

Activity Financial Statements											
Budget	Whole of Council	10YP	10YP	10YP	10YP	10YP	10YP	10YP	10YP	10YP	10YP
2017/18		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
\$'000s		\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s
Revenue											
<u>Innovative & Growing City</u>											
3,490	City Development	3,932	4,045	4,175	4,185	4,309	4,456	4,476	4,583	4,694	4,811
1,023	Economic Development	1,042	1,064	1,086	1,109	1,133	1,159	1,186	1,215	1,244	1,275
<u>Creative & Exciting City</u>											
1,925	Active Community	2,001	2,041	2,084	2,128	2,175	2,225	2,276	2,331	2,387	2,449
9	Active Public Space	45	46	47	48	49	50	51	52	54	55
73	Arts, Culture & Heritage	63	64	66	67	69	70	72	73	75	77
<u>Connected & Safe Community</u>											
3,670	Connected Communities	3,961	4,216	4,430	4,678	4,936	5,153	5,368	5,586	5,784	5,961
1,071	Safe Communities	1,219	1,244	1,270	1,297	1,331	1,368	1,406	1,440	1,474	1,511
<u>Eco-City</u>											
-	Biodiversity & Sustainable Practices	-	-	-	-	-	-	-	-	-	-
2,971	Rubbish and Recycling	2,955	2,587	2,645	3,113	3,185	3,262	3,343	3,427	3,516	3,610
<u>Transport</u>											
6,713	Roading	7,199	7,115	7,770	7,451	7,629	7,813	8,009	8,209	8,729	8,648
129	Active and Public Transport	66	67	69	83	72	74	76	78	80	82
24	<u>Water</u>	36	36	37	38	39	40	41	42	43	44
927	<u>Wastewater</u>	1,152	1,298	1,449	1,607	1,646	1,867	1,927	2,191	2,262	2,338
2	<u>Stormwater</u>	2	2	2	2	2	2	2	3	3	3
<u>Driven & Enabling Council</u>											
3,479	Commercial or Strategic Investments	3,770	3,855	3,975	4,102	4,228	4,309	4,392	4,480	4,571	4,668
643	Corporate Support	505	515	526	536	548	560	573	586	599	614
210	Leadership	172	303	179	183	323	191	196	346	205	210
26,361	Total Revenue	28,119	28,500	29,810	30,627	31,674	32,601	33,395	34,642	35,721	36,356
Expenses											
<u>Innovative & Growing City</u>											
5,620	City Development	6,741	6,865	7,085	7,145	7,355	7,432	7,647	7,756	7,982	8,133
4,135	Economic Development	4,112	4,193	4,280	4,374	4,471	4,570	4,671	4,773	4,878	4,990
<u>Creative & Exciting City</u>											
18,909	Active Community	18,865	20,528	21,670	21,632	22,819	23,131	23,552	24,265	24,328	24,748
1,201	Active Public Space	2,072	1,806	1,850	1,888	1,928	1,971	2,012	2,059	2,107	2,160
7,697	Arts, Culture & Heritage	8,088	8,314	8,545	8,648	8,879	9,061	9,208	9,562	10,687	11,875

	<u>Connected & Safe Community</u>										
16,434	Connected Communities	16,951	17,842	18,602	19,331	20,046	20,929	21,806	22,485	23,115	23,650
2,453	Safe Communities	2,852	3,021	3,214	3,225	3,309	3,405	3,500	3,566	3,646	3,733
	<u>Eco-City</u>										
95	Biodiversity & Sustainable Practices	756	831	746	740	738	729	718	734	751	774
7,250	Rubbish and Recycling	7,585	7,398	7,608	8,161	8,336	8,437	8,639	8,781	9,048	9,254
	<u>Transport</u>										
21,642	Roading	24,111	25,022	27,836	28,268	29,351	31,553	32,541	33,401	35,809	35,773
3,169	Active and Public Transport	4,243	4,787	5,156	5,536	5,776	6,111	6,309	6,394	6,553	6,571
7,999	<u>Water</u>	8,296	8,637	9,362	9,954	10,396	10,968	11,324	11,436	11,996	12,055
9,201	<u>Wastewater</u>	10,602	10,916	11,450	11,598	11,428	12,312	13,500	17,235	22,122	25,718
3,432	<u>Stormwater</u>	3,840	3,981	4,234	4,205	4,275	4,603	4,712	4,791	5,397	5,454
	<u>Driven & Enabling Council</u>										
3,453	Commercial or Strategic Investments	6,634	4,704	5,714	4,856	6,319	5,052	6,095	4,950	4,355	4,304
476	Corporate Support	97	134	153	427	417	86	34	80	185	170
8,803	Leadership	8,863	9,575	9,565	9,442	9,562	9,679	9,785	10,249	10,328	10,317
121,967	Total Expenses	134,512	138,554	147,071	149,430	155,405	159,857	165,984	172,356	182,918	189,336
95,605	NET OPERATING COST OF ACTIVITY GROUPS	106,393	110,054	117,261	118,803	123,731	127,255	132,589	137,714	147,197	152,980
	<u>Rating Requirement</u>										
(30,321)	Less Depreciation	(34,627)	(35,959)	(39,074)	(40,939)	(42,766)	(45,922)	(46,880)	(49,442)	(53,714)	(55,537)
-	Less Transfers To/(From) Reserves	(2,300)	(434)	(1,251)	(470)	(1,930)	(567)	(1,673)	(555)	-	-
18,937	Plus Net Capital Renewal (3 Year Average)	20,093	20,181	21,071	21,769	22,501	24,147	24,514	26,349	26,944	27,730
5,574	Plus Debt Repayment	5,955	7,017	8,731	10,374	11,451	12,792	14,488	16,554	18,751	21,522
89,795	RATES REQUIREMENT	95,514	100,859	106,737	109,536	112,986	117,704	123,037	130,619	139,178	146,695
2.8%		6.4%	5.6%	5.8%	2.6%	3.1%	4.2%	4.5%	6.2%	6.6%	5.4%
	<u>Capital Expenditure</u>										
	<u>Capital Renewals</u>										
	<u>Innovative & Growing City</u>										
-	City Development	-	-	-	-	-	-	-	-	-	-
162	Economic Development	189	118	123	161	150	96	203	59	399	66
	<u>Creative & Exciting City</u>										
3,162	Active Community	4,140	3,624	3,133	1,783	2,267	2,873	2,849	4,289	3,763	6,782
-	Active Public Space	23	-	-	-	-	-	-	-	-	-
196	Arts, Culture & Heritage	230	403	573	321	181	938	652	1,398	1,074	1,560
	<u>Connected & Safe Community</u>										

