)
8	28/7/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 25] (a)
9	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
10	11/8/2015	Lounders Boathouse – Lease Agreements [Rec 14.1] (b) & (d)
11	18/8/2015	Public Art Round Table – Interim Composition [Item 17] (a)
12	25/8/2015	Public Art Round Table – Interim Composition [Rec 18.1] (a)
13	1/9/2015	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)
14	4/9/2015	Confidential Discussion with the Internal Auditors [Item 12] (b)
15	4/9/2015	Confidential Discussion with the Internal Auditors [Item 12] (b)
16	4/9/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)
17	7/9/2015	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)
18	15/9/2015	Out of Session Information Papers to Note: Attachment 1 – Adelaide Convention Bureau – Quarterly Report Q4 [Item 19] (d)
19	15/9/2015	Capital City Committee Update [Item 13] (j)
20	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
21	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
22	2/10/2015	Internal Audit Progress Update [Item 9] (b) & (d)
23	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
24	6/10/2015	Out of Session Information Papers to Note: Attachment 1 – Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)
25	6/10/2015	Road Renewal Program [Item 17] (b) & (d)
26	20/10/2015	Property Matter [Item 14] (d)
27	27/10/2015	Property Matter [Rec 23.1] (d)
28	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
29	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
30	17/11/2015	To Determine the Terms of Sale for the Disposal of Bath Lane South [Item 13] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
31	17/11/2015	Out of Session Information Papers to Note Attachment 1 – Adelaide Convention Bureau – Quarterly Report to Council – Q1, 2015/2016 [Item 14] (b)
32	17/11/2015	Strategic Property Matter [Item 20] (d)
33	24/11/2015	To Determine the Terms of Sale for the Disposal of Bath Lane South [Rec 21.1] (b) & (d)
34	10/12/2015	Appointment of External Auditor [Item 2] (k)
35	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
36	19/1/2016	Hindley Street [Item 13] (b) & (d)
37	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
38	27/1/2016	Hindley Street [Rec 24.1] (b) & (d)
39	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
40	9/2/2016	Presiding Members Report's – CEO Performance Review Process – Re-presented from Council on 27 January 2016 [Item 19] (a)
41	16/2/2016	Out of Session Information Papers to Note – Attachment 1 – Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
42	26/2/2016	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)
43	26/2/2016	23-25 James Place, Adelaide [Item 18] (b)
44	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
45	15/3/2016	Wingfield Update [Item 15] (i)
46	16/3/2016	Workshop – 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
47	22/3/2016	Wingfield Update [Rec 23.2] (i)
48	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
49	22/3/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 24] (a)
50	19/4/2016	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Item 13] (b) & (d)
51	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
52	22/4/2016	Internal Audit Progress Update [Item 8] (d)
53	22/4/2016	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (i)
54	26/4/2016	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Rec 27.1] (b) & (d)
55	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
56	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
57	3/5/2016	Out of Session Information Papers to Note Attachment 1 – 2016 The City Awards [Item 17] (d)
58	10/5/2016	Capital City Committee Update [Item 23] (g)
59	17/5/2016	Workshop – Adelaide Town Hall Business Operations [Item 13] (b) & (d)
60	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
61	24/5/2016	Rundle Mall Management Authority – Appointment of Chairperson [Item 27] (a)
62	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
63	14/6/2016	Capital City Committee Update [Item 27] (g)
64	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
65	14/6/2016	Other Business – Councillor Wilkinson – Motion without Notice – Development Opportunity [Item 29] (b)
66	21/6/2016	Workshop – Tennis SA – Lease Agreement [Item 8] (b) & (d)
67	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
68	28/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Rec 25.1] (k)
69	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Rec 27.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	Tennis SA – Park Lands Lease – Tarntanya Wama (Park 26) and Pirltawardli (Park 1) [Item 16] (b) & (d)
3	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
4	12/7/2016	Tennis SA – Park Lands Lease – Tarntanya Wama (Park 26) and Pirltawardli (Park 1) [Rec 18.1] (b) & (d)
5	12/7/2016	Confidential Report – Out of Session Information Papers to Note [Item 21] (h)
6	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
7	19/7/2016	Review of Advertorial Practices [Item 14] (h)
8	26/7/2016	Review of Advertorial Practices [Rec 23.1] (h)
10	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
11	29/7/2016	Update on the activities of the Strategic Risk and Internal Audit Group [Item 11] (i)
