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# About the Authority

#### Who we are

The Fleurieu Regional Aquatic Centre Authority (the Authority) is a regional subsidiary formed by Constituent Councils: City of Victor Harbor and Alexandrina Council, established to enable joint ownership and management of the Fleurieu Aquatic Centre.

The Fleurieu Aquatic Centre is an initiative of the Alexandrina Council and City of Victor Harbor (for an investment of \$6.5 million from each council), with funding support of \$7.5 million from the Australian Government, \$500,000 from the South Australian Government and a generous land donation from Beyond Today.

The governance for the Authority is set out in its Charter, as approved by the Minister for Local Government on 3 August 2015, gazetted on 6 August 2015 and available on our website at http://www.fleurieuaquaticcentre.com.au/.

The Fleurieu Aquatic Centre opened on 25 March 2017. The facility is located at Lot 50, corner of Waterport Road and Ocean Road, Hayborough, South Australia, 5212 and consists of:

- an 8-lane, 25-metre lap swimming pool
- a multi-use hydrotherapy pool
- a children's/program pool
- · a zero-depth outdoor splash park
- a crèche facility
- · fitness facilities
- a commercial kiosk
- · plant and equipment rooms
- · dedicated change rooms and toilet facilities
- · office, first aid and lifeguard accommodation
- dedicated carparking, bus parking, pedestrian linkages and traffic management
- other facilities and services as may be provided from time to time.

More information about the Fleurieu Aquatic Centre is available on our website at http://www.fleurieuaquaticcentre.com.au/.

#### The Authority's role

Our role is to:

- be responsible for the protection, operation, renewal, maintenance and improvement of the Aquatic Centre and its associated facilities and services
- promote the services and facilities of the Aquatic Centre
- pro-actively manage the business of the Aquatic Centre in a competitive and changing environment
- deliver effective and sustainable service provision for the Constituent Councils, customers of the Aquatic Centre and the communities in and surrounding the Constituent Councils
- contribute to the education and welfare of the Constituent Councils and the wider community through the facilitation of various aquatic programs
- foster social inclusion through the provision of a community place providing a variety of aquatic programs and associated services and facilities
- maximise participation in and use of the aquatic programs provided at the Aquatic Centre and the facilities and services of the Aquatic Centre by users of all ages and abilities
- undertake key strategic and policy decisions for the purpose of enhancing and developing the centre
- be financially self-sufficient, as far as is possible.







#### Organisational Structure

The Authority is a body corporate and is governed by the Local Government Act 1999 (the Act) and its Charter.





# Chairperson's Message



After over 30 years of sustained demand, the Fleurieu communities now have the regional aquatic facility they have been calling for. Alexandrina Council and City of Victor Harbor have worked tirelessly together with the key project stakeholders to deliver a high-quality facility on time and on budget. The result of the collective efforts is a \$21 million fully operational aquatic centre comprising three pools, an outdoor splash park, fitness facility and café. The project's success is a credit to the project team and the two Constituent Councils.

The Fleurieu Aquatic Centre opened on 25 March 2017 and is performing well. Strong membership numbers have been established along with an enthusiastic swim school cohort. Casual attendance trends and hire of facilities by user groups are still to be gauged as the community progressively engages with the centre over time, and adjustments to programming and services will continue to be made in response to the community's needs. The Authority has been established to enable the joint ownership of the facility. On behalf of the Board of the Authority, we are proud to be the inaugural custodians of the centre, working together to achieve the objectives set for us under our Charter.

The Authority and the Constituent Councils are pleased with the centre's performance since opening, with feedback indicating the centre is already becoming an integral contributor to community health and wellbeing. The centre is rapidly being recognised as a community hub for fitness, fun and socialising; with the community response and enthusiasm for the centre exceeding expectations. The centre has already become and will continue to be an important community asset for the Fleurieu communities.

For many years, an aquatic facility was considered the 'missing piece' of community infrastructure for the Southern Fleurieu. I am pleased to say that this is no longer the case, with the Constituent Councils having collaborated to bridge that gap. Continuing that collaboration, the Councils have committed to contributing funds annually towards the operation of the centre, based on industry research into contributions required to operate similar facilities. The Authority has as one of its key objectives to work towards achievement of long-term financial self-sustainability. The Authority has appointed an experienced aquatic centre operator in YMCA South Australia (YMCA SA) and an Executive Officer with commercial business experience to maximise efficiency of operations, maximise participation and minimise Council contributions required. The Authority will continue to work with YMCA SA to increase membership, program participation and casual attendance, and to drive efficiency measures wherever possible without compromising service delivery.

I would like to thank my fellow Board members, Constituent Councils and contractor partners (particularly construction company, Kennett Pty Ltd and YMCA SA) for their support, encouragement, hard work and contribution to establishing and successfully opening the Fleurieu Aquatic Centre. I also acknowledge the hard work and dedication that has been required to establish the Authority and its supporting operational, governance and financial frameworks.

Dean Newbery & Partners has audited the 2016/17 Financial Statements which have been provided to both Constituent Councils. I am pleased to report that the overall performance of the Authority during the 2016/17 financial year was in line with Constituent Council expectations and the Audited Financial Statements for the year have confirmed the Authority's results and performance.