3,605	Connected Communities	1,984	1,670	1,938	1,935	2,127	1,828	2,526	2,578	2,848	2,279
6	Safe Communities	36	81	38	38	98	40	41	93	43	56
	<u>Eco-City</u>										
	Biodiversity & Sustainable Practices										
306	Rubbish and Recycling	362	325	395	374	491	530	1,035	1,183	1,125	931
	<u>Transport</u>										
4,783	Roading	5,382	4,969	6,595	7,143	7,917	6,830	7,260	9,732	7,491	7,736
695	Active and Public Transport	735	761	799	845	942	1,133	1,160	1,203	1,236	1,271
3,109	<u>Water</u>	3,406	3,046	3,579	4,671	4,547	3,633	4,188	4,979	3,102	3,862
3,513	<u>Wastewater</u>	3,693	2,547	2,524	3,313	2,316	2,976	2,671	2,441	2,528	2,887
266	<u>Stormwater</u>	635	677	610	587	606	629	469	541	396	438
	<u>Driven & Enabling Council</u>										
1,265	Commercial or Strategic Investments	1,393	1,422	1,452	1,216	1,243	1,265	1,515	1,318	1,345	1,394
2,694	Corporate Support	1,496	1,484	1,555	2,075	2,455	1,838	1,849	1,463	1,574	1,613
-	Leadership	-	-	-	-	-	-	-	-	-	-
23,764	Total Capital Renewals	23,703	21,128	23,313	24,463	25,339	24,609	26,418	31,275	26,925	30,876
	Capital New										
	<u>Innovative & Growing City</u>										
-	City Development	-	-	-	-	-	-	-	-	-	-
-	Economic Development	-	-	-	-	-	-	-	-	-	-
	<u>Creative & Exciting City</u>										
8,936	Active Community	8,163	9,670	9,272	13,093	3,949	1,969	809	2,019	1,255	2,151
	Active Public Space	150	-	-	-	-	-	-	-	-	-
398	Arts, Culture & Heritage	324	678	1,795	1,701	630	2,046	2,962	14,321	20,799	30,688
	<u>Connected & Safe Community</u>										
5,908	Connected Communities	5,300	6,175	4,238	2,815	3,333	5,732	1,106	1,408	490	166
-	Safe Communities	80	255	-	-	-	-	-	-	-	-
	<u>Eco-City</u>										
	Biodiversity & Sustainable Practices	124	127	84	86	88	90	24	24	25	25
461	Rubbish and Recycling	517	356	371	358	138	153	146	149	166	158
	<u>Transport</u>										
10,839	Roading	9,387	18,715	19,723	14,751	13,976	7,630	11,251	9,491	7,032	3,922
7,173	Active and Public Transport	11,048	2,844	4,584	3,192	1,966	2,018	974	756	682	726
3,219	<u>Water</u>	3,054	7,038	10,481	5,012	6,215	3,069	4,479	2,613	3,373	952
1,269	<u>Wastewater</u>	1,520	2,508	592	107	1,146	22,973	47,528	36,449	24,431	344
970	<u>Stormwater</u>	1,101	1,191	955	483	550	868	1,594	415	1,462	438
	<u>Driven & Enabling Council</u>										

23	Commercial or Strategic Investments	309	310	301	308	314	322	329	337	345	354
309	Corporate Support	896	617	671	217	113	116	119	121	121	122
-	Leadership	75	-	-	-	-	-	-	-	-	-
39,505	Total Capital New	42,048	50,483	53,069	42,124	32,419	46,984	71,319	68,104	60,180	40,047
63,268	Total Capital Expenditure	65,752	71,611	76,382	66,586	57,758	71,593	97,737	99,379	87,105	70,923
	Funded By										
2,199	External Revenue Renewal	2,455	2,180	2,927	3,093	3,363	2,557	2,699	3,997	2,827	2,924
13,242	External Revenue New	10,803	6,818	5,018	8,691	3,579	6,199	3,551	11,311	16,385	23,656
1,731	Development Contributions	1,063	1,476	1,891	2,090	2,465	2,783	3,406	3,932	4,346	4,495
18,937	Rates	20,093	20,181	21,071	21,769	22,501	24,147	24,514	26,349	26,944	27,730
27,159	New Borrowing / (Repayment)	31,337	40,956	45,475	30,944	25,850	35,907	63,568	53,790	36,603	12,117
63,268	Total	65,752	71,611	76,382	66,586	57,758	71,593	97,737	99,379	87,105	70,923