12	9/8/2016	Advice and Recommendation of the Adelaide City Council Audit Committee meeting held in confidence on 29 July 2016 [Item 18] (i)
14	6/9/2016	Wingfield Update [Item 16] (i)
15	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
16	13/9/2016	Wingfield Update [Rec 24.1] (i)
17	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
18	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
19	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 25] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
20	20/9/2016	Strategic Property Investigations [Item 26] (d)
21	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
22	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
23	27/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Rec 25.1] (j)
24	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
25	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)
26	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)
28	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)
29	11/10/2016	Councillor Moran – Question without Notice – Legal Matter [Item 21] (h)
30	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
31	18/10/2016	Town Hall Café [Item 15] (d) & (i)
32	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
33	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
34	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
35	25/10/2016	Service Development Opportunities [Item 28] (g)
36	25/10/2016	Key Emerging Risk & Opportunity [Item 29] (b)
37	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
38	25/10/2016	Capital City Committee Update [Item 31] (g)
39	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
40	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
41	22/11/2016	Recreation Business Proposal [Item 18] (d)
42	22/11/2016	Update on the City of Adelaide & State Government MOU with Cisco [Item 19] (b) & (d)
43	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)
44	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
45	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
46	25/11/2016	Internal Audit Progress Update [Item 12] (d)
47	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
48	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
49	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
50	29/11/2016	Finance & Business Services Committee recommendation – Prudential Report – Market to Riverbank Laneways Project [Rec 33.2] (b)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
51	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
52	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
53	29/11/2016	Financial Impact of State-wide Blackout [Item 36] (h)
54	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
55	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
56	6/12/2016	Temporary Infrastructure Proposal [Item 13] (b) & (d)
57	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
58	6/12/2016	Other Business Item – Emerging Risk – Legal Matter (h)
59	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
60	13/12/2016	Helipad Request for Expressions of Interests Outcomes [Rec 31.1] (b) & (d)
61	13/12/2016	Temporary Infrastructure Proposal [Rec 32] (b) & (d)
62	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
63	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
64	13/12/2016	Capital City Committee Update [Item 36] (g)
66	31/1/2017	Research Project [Item 17.2.1] (g)
67	31/1/2017	RMMA – Appointment of Board Directors [Item 17.2.2] (a)
68	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
69	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
70	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
71	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
72	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
73	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
74	28/2/2017	Commercial Opportunity [Item 18.2.3] (b) & (d)
75	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
76	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
77	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)
78	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)
79	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
80	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)
81	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
82	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
83	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
84	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
85	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
86	28/3/2017	Temporary Infrastructure Proposal [Item 18.2.2] (j)
87	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
88	4/4/2017	CEO Update [Item 6] (i)
89	8/4/2017	2017–18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
90	11/4/2017	Legal Matter [Item 13.1.2] (i)
91	18/4/2017	CEO Update [Item 6] (h) & (i)
92	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
93	21/4/2017	Audit Committee – Internal Audit Progress Update [Item 7.1] (d)
94	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
96	26/4/2017	Audit Committee Report – 21/4/2017 [Item 18.1.1] (i)
97	26/4/2017	Procedural Matter [Item 18.2.1] (a)
98	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
99	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
101	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