A complete copy of the Audited Financial Statement 2017 forms part of this report.

On behalf of the Board of the Authority, it is my pleasure to present the inaugural Annual Report for the 2016/17 financial year.

David Cooke

Chairperson, Fleurieu Regional Aquatic Centre Authority









#### Board members

The Authority is governed by a board of management that is responsible for ensuring the Authority acts in accordance with its Charter and all other relevant legislation.

The inaugural Board was appointed in April 2016 and consists of five members (one elected member from each Constituent Council and three independent members).

Members include (pictured left to right):

- David Cooke (Chairperson / Independent member)
- John Coombe OAM (Deputy Chairperson / Independent member)
- Cr Pat Chigwidden (City of Victor Harbor)
- Alison Kimber (Independent member)
- · Cr Grant Gartrell (Alexandrina Council)
- Mayor Graham Philp (City of Victor Harbor Deputy member\*)
- Cr Anne Woolford Walker (Alexandrina Council Deputy member) \*Absent from photo

\*Deputy Members are able to act in place of the Board Member appointed by the same Constituent Council if that Board Member is absent or unable for any reason to act as a Board Member.

The Board is supported by a part-time Executive Officer.

During 2016/17 there was a change to the Board with the departure of Councillor Madeline Walker. We thank Cr Walker on behalf of the Constituent Councils and the community for her contribution as an inaugural member of the Authority Board. Her enthusiasm for the development of the centre, and her local knowledge and leadership were greatly appreciated.

Councillor Grant Gartrell has since been appointed to the Board as the Constituent Council Board Member (previously the Deputy Constituent Council Board Member) for Alexandrina Council with Councillor Anne Woolford as Deputy Board Member. We look forward to continuing to work with Councillor Gartrell and welcome Councillor Woolford to the Board.

#### Board meetings

The Board meets six to eight times a year, with meetings held at the Fleurieu Aquatic Centre or at either of the Constituent Council offices. Special 'out of session' meetings are occasionally held for specific matters. All Board members complied with the statutory requirement to submit pecuniary interest returns.







# Our Performance

# Appointment of key contractors

# **Executive Officer - Fleurieu Regional Aquatic Centre Authority**

In August 2016, the Authority appointed Leonie Boothby, Principal Consultant of Leonie Boothby & Associates Pty Ltd, as the Executive Officer for the Authority. Leonie was appointed following an open tender process and has been engaged on a two-year contract. Leonie is an experienced Executive Officer and, having grown up on the Fleurieu Peninsula, has strong networks and good knowledge of the area. Leonie's background includes senior management roles in both the public and private sector across a range of industries. Leonie has strong commercial business, corporate governance, financial management, risk management and asset management experience, skills and expertise.

#### **Operational Managers – Fleurieu Aquatic Centre**



Pictured left to right: Mr David Moyle (FAC Project Manager, Alexandrina Council), Mr Andrew Mundy (General Manager Operations YMCA) & Mr James Lomax (Area Manager YMCA)

In early 2015, the Constituent Councils considered a range of management options for the centre, including risks, advantages and disadvantages of each. It was determined that the most cost-effective method likely to deliver the optimum service outcome for the community was an active oversight model whereby the Authority engages a facility management contractor to deliver the services.

In November 2016, YMCA SA was appointed to manage the Fleurieu Aquatic Centre following a national tender process. YMCA has nationwide experience in running sporting and aquatic facilities for Local Government. YMCA SA has significant experience in the management of new facilities, a proven business delivery record and a commitment to providing innovative community leisure programs.

YMCA SA has been engaged via a three-year agreement to manage the facility and is working with the Authority to build new community partnerships and to promote healthy participation across the Fleurieu region.

Further information about YMCA SA can be found at http://www.sa.ymca.org.au/.

# YMCA SA staff appointments



Leading the YMCA SA team is Area Manager James Lomax who is supported by a dedicated team of trained and enthusiastic staff.

The staff recruitment process commenced in December 2016 with the appointment of James as the Centre Manager. James then led the staff recruitment process with a focus on recruiting local people.

The full-time staff were appointed in late February 2017. Casual staff began training on 17 March and commenced work with the opening of the centre on 25 March. Ongoing training and development continues to facilitate an outstanding positive work culture.

The centre currently employs 59 local people (Full-time equivalent 18.5).









After decades of planning and investigations, followed by a 21-month construction period, the Fleurieu communities' dream of an aquatic facility was realised with the opening of the centre on 25 March 2017. For more than 30 years there was a strong call for an aquatic centre on the south coast of the Fleurieu Peninsula, and the opening of the centre was a significant milestone long awaited by the local communities.

To celebrate the opening, a special event was held on 2 April 2017. The opening event was a celebration with project stakeholders and the community and an opportunity to acknowledge the strong support and passion that our communities have shown for this project.

