



Strategic Partners Development Plan

Palmerston North

SMALL CITY BENEFITS, BIG CITY AMBITION

2018/21

Te Kaunihera o Papaioea
Palmerston North City Council





To fulfil the vision of small city benefits, big city ambition the Council has adopted five goals. The City Development Strategy was developed to achieve **Goal 1: An innovative and growing city**, and this plan shows how the Council will contribute to achieving this goal.

Massey University and its supporting research institutes at Turitea are an integral part of the city and significant growth is projected as part of the development of the FoodHQ super-campus. As a partner in FoodHQ, Council should lead the development of a formal master plan, adopted by all partners, to remove uncertainty about the delivery of individual parts. Council's particular deliverables are for traffic calming at Tennent Drive to help form a new 'front door' to the super-campus and better connect the campus with the city via the Manawātū River.

Increasing the number of students living in or near the city centre will help build a stronger student-city culture. Council has helped UCOL with a city campus development plan and needs to continue to collaborate on implementing the plan to ensure UCOL benefits from its prime city centre location. Key sectors such as education, science, innovation and research must also have a presence in the centrally located business hub.

Significant further investment is planned at Linton army camp, including a new national logistics centre. Linton forms part of a strong defence presence in the city and Manawātū. Opportunities exist to support Linton by improving connections along the river corridor and

the proposed regional ring road. These opportunities include a southern downstream road bridge, which will allow defence convoys travelling north to training bases at Waiouru to directly connect with the ring road rather than needing to travel through the city.

Council's role is to facilitate and support new investment in health facilities. The city is an important regional health centre. New health facilities under development will include further investment at Palmerston North Hospital and the further amalgamation of local health facilities into new joint facilities such as Kauri Health Care, particularly in the city's western suburbs. Council may have an opportunity to help Mid-Central Health with a master planning exercise at Palmerston North Hospital.

Schools play a critical role in local communities, and Council must have a strong working relationship with the Ministry of Education to ensure schools can respond to projected growth and changing demographics. This will also allow Council and the Ministry of Education to explore opportunities for shared services and facilities.



The purpose of the Strategic Partners Development Plan is to create and enable opportunities for employment and growth (Priority 1, City Development Strategy).



Where we are now:



- There is a signed memorandum of understanding between Massey University and Council.
- Council is a FoodHQ partner.
- Council participates in the FoodHQ planning and infrastructure work stream.
- Council provides assistance with FoodHQ master planning.
- There is an NZTA business case underway to investigate the FoodHQ aspirations for Tennent Drive.
- Council collaborates with Rangitāne o Manawatū, Massey University and Defence on the planning and delivery of He Ara Kotahi.
- Council funded and prepared the UCOL Campus Development Plan, in collaboration with UCOL.
- Council is collaborating with the Defence Force on a Linton Camp master plan and Singapore project at Ōhakea.
- Council is collaborating with the Defence Force on the Accessing Central New Zealand project.
- There are regular meetings with all strategic partners.
- The District Plan protects the operational requirements of the Airport and enables the development of a modern mixed-use Airport precinct.
- The Rangitāne o Manawatū Treaty settlement formally acknowledges the importance of the relationship between Council and the iwi.
- Council is collaborating with NZTA on a number of projects including Accessing Central NZ and the Gorge.

Where we want to be:



- There is a strong strategic relationship with Massey University.
- Council continues to be an active partner in FoodHQ.
- There is a clear understanding of FoodHQ's development aspirations.
- Actively progressing the FoodHQ aspirations for Tennent Drive, the front door to the super-campus, town square and other opportunities.
- He Ara Kotahi is completed in collaboration with Rangitāne o Manawatū, Massey University, Defence Force and other partners.
- UCOL development helps build a strong campus culture and contributes towards a vibrant city centre.
- Council has strong strategic relationships with IPU, Defence and NZTA.
- Linton Army Base develops in a coordinated manner and is supported by critical transport links.
- Singapore establishes a training base at Ōhakea.
- Council is working with Palmerston North Airport Ltd to facilitate the development of a modern mixed use Airport precinct.
- Master planning opportunities are established with District Health Board.
- Palmerston North Hospital develops in a coordinated manner.
- Council has a strong strategic relationship and information sharing with the Ministry of Education to inform future investment in schools and opportunities for shared services and facilities.
- The Council works with Rangitāne o Manawatū to assist them to achieve the potential of their Treaty settlement.

How we're going to get there

Day to day / ongoing actions to achieve the purpose

- Regular meetings with all strategic partners.
- Participation in FoodHQ work streams.
- Progress PNCC FoodHQ deliverables.
- Encourage and assist with master planning by strategic partners.
- Collaborate on consenting of major projects delivered by strategic partners

New ongoing actions to achieve the purpose

- Strengthen relationships with all strategic partners by offering support with master planning and campus planning.
- Lead the development of a new FoodHQ master plan.
- Facilitate the resolution of outstanding property issues at the FoodHQ campus.
- Build strategic relationship with IPU & Ministry of Education by better understanding their goals.
- Lead master planning with strategic partners where this is necessary to build momentum.
- Investigate new pedestrian crossings for IPU and UCOL.

Specific programmes to achieve the purpose (with timeframe)

- Traffic calming at Tennent Drive to create a new front door for FoodHQ (beginning 2020/2021).

Actions contributing to Council's strategic themes

a) Smart city practices

- City development dashboard.

b) Sustainable practices

- Master planning and campus planning.

c) Iwi partnerships

- Consultation on major projects involving strategic partners, e.g. He Ara Kotahi.

d) Strategic partnerships

- Massey University, FoodHQ, UCOL, IPU, Defence, Ministry of Education, Rangitāne o Manawatū, District Health Board, Palmerston North Airport, NZTA and Central Government and Horizons Regional Council.



Measures of success

- See measures in the City Development Strategy

Related policies

- District Plan
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