102	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
103	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
104	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
105	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)
106	23/5/2017	Infrastructure Proposal [Item 8.1] (j)
107	30/5/2017	Quarter 3 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
108	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
110	6/6/2017	Infrastructure Proposal [Item 8.1] (j)
112	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
113	27/6/2017	Prudential Issues Report – Bikeways Project [Item 18.2.2] (b)
114	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
115	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	18/7/2017	Public Art Opportunity [Item 6.1] (d)
5	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
6	8/8/2017	Strategic Property Matter [Item 12.1.1] (b) & (d)
7	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
8	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
9	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
10	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
11	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
12	22/8/2017	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
13	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
14	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)
15	22/8/2017	Appointment of Independent Council Assessment Panel Members [Item 18.2.4] (a)
16	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
17	5/9/2017	Ten Gigabit Adelaide Update [Item 9.1] (b) & (d)
18	5/9/2017	O-Bahn City Access Project – Bus Stop Changes [Item 10.1] (j)
19	12/9/2017	Appointment of Independent Council Assessment Panel Members [Item 13.1.1] (a)
20	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
21	12/9/2017	Commercial Matter [Item 13.1.3] (d)
22	14/9/2017	Commercial Matter [Item 5.1.1] (d)
23	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
24	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
25	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
26	5/10/2017	Audit Committee – Internal Audit Progress Update [Item 8.2] (d)
27	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)
28	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
29	10/10/2017	Prudential Report – Gawler Place Upgrade – October 2017 [Item 13.2.1] (b)
30	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
31	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
32	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
33	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)
34	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
35	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)
36	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
37	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
38	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
39	14/11/2017	Quarter 1 Business Operations Report 2017–18 [Item 13.1.2] (b) & (d)
40	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
41	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
42	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
43	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
44	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
45	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
46	30/1/2017	High Profile National Production [Item 18.1.1] (d)
47	30/1/2017	Capital City Committee Update [Item 18.1.3] (g)
48	30/1/2017	Legal Matter [Item 18.1.4] (h) & (i)
49	6/2/2017	City Safety Briefing [Item 6.1] (e) & (g)
50	6/2/2017	Transport Matter [Item 6.2] (b) & (d)
51	6/2/2017	CEO Update – Strategic Property Matter [Item 6.3] (b) & (d)
52	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
53	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
54	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
55	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
56	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
57	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017–18 [Item 18.2.1] (b) & (d)
58	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
59	27/2/2018	Councillor Antic – Motion on Notice – Civic Recognition [Item 18.3.1] (a)
60	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
61	6/3/2018	Confidential CEO Update [Item 9.2] [s 90(3) (i)]
62	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
63	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
64	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
65	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)
66	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)
67	24/3/2018	2018–19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)
68	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
69	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
70	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
71	17/4/2018	Strategic Property Matter [Item 8.1] (d)
72	17/4/2018	CEO Update [Item 8.2] (g)
73	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
74	24/4/2018	Councillor Report – Councillor Hender – ACMA Board Member Update [Item 18.3.1] (g)
75	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
76	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
77	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