The official opening included speeches from Authority Chairperson Mr David Cooke, Mayor Keith Parkes (Alexandrina Council), guest speaker Olympian Mr Phil Rogers, Senator for South Australia, the Honourable Anne Ruston (Australian Government representative), Mr Ilia Houridis, Director, Facility, Development and Infrastructure – Office of Recreation and Sport (South Australian Government representative – not pictured) and Mayor Graham Philp (City of Victor Harbor). The gathered crowd also enjoyed a special performance from the Encounter Centre Choir.

To add to the celebration of this significant milestone, a free community open day was held in conjunction with the official opening ceremony. This included free access to the facilities, a barbeque, fun on the pool inflatable and a special master class conducted by special guest, Olympian Mr Phil Rogers.











#### Fleurieu Aquatic Centre performance 25 March to 30 June 2017

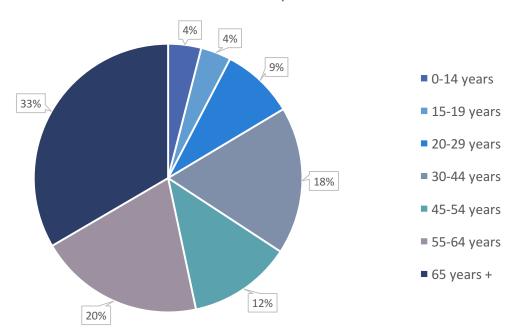
#### **Summary**

- · Over 20 local business partnerships formed to supply goods and services to the centre and to deliver programs
- 770 members accessing the centre on a regular basis
- 12,979 member visits
- 2,592 likes on the centre's Facebook page
- 17,106 casual swim visits
- · 3,435 swimming lessons delivered
- Establishment of an older adults' program that helps break down social isolation and promotes community wellbeing
- A total of 37,861 visits during the period.

#### Who is using the centre?

The Fleurieu Aquatic Centre is for everyone and we are already seeing community members of all ages engaging in activity at the centre. As the centre has only been open a short time, normalised demographics are not yet available; however, the graph below provides a snapshot of the age ranges of our members and people using visit passes.

#### % of Members & Visit passes



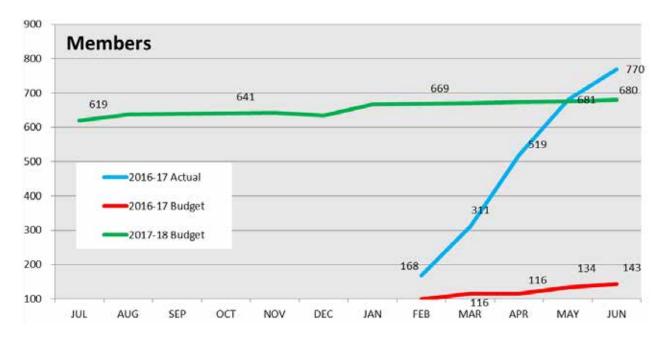






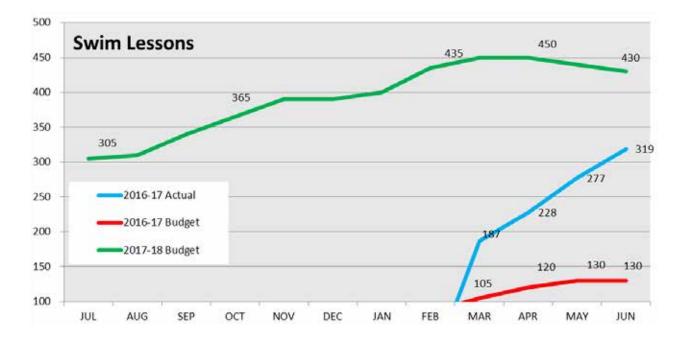
#### **Memberships**

Membership sales exceeded all expectations, reaching 770 members at the end of June 2017. The aspirational target of 850 members has been set for 2017/18 with the approved budget membership level of 680 members for 2017/18 already being exceeded.



#### **Swimming lessons**

The swimming lessons program experienced sharp growth over a traditionally low growth time of the year with 319 enrolments achieved as at 30 June 2017 as compared to a budget of 130. The centre is well on the way to achieving the 2017/18 budget of a peak enrolment of 450 students in April 2018.









#### Feedback from the community

The feedback we have received so far from the community about the services and facilities at the centre has been overwhelmingly positive. Here is a selection of comments we have received on the centre Facebook page:

An excellent facility for the whole family. Amazing children's' play areas inside and out; with the added bonus of superb adult facilities within the gym and warm pool areas.

Friendly and helpful local staff at the official opening day we attended made for a fab day. We will be going back!!!

Facilities are fantastic. The trainers superb. The Fleurieu is a better place to live with this amazing complex. Highly recommend to all.

Fantastic facility. Great lap pool, hydrotherapy pool and very well-equipped gym. Staff are all very helpful and eager to please. Wonderful ambiance as everyone is having fun whilst becoming a lot healthier and fitter. Congratulations to everyone involved.

A great place to take the kids when it's cold and wet. They loved it.

Awesome birthday party kids really enjoyed it. Games were great, good selection and quantity of food. Staff were just gorgeous with the kids.... defiantly a birthday to remember! Centre was clean and beautifully laid out.

#### Financial results

The original budget for the Authority for 2016-17 (as the inaugural budget) was based on a pro-rata calculation for four months of operation of the Fleurieu Aquatic Centre using indexed 2013 Business Case figures, with budget income and expense estimated at a high level only. No allowance was made for depreciation in the original budget. Provision was made for estimated operating costs of the Authority.

The Authority on adoption of its 2016-17 original budget was projecting an operating deficit of \$0 (net of a combined \$260,000 in operating contributions from Councils). Movements during 2016-17 have resulted in a year-end operating deficit of \$69,741 (net of a combined \$640,706 in operating contributions from Councils), i.e. a total variance of \$450,447. Of that variance, \$193,733 reflects actual depreciation expense not allowed for in the original budget, with the remaining variance reflecting establishment, operating and Authority costs above levels anticipated in the original budget.

#### **Marketing and communications**

YMCA SA's marketing for the centre in the second half of 2016/17 focused heavily on increasing community anticipation pre-opening and driving membership sales, with the Foundation Membership offer selling out in a matter of hours. Marketing and promotions initiatives occurred on several platforms including social media, development of a new website (pictured below) and local print media.

Once the centre opened, the communication shifted to programspecific development and retention of memberships including:

- program retention for the swimming lessons program during autumn and winter
- internal member communication via email E-Blast
- introduction of the Grey Medallion program in partnership with Royal Life Saving South Australia (a program designed to promote water safety for older Australians)
- minor in-house marketing including the launch of our coffee loyalty card and internal member email communication
- promotion of free hearing tests in the centre for older adults in partnership with Australian Hearing.











# Competitive neutrality

The Constituent Councils and the Authority must comply with the principles of competitive neutrality in the conduct of significant business activities. The principles of competitive neutrality do not limit the types of business activities which councils (hence the Authority) may engage in, but requires that where these business activities are significant they are provided in a manner which is competitively neutral (provided that the public benefits of doing so outweigh the costs).

The Authority is obliged by its Charter to undertake a competitive neutrality assessment of its significant business activities each year. A competitive neutrality review was completed by the Authority in July 2017 for the purposes of fulfilling this obligation and will form the base case for future annual reviews. The South Australian Government Department of Premier and Cabinet (DPC) has received two complaints of alleged breach of competitive neutrality requirements. The Authority competitive neutrality review report has been provided to DPC to assist in its investigations.

The July 2017 review determined that of the Fleurieu Aquatic Centre business activities, swimming lessons, health and fitness activities and children's birthday parties are significant for the purposes of competitive neutrality.

By providing a corporatised entity (i.e. the Authority) to undertake the significant business activities, the Constituent Councils have already applied the highest level of private sector equivalence under the competitive neutrality principles.

An aspect of corporatisation is that outputs will be cost-reflectively priced. As part of the review process, cost-reflective prices were calculated for each of the outputs of the significant business activities of the Authority. A cost-benefit analysis was then undertaken of whether the public benefits of implementing cost reflective prices outweigh the costs. This involved comparing the cost-reflective prices to the current prices being charged by Fleurieu Aquatic Centre for those activities, and comparing them to prices charged by competing businesses to determine if there is net public benefit in applying cost-reflective prices. The result of that process was a determination by the Authority that it is not of net public benefit to apply cost-reflective prices for Fleurieu Aquatic Centre at this point in time.

The Authority will review Fleurieu Aquatic Centre pricing in early 2018 in preparation of its 2018/19 budget, utilising consumer and operating data to be collected in its first year of operation. This will, in turn, provide more reliable competitive neutrality data.

Whilst the Authority has a longer-term aim to have centre pricing reflect competitively neutral costs, as a business operating in a competitive market, pricing decisions will always need to consider the prices being charged in the competitor marketplace and reflect the continual changes to competitor product and pricing strategies.

# Looking ahead

#### Fleurieu Aquatic Centre

Looking ahead to 2017/18, YMCA SA as operational managers of the Fleurieu Aquatic Centre will action key initiatives outlined in the 2017/18 Business & Marketing Plan and supporting Marketing & Communications Schedule to achieve agreed Key Performance Indicators and Key Result Area targets. The centre operations are evolving rapidly and YMCA SA will continue to innovate in areas of programming and service delivery over the 2017/18 financial year.

The development of a number of programs and services aimed at member retention and growth will commence in 2017/18 including:

#### Lap It up Club



Designed for swimmers who are looking for something a little more rewarding than simply swimming up and down the pool. With a rewarding incentive program, the Lap It up Club helps swimmers set goals and provides real motivation to achieve them. The program is open to casual swimmers and members.







#### Pool inflatable



Use of the pool inflatable during school holidays (at set session times). This will be a core initiative towards maximising participation during school holidays and offering aquatic play for older children.