78	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
79	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
80	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017–18 [Item 18.1.2] (b) & (d)
81	22/5/2018	Strategic Procurement Award of Contract – Provision of Borrowing facilities [Item 18.1.3] (b)
82	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
83	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
84	12/6/2018	Gawler Place Redevelopment Project [Item 5.1] (b)
85	12/6/2018	APLA Advice – 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
86	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
87	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
88	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
89	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
90	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
91	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
92	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
93	26/6/2018	Strategic Property Matter [88 O’Connell Street] [Item 18.1.2] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
1	3/7/2018	Gawler Place Redevelopment Project Update [Item 5.1.1] [s 90(3) (b)]
2	10/7/2018	Open Space Development Opportunity [Item 14.1.1] [s 90(3) (b) & (d)]
3	17/7/2018	Strategic Property Matter [Item 9.1] [s 90 (3) (b) & (d)]
4	19/7/2018	Strategic Property Matter [Item 5.1] [s 90 (3) (b) & (d)]
5	24/7/2018	Councillor Martin – Question without Notice – Property Matter [s 90(3) (b) & (d)]
6	24/7/2018	APLA – Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s 90(3) (d)]
7	24/7/2018	APLA – Advice 2 – North Adelaide Golf Course Master Plan [Item 18.1.1] [s 90(3) (b) & (d)]
8	24/7/2018	Brown Hill and Keswick Creek Stormwater Board [Item 18.2.1] [s 90(3) (a)]
9	24/7/2018	Bonython Park EOI Results [Item 18.2.2] [s 90(3) (d)]
10	24/7/2018	Strategic Property Investigation [Item 18.2.3] [s 90(3) (b) & (d)]
11	24/7/2018	Appointment of Board Member to Rundle Mall Management Authority [Item 18.2.4] [s 90(3) (a)]
12	24/7/2018	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s 90(3) (b)]
13	24/7/2018	Capital City Committee Update [Item 18.2.6] [s 90(3) (g)]
14	24/7/2018	Key Emerging Risk – Major Event [Item 18.2.7] [s 90(3) (d)]
15	24/7/2018	Key Emerging Risk – Liquor Licensing Matter [Item 18.2.8] [s 90(3) (g)]
16	27/7/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
17	27/7/2018	Confidential Discussion with the Internal Auditor [Item 9.2] [s 90(3) (b)]
18	7/8/2018	CEO Update – Central Market Arcade Redevelopment [Item 8.1] [s 90(3) (b) & (d)]
19	7/8/2018	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
20	14/8/2018	Audit Committee Report – 27/7/2018 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor [Item 14.1.1] [s 90(3) (i) & (b)]
21	14/8/2018	Strategic Property Matter [Item 14.2.1] [s 90(3) (b) & (d)]
22	21/8/2018	Presentation – Adelaide Fringe 2019 [Item 9.1] [s 90(3) (d)]
23	21/8/2018	Strategic Property Matter [Item 9.2] [s 90(3) (d)]
24	21/8/2018	Strategic Procurement Matter [Item 9.3] [s 90(3) (b)]
25	28/8/2018	APLA Advice – 23/8/2018 – Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s 90(3) (d)]
26	28/8/2018	APLA Advice – 23/8/2018 – Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s 90(3) (d)]
27	28/8/2018	Quarter 4 Commercial and Business Operations Report 2017–18 [Item 18.2.1] [s 90(3) (b) & (d)]
28	28/8/2018	Torrens Water Licence EOI Results [Item 18.2.2] [s 90(3) (d)]
29	28/8/2018	Confidential Property EOI Results [Item 18.2.3] [s 90(3) (b) & (d)]
30	28/8/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s 90(3) (g)]
31	4/9/2018	CEO Update – Telstra Smart Phone Booths [Item 8.2] [s 90(3) (b) & (h)]
32	4/9/2018	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
33	11/9/2018	Strategic Property Matter [Item 14.1.1] [s 90(3) (b) & (h)]
34	11/9/2018	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s 90(3) (d)]
35	11/9/2018	Open Space Development Opportunity [Item 14.1.3] [s 90(3) (b) & (d)]
36	11/9/2018	Gawler Place Redevelopment Project Update [Item 14.1.4] [s 90(3) (b) & (g)]
37	11/9/2018	Leasing Matter [Item 14.1.5] [s 90(3) (d)]
38	11/9/2018	CEO Performance Review [Item 14.1.6] [s 90(3) (a)]
39	15/9/2018	Gawler Place Redevelopment Project [Item 5.1.1] [s 90(3) (b) & (g)]
40	25/9/2018	APLA Advice – 20/9/2018 – EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s 90(3) (d)]
41	25/9/2018	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s 90(3) (d)]
42	5/10/2018	Confidential Discussion with External Auditors [Item 10.4] [s 90(3) (j)]
43	9/10/2018	Capital City Committee Update [Item 14.2.1] [s 90(3) (g)]
44	23/10/2018	APLA Advice – 18/10/2018 – Advice 1 – Strategic Licence Request [Item 5.1.1] [s 90(3) (d)]
45	23/10/2018	Strategic Licence Matter [Item 5.2.1] [s 90(3) (d)]
46	26/10/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s 90(3) (i)]
47	26/10/2018	Compliance Review [Item 4.3] [s 90(3) (d) & (e)]
48	27/11/2018	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s 90(3) (i), (d) & (e)]
49	27/11/2018	Adelaide South West Community Centre Lease [Item 18.2.1] [s 90(3) (d)]
50	27/11/2018	Strategic Lease Matter [Item 18.2.2] [s 90(3) (d)]
51	27/11/2018	Capital City Committee Annual Report 2017/18 [Item 18.2.3] [s 90(3) (g)]