#### New events, services and activities

- Blue Light pool party to engage local youth and encourage additional usage of the centre
- Inaugural Swim SA short course event
- Flippa Ball (Junior Water Polo) & Adult Social Water Polo
- National Disability Insurance Scheme service delivery in swimming lessons

#### Suspended Swim program



Launch of the Suspended Swim program - designed to help those less fortunate in the community to access the centre's aquatic facilities. The Suspended Swim program uses a pay it forward model and allows customers the opportunity to purchase a swim when they are paying for their regular swimming or swimming lessons. This swim will then be donated to a community partner or charity for distribution to someone in need.

#### **Disability Action Plan**



Following receipt and analysis of survey feedback provided by centre members, YMCA SA will prepare a Disability Action Plan specifically for the Fleurieu Aquatic Centre. Feedback will assist with developing the action items to be contained within the plan. Given the centre is new and extensive planning went into the building design regarding access, YMCA SA anticipates most of the feedback will be low-dollar practical solutions and upskilling of the YCMA SA staff team around the needs of particular user groups.

#### The Authority

### **Establishment of the Audit and Risk Management Committee**

The Authority received a temporary exemption, from both the Constituent Councils and the Minister for Local Government, from the requirement to establish an Audit and Risk Management Committee until 30 December 2017. The Authority will ensure that the Committee is established prior to that date.

#### **Establishment of core guiding documents**

The Constituent Councils approved an extension of time to 30 April 2018 for development of the core strategic planning documents for the Authority including its 10-Year Strategic Plan, 10-Year Long-Term Financial Plan and Long-Term Asset Management Plan. The basis for the extension of time was that there was insufficient data on which to develop these plans during 2016/17 (including fully componentised asset valuation, attendance figures and operating costs). The necessary data will become available during 2017/18 which will enable the preparation of these documents.







# Financial Statements 2016/17





#### INDEPENDENT AUDITOR'S REPORT

To the members of the Fleurieu Regional Aquatic Centre Authority

Report on the Audit of the Financial Report

#### **Opinion**

We have audited the accompanying financial report, being a general purpose financial report, of the Fleurieu Regional Aquatic Centre Authority (the entity), which comprises the Certification of Financial Statements on the annual statements giving a true and fair view of the financial position and performance of the entity, the Statement of Comprehensive Income, the Statement of Financial Position, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended 30 June 2017 and the notes comprising a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial report of the Fleurieu Regional Aquatic Centre Authority is in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011*, including;

- giving a true and fair view of the entity's financial position as at 30 June 2017 and of its performance and cash flows for the year then ended; and
- that the financial records kept by the entity are such as to enable financial statements to be prepared in accordance with Australian Accounting Standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of the Executive Officer for the Financial Report

The Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with the Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. This responsibility includes determining that the basis of preparation described in Note 1 is appropriate to meet the need of the members. The Executive Officer's responsibility also includes designing, implementing and maintaining internal controls relevant to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Executive Officer is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

The Executive Officer of the Fleurieu Regional Aquatic Centre Authority is responsible for overseeing the entity's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or
  error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY & PARTNERS CHARTERED ACCOUNTANTS

JIM KEOGH PARTNER

Signed on the 28<sup>th</sup> day of September 2017, at 214 Melbourne Street, North Adelaide



Auditor's Independence Declaration under Section 22 of the Local Government (Financial Management) Regulations 2011 to the Fleurieu Regional Aquatic Centre Authority.

I confirm that, for the audit of the financial statements of the Fleurieu Regional Aquatic Centre Authority for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011.* 

JIM KEOGH

**PARTNER** 

Signed on the 28<sup>th</sup> day of September 2017, at 214 Melbourne Street, North Adelaide, South Australia 5006.

# General Purpose Financial Reports for the year ended 30 June 2017

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**Certification of Financial Statements** 

**Audit Certificate of Audit Independence** 

**Constituent Councils Certification of Auditor Independence** 







# STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2017

	N. 1	2017
INCOME	Notes	\$
User charges	2	1,000,844
Investment income	2	, ,
	² <u>-</u>	139
Total Income	_	1,000,983
EXPENSES		
Materials, contracts & other expenses	3	876,991
Depreciation, amortisation & impairment	3	193,733
Total Expenses	_	1,070,724
OPERATING SURPLUS / (DEFICIT)		(69,741)
TOTAL COMPREHENSIVE INCOME	_	(69,741)







## STATEMENT OF FINANCIAL POSITION as at 30 June 2017

ASSETS	Notes	2017 \$
Current Assets Cash and cash equivalents	4	194,137
Trade & other receivables  Total Current Assets	4	100,101 294,238
Non-current Assets Infrastructure, Property, Plant & Equipment Total Non-current Assets Total Assets	5	20,874,828 20,874,828 21,169,066
LIABILITIES Current Liabilities Trade & Other Payables Total Current Liabilities	6	170,246 170,246
Total Liabilities NET ASSETS		170,246 20,998,820
EQUITY Accumulated Surplus Capital Contributions TOTAL EQUITY	7	(69,741) 21,068,561 20,998,820







### STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2017

		Accumulated Surplus	Capital Contributions	TOTAL EQUITY
2017	Notes	\$	\$	\$
Balance at end of previous reporting period Capital Contribution from Councils Net Surplus / (Deficit) for Year		- (69,741)	21,068,561 -	- 21,068,561 (69,741 <u>)</u>
Balance at end of period		(69,741)	21,068,561	20,998,820







#### **STATEMENT OF CASH FLOWS**

for the year ended 30 June 2017

		2017
CASH FLOWS FROM OPERATING ACTIVITIES	Notes	\$
Receipts Operating receipts Payments		978,033
Operating payments to suppliers & employees		(783,897)
Net Cash provided by (or used in) Operating Activities	8	194,137
Net Increase (Decrease) in cash held		194,137
Cash & cash equivalents at beginning of period  Cash & cash equivalents at end of period	8 _	- 194,137







#### FLEURIEU REGIONAL AQUATIC CENTRE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

#### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of Alexandrina Council and City of Victor Harbor.

#### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

#### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

#### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

#### 2 The Local Government Reporting Entity

The Authority was established on 6 August 2015 in accordance with Section 43 of the Local Government Act 1999 & Section 25 of the Local Government Implementation Act 1999. The Authority did not commence commercial operation until 25 March 2017. This is the Authority's first financial year of operation. These financial statements have been prepared for use by constituent councils of the Authority.

#### 3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as income during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as income in a previous reporting period which were obtained in respect of the Authority's operations for the current reporting period.

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 1 - Significant Accounting Policies (cont)

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policy applied to financial instruments forms part of Note 8.

#### 6 Infrastructure, Property, Plant & Equipment

#### 6.1 Initial Recognition

An asset is recognised in the Statement of Financial Position when it is probable that future economic benefits will flow to the entity and the asset has a cost that can be measured reliably.

An asset that qualifies for recognition as an asset will be recognised at cost as at the date of acquisition, including costs directly attributable to bringing the asset to the location and in the required condition for operation by the Authority. Where an asset is acquired at no or nominal cost, it will be recognised at its Fair Value as at the date of acquisition.

#### 6.2 Materiality

Assets should have a useful life of greater than one year to enable capitalisation of the expenditure and should also meet a materiality test. Materiality levels are set so as not to misstate Financial Statements and to provide a guide whether it is practical from an administrative perspective that expenditure is capitalised. No capitalisation threshold is applied to the acquisition of land or interests in land.

Materiality levels for capitalisation are set at:

Furniture, Fittings and Minor Equipment	\$1,000
Plant and Major Equipment	\$5,000
Buildings	\$5,000
Infrastructure	\$5,000

#### 6.3 Subsequent Recognition

An item that qualifies for recognition as an asset shall be measured at its cost on the date of recognition. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition and all other costs incurred in getting the asset ready for use. Where an asset is acquired at no cost, or for a nominal cost, the cost is its Fair Value as at the date of acquisition. The following years after asset recognition the asset will be valued at Fair value according to the revaluation program as determined.

#### 6.4 Depreciation of Non-Current Assets

All non-current assets have a limited useful life except for land and land improvements. The depreciable amount of all non-current assets, excluding freehold land and land improvements, are systematically depreciated over their useful lives which reflects the consumption of the service potential embodied in those assets.

Depreciation of an asset begins when it is available for use i.e. when it is in the condition necessary for it to be capable of operating in the manner intended; and ends when it is classified as held for sale or when derecognised.

Depreciation of assets is calculated on a straight-line basis using the following standard estimates for useful lives. The useful lives for building, infrastructure; furniture and fittings; and plant and equipment assets have been estimated based on industry standards and consultancy advice. The actual useful life and therefore depreciation rates may be varied for specific assets where asset quality and environmental and/or operational conditions so warrant.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 1 - Significant Accounting Policies (cont)

Useful lives and residual values for each class of asset are reviewed annually and are included in the Asset Register which is updated following adoption of the annual financial statements each year.

Buildings & Other Structures 7 - 40 years
Furniture & Fittings 2 - 40 years
Plant & Equipment 6 - 40 years
Infrastructure 12 - 40 years

#### 6.5 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying value exceeds its recoverable amount in accordance with AASB 136.

External indicators for impairment may include significant adverse changes in the technological, market, economic or legal environment. Internal indicators may include obsolescence or physical damage of an asset.

Impairment shall be determined subject to the provisions AASB 108 Materiality, whereby the total change in the written down value for the asset or the total impact on the depreciation shall be material. An impairment loss is recognised in the Income Statement, unless the asset is carried at a revalued amount, whereby it is to be treated in the same way as a revaluation decrement against the same asset. An impairment loss can be reversed in subsequent years.

#### 7 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

#### 8 Revenue from Contracts with Customers

AASB 15 Revenue from Contracts with Customers commences 1 January 2018 and hence will first affect the financial reports for 2018/19. (The commencement date has already been deferred once, and there may be further deferrals).

The commencement of the new Standard will not result in any changes to the amounts recognised in the Authority's financial statements under this classification, as the Authority does not enter into contracts with customers.