52	11/12/2018	UPark Refurbishment and Façade Remediation Gawler Place – Prudential and Award of Contract Report [Item 18.2.1] [s 90(3) (b), (d) & (h)]
53	11/12/2018	2018–19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s 90(3) (b) & (d)]
54	11/12/2018	CEO Update [Item 18.2.3] [s 90(3) (g)]
55	15/1/2019	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]
56	15/1/2019	2019 Citizen of the Year Awards [Item 6.1.1] [s 90(3) (a)]
57	15/1/2019	Strategic Property Matter [Item 6.1.2] [s 90(3) (b) & (d)]
58	15/1/2019	City Deal [Item 6.1.3] [s 90(3) (b), (d) & (g)]
59	22/1/2019	New Activation Proposal – Garden of Unearthly Delights [Item 9.1] [s 90(3) (d)]
60	22/1/2019	Transport Matter [Item 10.1] [s 90(3) (j) & (d)]
61	29/1/2019	Recommendation of The Committee in Confidence – 22/1/2019 – Recommendation 1 – New Activation Proposal – Garden of Unearthly Delights [Item 18.1.1] [s90 (3) (d)]
62	29/1/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 – Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
63	29/1/2019	Strategic Lease Matter [Item 18.2.1] [s 90(3) (d)]
64	4/2/2019	Strategic Property Development [Item 4.1] [s 90(3) (b) & (d)]
65	4/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
66	4/2/2019	CEO Update – SMA – Legal Update [Item 5.1] [s 90(3) (h)]
67	5/2/2019	2018–19 Quarter 2 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
68	12/2/2019	Recommendation of The Committee in Confidence – 5/2/2019 – Recommendation 1 2018–19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
69	12/2/2019	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
70	19/2/2019	Strategic Property Matter [Item 8.1] [s 90(3) (d)]
71	19/2/2019	Strategic Property Development [Item 9.1] [s 90(3) (b) & (d)]
72	22/2/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
73	23/2/2019	Strategic Property Matter [Item 4.1] [s 90(3) (b) & (d)]
74	23/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
75	26/2/2019	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] – Recommendation 1 – Strategic Property Matter [s90 (3) (d)]
76	26/2/2019	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]
77	26/2/2019	Lord Mayor’s Confidential Verbal Report [Item 18.1.3] [s90 (3) (j)]
78	5/3/2019	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
79	5/3/2019	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]
80	5/3/2019	City of Music Laneway Naming [Item 8.4] [s 90(3) (a) & (b)]
81	5/3/2019	Funding Submissions [Item 8.5] [s 90(3) (b)]
82	5/3/2019	Partnership Proposals 2019–20 [Item 8.6] [s 90(3) (b)]
83	7/5/2019	Business Operations for the 2019–20 Integrated Business Plan [Item 5.1] [s 90(3) (b) & (d)]
84	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 1 New Recreation Space [s 90(3) (b)]
85	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 2 Strategic Property Matter [s 90(3) (b) & (d)]
86	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 3 Strategic Property Matter [s 90(3) (b) & (d)]
87	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 4 City of Music Laneway Naming [s 90(3) (a) & (b)]
88	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 5 Funding Submissions [s 90(3) (b)]

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)
89	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 6 Partnership Proposals 2019–20 [s 90(3) (b)]
90	18/3/2019	Strategic Partnership Opportunity [Item 5.1.1] [s 90(3) (b) (d) and (g)] revoked 22/7/2019
91	19/3/2019	Capital City Committee Update [Item 8.1] [s 90(3) (g)]
92	26/3/2019	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] – Recommendation 1 Capital City Committee Update [s90 (3) (g)]
93	16/4/2019	2018–19 Quarter 3 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
94	16/4/2019	Adelaide Town Hall [Item 9.1] [s 90(3) (b) & (d)]
95	30/4/2019	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] – Recommendation 1 2018–19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]
96	3/5/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]
97	7/5/2019	City of Music Laneway Naming [Item 8.1] [s 90(3) (a) & (b)]
98	14/5/2019	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] – Recommendation 1 City of Music Laneway Naming [s 90(3) (a) & (b)]
99	14/5/2019	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]
100	21/5/2019	Rundle Mall Management Authority Update [Item 6] [s 90(3) (a) & (b)] revoked 22/7/2019
101	4/6/2019	Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]
102	4/6/2019	CEO Verbal Update – Operational Matter [Item 8.2] [s 90(3) (a)]
103	11/6/2019	Capital City Committee update [Item 14.1.1] [s 90(3) (g)]
104	11/6/2019	Council’s Strategic Procurement Direction [Item 14.1.2] [s 90(3) (d)]
105	18/6/2019	Funding Matter [Item 8.1] [s 90(3) (g)]
106	18/6/2019	2019–20 Integrated Business Plan – Review of Commercial Business Fees & Charges [Item 8.2] [s 90(3) (b) & (d)] revoked 1 July 2019
107	25/6/2019	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] – Recommendation 1 Funding Matter [s 90(3) (g)]
108	25/6/2019	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] Recommendation 2 2019–20 Integrated Business Plan – Review of Commercial Business Fees & Charges [s 90(3) (b) & (d)]
109	25/6/2019	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s 90(3) (a)]