#### 9 Member Council Contribution

The City of Victor Harbor and Alexandrina Council constructed the Fleurieu Aquatic Centre facilities and purchased all equipment for the Aquatic Centre. Each Council contributed 50% towards the cost of construction of the facility and purchase of the equipment. Both Councils transferred these assets to the Authority on 17 March 2017, as an equity contribution.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### Note 2 - INCOME

	Notes	2017 \$
JSER CHARGES		•
Council Contribution - Alexandrina Council		320,342
Council Contribution - City of Victor Harbor		320,364
FAC Income		360,138
		1,000,844
INVESTMENT INCOME Interest on investments Local Government Finance Authority	_	139





# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### **Note 3 - EXPENSES**

		2017
	Notes	\$
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>		
Prescribed Expenses		
Auditor's Remuneration		4,801
Subtotal - Prescribed Expenses	_	4,801
Other Materials, Contracts & Expenses		
Contracts		81,380
Board Expenses		11,324
Administration		34,297
IT & Telephone		10,511
Fleurieu Aquatic Centre Site Expenses		140,853
Fleurieu Aquatic Centre Expenses		593,825
Subtotal - Other Materials, Contracts & Expenses		872,190
	_	876,991
DEPRECIATION, AMORTISATION & IMPAIRMENT	г	
Depreciation		
Buildings & Other Structures	5	105,005
Furniture & Fittings	5	43,218
Plant & Equipment	5	17,612
Infrastructure	5	27,898
		193,733







# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### **Note 4 - CURRENT ASSETS**

		2017
ASH & EQUIVALENT ASSETS	Notes	\$
ash on Hand and at Bank		114,137
eposits at Call		80,000
		194,137
RADE & OTHER RECEIVABLES ccrued Revenues ebtors - general repayments		4,537 92,026 3,538







# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

# Note 5 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Comparatives







# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

# Note 5 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (cont.)

	2016		CAF	RYING AMOU	CARRYING AMOUNT MOVEMENTS DURING YEAR	TS DURING YE	EAR		2017
	A				Ð				A
	CARRYING	Addit	Additions	وامومون	00000	10000	Contributed	Net	CARRYING
	AMOUNT	New/Upgrade Renewals	Renewals	Disposals		ווולק וווולק וווולק	Assets	Revaluation	AMOUNT
Buildings & Other Structures	'	1	1	1	(105,005)	1	12,407,742	1	12,302,737
Furniture & Fittings	'	ı	1	1	(43,218)	1	3,818,733	1	3,775,515
Plant & Equipment	1	I	1	1	(17,612)	1	1,147,485	1	1,129,873
Infrastructure	1	1	1	1	(27,898)	1	3,694,601	1	3,666,703
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	'	ı	1	1	(193,733)	1	21,068,561	ı	20,874,828
Comparatives		•	•	•	•	•	•	•	•







# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### **Note 6 - LIABILITIES**

2017 \$

TRADE & OTHER PAYABLES

Goods & Services Other

		Þ
Notes	Current	Non-current
	30,403	-
	139,843	-
_	170.246	-







# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### Note 7 - RECONCILIATION TO STATEMENT OF CASH FLOWS

#### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

otatement of Financial Footbori as follows:	Notes	2017 \$
Total cash & equivalent assets	4	194,137
Balances per Cash Flow Statement	· -	194,137
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities		
Net Surplus (Deficit)		(69,741)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	_	193,733
		123,992
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables		(100,101)
Net increase (decrease) in trade & other payables	_	170,246
Net Cash provided by (or used in) operations	_	194,137
(c) Non-Cash Financing and Investing Activities		
Acquisition of assets by means of:		
- Non-cash grants & contributions		21,068,561
Amounts recognised in Statement of Changes in Equity	_	21,068,561

#### (d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit: Corporate Credit Cards 5,000







# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### **Note 8 - FINANCIAL INSTRUMENTS**

#### **Recognised Financial Instruments**

Bank, Deposits at Call	<b>Accounting Policy:</b> Carried at lower of cost and net realiseable value; interest is recognised when earned.		
	<b>Terms &amp; conditions:</b> Deposits at call have an average maturity of 90 days and an average interest rate of 1.50%.		
	Carrying amount: Approximates fair value due to the short term to maturity.		
Receivables - Fees & other charges	Accounting Policy: Carried at nominal values less any allowance for doubtful debts.		
	<b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although the Authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authority's boundaries.		
	Carrying amount: Approximates fair value (after deduction of any allowance).		
Liabilities - Creditors and Accruals	<b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.		
	Terms & conditions: Liabilities are normally settled on 30 day terms.		
	Carrying amount: Approximates fair value.		
Liabilities - Interest Bearing Borrowings	<b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.		
	<b>Terms &amp; conditions:</b> Secured over future revenues, borrowings are repayable by biannual instalments of principle and interest.		
	Carrying amount: Approximates fair value.		







#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### Note 8 - FINANCIAL INSTRUMENTS (cont.)

**Liquidity Analysis** 

2017		Due < 1 year	Due > 1 year; < 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets		\$	\$	\$	\$	\$
Cash & Equivalents		194,137	-	-	194,137	194,137
Receivables		100,101	-	-	100,101	100,101
	Total	294,238	-	-	294,238	294,238
Financial Liabilities	•					
Payables	-	170,246	-	-	170,246	170,246
	Total	170,246	-	-	170,246	170,246

The following interest rates were applicable to the Authority's borrowings at balance date:

30 June 2017

 Weighted Average Interest Rate
 Carrying Value

 %
 \$

 Overdraft

 Non Interest Bearing
 170,246

 170,246
 170,246

#### **Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

#### Risk Exposures

<u>Credit Risk</u> represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any allowance for doubtful debts. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

<u>Market Risk</u> is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor <u>currency risk</u> apply.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.







# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### **Note 9 - COMMITMENTS FOR EXPENDITURE**

Services	Contractor	Period of contract	Brief description
Operational Management – Fleurieu Aquatic Centre	YMCA SA	3 years (1 November 2016 - 31 October 2019)	Provision of aquatic centre facility management and operating services for the Fleurieu Aquatic Centre (management of all aspects of daily operations and maintenance of the facility)
Executive Officer Services – Fleurieu Regional Aquatic Centre Authority	Leonie Boothby & Associates Pty Ltd	2 years (5 August 2016 - 4 August 2018)	Part-time Executive Officer Management Services as a consultant contractor to assist the Board in the administration of the Authority.
Financial Accounting Services – Fleurieu Regional Aquatic Centre Authority	Alexandrina Council	2 years (for financial years 2016/17 and 2017/18)	Financial accounting support services to the Authority
External Audit Services - Fleurieu Regional Aquatic Centre Authority	Dean Newbery & Partners	3 years (1 June 2017 - 31 May 2020)	Provision of an independent audit opinion of the accounts and annual financial reports of the Authority for financial years 2016/17, 2017/18 and 2018/19

#### Note 10 - OPERATING LEASES

The Authority as at 30 June 2017 had not entered in to any operating leases.

#### Note 11 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED

The Authority as at 30 June 2017 had not recognised any contingency.

#### Note 12 - EVENTS OCCURING AFTER REPORTING DATE

There were no events subsequent to 30 June 2017 that need to be disclosed in the financial statements.







## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### Note 13 - DISCLOSURES OF RELATED PARTY TRANSACTIONS

The Key Management Personnel include the Chair, the Board and Executive Officer prescribed as officers under section 112 of the Local Government Act 1999. In all, Key Management Personnel were paid the following total compensation:

	2017
Salaries, allowances & other short term benefits	\$ 89,925
Post-employment benefits	\$ -
Long term benefits	\$ -
Termination Benefits	\$ i
TOTAL	\$ 89,925

#### **Transactions with Related Parties:**

The following transactions occurred with Related Parties during the year ended 30 June 2017:

Related Party Entity	Contributed Assets (\$,000)	
Alexandrina Council	10,534	
City of Victor Harbor	10,534	

Related Party Entity	Sale of Goods & Services (\$,000)	Amounts Outstanding from Related Parties (\$,000)	Description of Services Provided to Related Parties
Alexandrina Council	320	-	Provision of regional aquatic facilites
City of Victor Harbor	320	92	Provision of regional aquatic facilites

Amounts recorded as outstanding from Related Parties are recorded in trade and other receiveables in Note 4.

The Related Parties disclosed above are equity owners of the Authority and are referred to as Member Councils. Member Councils have equal representation on the Board of the Authority and accordingly have signifigant influence on the financial operating decisions of the Authority. No one Member Council individually has countrol of those policies.







### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

#### Note 14 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	\$
me	1,000,9

 Income
 1,000,983

 less Expenses
 1,070,724

 Operating Surplus / (Deficit)
 (69,741)

less Net Outlays on Existing Assets

Capital Expenditure on renewal and replacement of
Existing Assets

less Depreciation, Amortisation and Impairment
less Proceeds from Sale of Replaced Assets

193,733

(193,733)

Net Lending / (Borrowing) for Financial Year 123,992







#### FLEURIEU REGIONAL AQUATIC CENTRE AUTHORITY

# ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017

#### CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Aquatic Centre Authority for the year ended 30 June 2017, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) Local Government (Financial Management) Regulations 1999.

Graeme Maxwell

CHIEF EXECUTIVE OFFIER
City of Victor Harbor

Date: & & IT

#### FLEURIEU REGIONAL AQUATIC CENTRE AUTHORITY

# ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017

#### CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Aquatic Centre Authority for the year ended 30 June 2017, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) Local Government (Financial Management) Regulations 1999.

Glenn Rappensberg
CHIEF EXECUTIVE OFFIER

Alexandrina Council

Date: 10 | 8 | 17

# ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017

#### **CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by Fleurieu Regional Aquatic Centre Authority to certify the financial statements in their final form. In our opinion:

- ➤ the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- ➤ the financial statements present a true and fair view of the Authority's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

More	17-1 CA
Leonie Boothby  EXECUTIVE OFFICER	David Cooke  CHAIRPERSON

Date: 27 September 2017



Further information about the Fleurieu Aquatic Centre facilities, programs and memberships is available online at www.fleurieuaquaticcentre.com.au or by calling (08) 7078 4150.

Fleurieu Regional Aquatic Centre Authority

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